



**REPORT TO:** East Lothian Integration Joint Board

**MEETING DATE:** 27 June 2024

**BY:** Chief Officer

**SUBJECT:** East Lothian IJB Directions for 2024/25

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## **1 PURPOSE**

- 1.1 To present recommendations regarding the East Lothian IJB Directions for 2024-25 for consideration and approval by the IJB.

## **2 RECOMMENDATIONS**

The IJB is asked to:

- 2.1 Consider and approve the 2024-25 East Lothian IJB Directions contained at Appendices 1 and 2.
- 2.2 Approve the issuing of directions in relation to delivery of the East Lothian Health and Social Care Partnership (HSCP) Workforce Plan and in relation to closure of the Belhaven Hospital site.
- 2.3 Note that active consideration should continue to be given to the introduction of additional directions as and when required, and that these should be developed in line with the IJB Directions Policy.

## **3 BACKGROUND**

- 3.1 The 2023-24 East Lothian IJB Directions were approved at its meeting on 26 October 2023 and subsequently issued to delivery partners NHS Lothian and East Lothian Council.
- 3.2 The 2023-24 directions included the introduction of a set of core directions as follows:
- Direction to NHS Lothian regarding the delivery primary and community health services.

- Direction to NHS Lothian regarding the delivery of hosted services.
- Direction to NHS Lothian regarding the delivery of set-aside services.
- Direction to East Lothian Council regarding the delivery of social work and social care services.

The introduction of core directions meets the statutory requirement for all delegated functions be covered by a direction.

- 3.3 Appendix 1 presents the proposed core directions for 2024-25. These are based on the 2023-24 core directions, incorporating a number of minor changes. The text of the directions also highlights the requirement to ensure delivery reflects the IJB budget decisions made at its March 2024 meeting and includes a link to the report detailing these decisions.
- 3.4 Appendix 2 presents recommendations in relation to the 2023-24 'specific' directions. These include the retiral of a number of historic directions that have been completed or have been superseded by the introduction of the new 'core directions' in October 2023. Recommendations also identify directions to be retained based on their ongoing relevance. There are two new directions recommended, the full wording for these can be found at Appendix 2.
- 3.5 The first of the new directions recommended, Direction 19a, directs NHS Lothian and East Lothian Council to support the delivery of the East Lothian HSCP Workforce Plan. The issuing of this direction was agreed at a meeting of the IJB on the 23 May 2024.
- 3.6 The second new direction, Direction 20, is required in relation to implementation of the decision made at the meeting of the IJB on 28 March 2024 to close the Belhaven Hospital Site (a link to the relevant report is included in Background Papers below). Although no HSCP services are currently delivered at the Belhaven site, this direction is needed as a formality to allow NHS Lothian to progress.
- 3.7 Once updated, the new directions for 2024/25 will be sent to NHS Lothian and East Lothian Council. As agreed at the June meeting of the East Lothian Strategic Planning Group, covering correspondence will request that partners provide plans detailing how they intend to delivery individual directions.
- 3.8 As noted in the East Lothian IJB Directions Policy, active consideration should continue to be given to the issuing of further directions as and when required throughout the year.

## **4 ENGAGEMENT**

- 4.1 Engagement with Change Boards/senior managers informs the review and development of directions.

## **5 POLICY IMPLICATIONS**

- 5.1 The approach described in this report reflects the East Lothian IJB Directions Policy and is in line with legislation and statutory guidance regarding the setting of directions by Integration Joint Boards.

## **6 INTEGRATED IMPACT ASSESSMENT**

- 6.1 The subject of this report does not affect the wellbeing of the community or have a significant impact on equality, the environment or economy.

## **7 DIRECTIONS**

- 7.1 This report relates to a review of East Lothian IJB directions, a subsequent report to East Lothian IJB will include recommendations regarding the introduction of new directions and review of existing ones.

## **8 RESOURCE IMPLICATIONS**

- 8.1 This paper has no specific resource implications, however, the identification of resource implications forms part of setting individual IJB directions.

