

REPORT TO: Audit and Governance Committee
MEETING DATE: 17 September 2024
BY: Service Manager – Internal Audit
SUBJECT: Revised Internal Audit Plan 2024/25

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1 PURPOSE

- 1.1 To inform the Audit and Governance Committee of Internal Audit's revised operational plan for 2024/25.

2 RECOMMENDATION

- 2.1 The Audit and Governance Committee is asked to approve the revised Audit Plan for 2024/25.

3 BACKGROUND

- 3.1 As advised to the Audit and Governance Committee, a revised Internal Audit Plan for 2024/25 is being presented to the Audit and Governance Committee to take account of the ever-changing Council risk profile, all audits remaining within the plan focus on areas that are linked to corporate risks 1 to 5. The revised plan takes into account the temporarily reduced resources within the Internal Audit team, following the retirement of a member of the team.

- 3.2 The annual audit plan has been prepared in accordance with Public Sector Internal Audit Standards (PSIAS). Key changes in the plan are the removal of the following auditable areas to the plan:

- PPP Contract Management;
- Performance Management;
- Comments and Complaints Management; and
- Contact Centre/Council Contact resolution.

- 3.3 Assuming further resources following the Internal Audit Review become available then these will be utilised to complete further assurance work in relation to supporting the controls being in put in place around the Council Transformation Strategy and specifically supporting the implementation of the new financial process within and around the implementation of a new financial ledger system.
- 3.4 In preparing the annual audit plan a range of factors have been taken into account, including:
- the Council Plan 2022-27, and reprioritisation in February 2024;
 - areas highlighted by Senior Officers;
 - corporate and service area risk registers;
 - the Council's performance and financial statements;
 - changes in service delivery;
 - the findings from previous years' audit work; and
 - the need to incorporate flexibility for reactive/investigatory work.
- 3.5 Internal Audit's primary role is to independently review internal control systems within the Council. Internal Audit will evaluate the adequacy and effectiveness of controls in responding to risks within the Council's governance, operations and information systems, regarding the:
- Achievement of the Council's strategic objectives.
 - Reliability and integrity of financial and operational information.
 - Effectiveness and efficiency of operations and programmes.
 - Safeguarding of assets.
 - Compliance with laws, regulations, policies, procedures and contracts.
- 3.6 Internal Audit are required to give an opinion on the Council's control environment in the annual Controls Assurance Statement and the audit work carried out will contribute to this opinion.
- 3.7 The provision of the Internal Audit service is on an in-house basis by the Council's Internal Audit Unit. The resources available have been applied to individual audits and a detailed operational plan has been produced for 2024/25 (see Appendix A).
- 3.8 Internal Audit will adopt a risk based approach to audit assignments as the principal means of providing assurance on the adequacy, reliability and effectiveness of internal controls. Testing of controls will be carried out on a sample basis. Samples are selected according to an agreed sampling methodology.
- 3.9 For each individual audit, a detailed audit report is prepared for the relevant member(s) of the Council Management Team (CMT). Copies of the audit report are provided to the Chief Executive, External Audit and to members of the Audit and Governance Committee.
- 3.10 Follow-up audits will be carried out to review the implementation of the recommendations made.

AUDIT COVERAGE

- 3.11 Core Financial Systems, Risk Assessed Service and Corporate Audits – Internal Audit will review the Council’s systems to provide assurance on the adequacy and effectiveness of internal controls. The audit plan includes a range of risk assessed core financial systems and non-financial audits.
- 3.12 Statutory Audits – Internal Audit undertake audit work in respect of specific grant awards made to the Council by the Scottish Government, to ensure compliance with grant conditions in certain cases this provides a small income stream for the Internal Audit team. In addition work to provide assurances required by the Scottish Housing Regulator will also be completed.
- 3.13 Investigations – Time has been allocated to support the data collection required for the National Fraud Initiative 2024/25, and to allow a contingency to support the Counter Fraud Officer in Investigations when there is a requirement for more than one member of staff.
- 3.14 Integration Joint Board (IJB) – The Committee is asked to note that in 2024/25 internal audit services to the East Lothian IJB will be provided by East Lothian Council’s Internal Audit Unit and time has been allocated to carry out audit work for the IJB.

INTERNAL AUDIT PERFORMANCE INDICATORS

- 3.15 Internal Audit will report on the completion of the annual audit plan, the percentage of audit recommendations accepted by Management and the percentage of audit staff with CCAB accounting qualifications.

OTHER FACTORS

- 3.16 The Committee should note that reactive work may impact on the Internal Audit Unit’s ability to complete the audit plan. Contingency days are built in for 2024/25 but by its nature reactive work is difficult to predict, however the Audit & Governance Committee will be notified of significant contingency exercises being undertaken.
- 3.17 The plan and its completion have added importance, given its contribution to the annual Controls Assurance Statement to be prepared at the end of 2024/25.

4 POLICY IMPLICATIONS

- 4.1 None

5 INTEGRATED IMPACT ASSESSMENT

- 5.1 The subject of this report does not affect the wellbeing of the community or have a significant impact on equality, the environment or economy.