## **9 BACKGROUND PAPERS**

- 9.1 [East Lothian IJB Directions Policy](#)
- 9.2 [Budget Setting 2024/2025 – Report to East Lothian IJB, 28<sup>th</sup> March 2024](#)
- 9.3 [Strategic Workforce Plan Update – Report to East Lothian IJB, 23<sup>rd</sup> May 2024](#)

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<b>DATE</b>	24 <sup>th</sup> June 2024

## Appendix 1 – East Lothian IJB Core Directions for 2024-25 (PROPOSED)

<b>NHS Lothian delivery of core primary and community health services – ref DC.1 (PROPOSED)</b>	
<b>Date direction issued by IJB / updates</b>	Initial direction: 9/11/2023 Updates to direction: 27/06/24 (pending approval)
<b>Direction to</b>	NHS Lothian
<b>Services / functions covered</b>	<p>This direction covers primary and community health services delegated to East Lothian IJB as required by the Public Bodies (Joint Working) (Scotland) Act 2014 and outlined in East Lothian IJB’s Integration Scheme.</p> <ul style="list-style-type: none"> <li>• Community Hospitals</li> <li>• Community Nursing (including children’s community health services, district nursing, health visiting &amp; school nurses)</li> <li>• Community mental health services</li> <li>• Community learning disability services</li> <li>• Substance misuse services</li> <li>• Allied Health Professionals</li> <li>• General Medical Services</li> <li>• General Dental Services</li> <li>• General Ophthalmic Services</li> <li>• Community Pharmacy</li> <li>• Palliative Care provided outwith a hospital</li> <li>• Community continence service</li> <li>• Kidney dialysis services outwith a hospital</li> <li>• Community Complex Care</li> </ul>
<b>Full text of direction</b>	NHS Lothian is directed to continue the provision of the services listed within current budgets detailed below and in accordance with any statutory / regulatory obligations where applicable and aiming to meet both national and local targets. This includes reflecting Best Value as defined by the Local Government in Scotland Act 2023 and further detailed in the 2020 revised statutory guidance in relation to Best Value.

	<p>Service development and delivery should be in line with East Lothian IJB’s strategic objectives and strategic delivery priorities as laid out in its Strategic Plan for 2022-2025.</p> <p>In addition, provision must reflect decisions made at the March 2024 meeting of East Lothian IJB regarding major service redesign to deliver budget savings. Of specific relevance to this direction are the decisions related to the closure of Belhaven and Edington Community Hospitals and the reconfiguration of the Primary Care Link Worker Programme.</p> <p>In relation to Primary Care services (General Medical Services, General Dental Services, General Ophthalmic Services and Community Pharmacy), NHS Lothian is directed to support delivery of services in accordance with the priorities outlined in East Lothian Primary Care Improvement Plan (PCIP).</p> <p>Services in the list above may be the subject of additional directions where required in response to changing circumstances, including in response to service reviews, transformation programmes, strategic developments, or financial / budget changes.</p>
<p><b>Link to relevant IJB report</b></p>	<p><a href="#">East Lothian IJB Strategic Plan 2022-25</a></p> <p><a href="#">Budget Setting 2024/25 – Report to East Lothian IJB, 28 March 2024</a></p> <p><a href="#">Primary Care Improvement Plan (PCIP) – 2019 Update</a></p>
<p><b>Budget allocation from IJB to carry out direction</b></p>	<p>The indicative budget for delivery of these services is £83,722,000. The Allocation for General Medical Services for 2024/25 has not yet been made, this figure includes an indicative value for GMS. This budget does not include values for General Ophthalmic Services, General Pharmaceutical Services or General Dental Services. Funding for these services is not available at this time – the total for these services for 2023/24 was £14,798,000. NHS Lothian have agreed that the IJB’s share of any additional funds received during the financial year for Pay Awards will be made available to the IJB.</p>
<p><b>Alignment with IJB Strategic Objectives / Delivery Priorities</b></p>	<p>This direction relates to the following Strategic Objectives outlined in the IJB Strategic Plan:</p> <ol style="list-style-type: none"> <li>1. Develop services that are sustainable and proportionate to need</li> <li>2. Deliver new models of community provision, working collaboratively with communities</li> </ol>