6 RESOURCE IMPLICATIONS

- 6.1 Financial – None
6.2 Personnel – None
6.3 Other – None

7 BACKGROUND PAPERS

- 7.1 None

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DATE	5 September 2024

REVISED INTERNAL AUDIT PLAN 2024/25**Appendix A**

AUDITABLE AREAS	SCOPE OF THE AUDIT	INTERNAL AUDIT ASSESSED RISK	WEEKS
CORE FINANCIAL SYSTEMS AUDITS			
Procurement	Examine the processes in place to ensure appropriate contract management, particularly ensuring contracted goods and services are being provided at the price in the contracts, is in place across the Council to meet our statutory requirements and ensure that procurement continues to be monitored against achievement of the outcomes agreed during tendering, including best value and community benefits.	High	6
Adult Social Care Case Management, including Contract Award, Billing and Payment	Review the revised processes following upgrading of the Mosaic system to ensure that the case management processes have appropriate control over contract award, billing and payment processes, linked to professional assessment of need in line with appropriate procedures and guidelines.	High	6
RISK ASSESSED SERVICE & CORPORATE AUDITS			
Sickness and Absence Monitoring	Review the processes in place to record and manage sickness and absence across the Council to ensure that it is being effectively and consistently used and monitored to improve the efficiency and effectiveness of staff.	High	5
Housing voids	Carried over from the 2023/24 Internal Audit Plan. Examine the processes in place within the Housing and Property Maintenance teams to manage the timely return of void properties to a compliant standard for operational use.	High	6
Pupil Equity Funding/Strategic Equity Fund	Review the processes in place to identify appropriate outcomes, identify expenditure against these outcomes, manage and report this expenditure and report against outcomes from the Pupil Equity Funding provided to individual schools across the Council area.	Medium	5

AUDITABLE AREAS	SCOPE OF THE AUDIT	INTERNAL AUDIT ASSESSED RISK	WEEKS
Partnership Funding	Review the grant funding provided to external organisations by the Council and review the processes in place to ensure that funding is linked to specific outcomes and organisational sustainability is promoted.	Medium	5
Building Asset Data	Review the processes to maintain accurate, up to date and reliable information on building assets across the Council. Particularly examine the data cleansing and transfer processes that have been put in place as a result of the transfer of building data from Badger to CIPFA systems.	Medium	5
IT Education Software Purchasing	Review the processes in place to ensure that only appropriately vetted and authorised software is in use across the schools' network and that data is only uploaded into verified software.	Medium	5
Roads	Brought Forward from the 2023/24 Audit Plan. Examine the Roads trading account operation and establish that this is operating in a best value format for the Council.	Medium	5
Assurance Reviews	<p>Where resources allow, undertake assurance reviews on areas of key controls for new or evolving systems of control to provide support for developing systems. Potentially including the following:</p> <ul style="list-style-type: none"> ➤ Transformation Project Management Reviews; ➤ Financial Systems project reviews developing new processes; ➤ School Transport; and ➤ Asylum and Refugee scheme funding monitoring. 	–	TBC

AUDITABLE AREAS	SCOPE OF THE AUDIT	INTERNAL AUDIT ASSESSED RISK	WEEKS
STATUTORY AUDITS			
Miscellaneous Grants	For grants awarded to the Council by the Scottish Government, Internal Audit is required to provide a statement of compliance with grant conditions on an annual basis.	Medium	2
Scottish Housing Regulator (SHR) Annual Assurance Statement	Work required to provide assurance on the regulatory requirements set out in the Scottish Housing Regulators Chapter 3 of the Regulatory Framework.	Medium	4
INVESTIGATIONS			
Fraud & Irregularity	Internal Audit will assist in investigations of suspected fraud or irregularity to support the 1 FTE of Counter Fraud Officer availability over the next year when required.	High	5
National Fraud Initiative (NFI)	Time has been allocated for coordinating and submitting data for the 2024/25 National Fraud Initiative (NFI) exercise.	Medium	4
OTHER AUDIT WORK			
Integration Joint Board	Time has been allocated for work that will be undertaken by Internal Audit for the East Lothian Integration Joint Board (IJB). A separate audit plan will be prepared which will be presented to the IJB Audit and Risk Committee for approval.	Medium	15
Review of Previous Year's Work	Internal Audit will review the outcome of our previous year's work to ensure recommendations have been actioned as agreed and that risks accepted by Management have been properly managed.	Medium	8

AUDITABLE AREAS	SCOPE OF THE AUDIT	INTERNAL AUDIT ASSESSED RISK	WEEKS
Attendance at Stocktakes	Internal Audit will attend the year-end stocktakes at Property Maintenance, Road Services and Waste Services. We will review the final stock sheets.	Medium	1
Advice and Consultancy	<p>Consultation on New Systems – for new systems implemented, Internal Audit will provide advice on internal control matters.</p> <p>Financial Reports – providing service areas with financial information about companies and offering advice where applicable.</p> <p>Consultancy – providing advice and consultancy on internal control issues.</p>	Medium	4
TRAINING			
Training	An adequate allocation of budget resources and time will be given to maintaining and improving the knowledge base and quality of the staff resource. This includes time to attend the Scottish Local Authority Chief Internal Auditor Group (SLACIAG) and Computer Audit Subgroup, also for staff to undertake continuous professional development (CPD).	–	4
Quality Assessment	The PSIAS requires the Internal Audit section to be subject to an External Quality Assessment (EQA) each five years, by appropriately qualified and independent reviewers. This EQA was completed by Dumfries & Galloway Council. Time is allowed to implement any improvements recommended and make any changes that are to be recommended from the upcoming changes to PSIAS. In addition an annual Internal Quality Assurance review is completed by the Service Manager – Internal Audit on an annual basis.	–	5