	<p>3. Focus on prevention and early intervention  4. Enable people to have more choice and control and provide care closer to home as appropriate  5. Further develop / embed integrated approaches and services  6. Keep people safe from harm  7. Address Health inequalities</p> <p>Within each of the Strategic Objectives there are a number of Strategic Delivery Priorities related to the services identified in this direction, with further details regarding these contained in the ELHSCP Annual Delivery Plan.</p>
<p><b>Compliance and performance monitoring</b></p>	<p>Performance in relation to delivering this direction will be monitored by review of the following:</p> <ul style="list-style-type: none"> <li>• National and local performance targets.</li> <li>• Milestones and performance measures outlined in East Lothian IJB’s Annual Delivery Plan and reflected in the East Lothian HSCP Performance Framework.</li> <li>• Milestones and performance measures in the East Lothian Primary Care Improvement Plan.</li> </ul> <p>NHS Lothian is required to provide performance information to the IJB in relation to performance against local and national targets and with respect to performance indicators contained in the ELHSCP Performance Framework.</p> <p>NHS Lothian is also required to provide financial analysis, budgetary control, and monitoring reports as and when requested by the IJB. These reports should set out the financial position and outturn forecast against budget allocations by the IJB to NHS Lothian with respect to delivering integrated health services.</p>

## NHS delivery of hosted services – ref DC.2 (PROPOSED)

<b>Date direction issued by IJB / updates</b>	Initial direction: 9/11/2023 Updates to direction: 27/06/24 (pending approval)
<b>Direction to</b>	NHS Lothian
<b>Services / functions covered</b>	<p>This direction covers services provided as part of a single Lothian-wide service, referred to as ‘hosted services’ and managed on a pan-Lothian level by other NHS Lothian management teams. These services are outlined in East Lothian IJB’s Integration Scheme and are as follows:</p> <ul style="list-style-type: none"> <li>• Public Dental Service</li> <li>• Clinical Psychology</li> <li>• Podiatry</li> <li>• Mental Health (inpatient and psychiatric rehabilitation)</li> <li>• Sexual &amp; Reproductive Health</li> <li>• Dietetics</li> <li>• Art Therapy</li> <li>• Adults with Complex and Exceptional Needs</li> <li>• SMART Centre</li> <li>• Hospices and Palliative Care</li> <li>• Pulmonary Rehabilitation</li> <li>• Community Equipment Loan Service</li> <li>• Continence</li> <li>• Rehabilitation Medicine</li> </ul>
<b>Full text of direction</b>	<p>NHS Lothian is directed to continue the provision of the services listed within current budgets detailed below and in accordance with any statutory / regulatory obligations where applicable and aiming to meet both national and local targets. This includes reflecting Best Value as defined by the Local Government in Scotland Act 2023 and further detailed in the 2020 revised statutory guidance in relation to Best Value.</p> <p>Service development and delivery should be in line with East Lothian IJB’s Strategic Objectives and Strategic Delivery Priorities as laid out in its Strategic Plan for 2022-2025.</p>

	Services in the list above may be the subject of additional directions where required in response to changing circumstances, including in response to service reviews, transformation programmes, strategic developments, or financial / budget changes.
<b>Link to relevant IJB report</b>	<a href="#">East Lothian IJB Strategic Plan 2022-25</a>
<b>Budget allocation from IJB to carry out direction</b>	The indicative budget for delivery is £11,487,000. NHS Lothian have agreed that the IJB's share of any additional funds received during the financial year for Pay Awards will be made available to the IJB.
<b>Alignment with IJB Strategic Objectives / Delivery Priorities</b>	<p>This direction relates to the following Strategic Objectives outlined in the IJB Strategic Plan:</p> <ol style="list-style-type: none"> <li>1. Develop services that are sustainable and proportionate to need</li> <li>2. Deliver new models of community provision, working collaboratively with communities</li> <li>3. Focus on prevention and early intervention</li> <li>4. Enable people to have more choice and control and provide care closer to home as appropriate</li> <li>5. Further develop / embed integrated approaches and services</li> <li>6. Keep people safe from harm</li> <li>7. Address Health inequalities</li> </ol> <p>Within each of the Strategic Objectives there are a number of Strategic Delivery Priorities related to the services identified in this direction, with further details regarding these contained in the ELHSCP Annual Delivery Plan.</p>
<b>Compliance and performance monitoring</b>	<p>Performance will be monitored by review of the following:</p> <ul style="list-style-type: none"> <li>• National and local performance targets</li> <li>• Milestones and performance measures outlined in East Lothian IJB's Annual Delivery Plan and reflected in the East Lothian HSCP Performance Framework</li> </ul>

	<p>NHS Lothian is required to provide performance information to the IJB in relation to performance against local and national targets and with respect to performance indicators contained in the ELHSCP Performance Framework.</p>
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NHS Lothian is also required to provide financial analysis, budgetary control, and monitoring reports as and when requested by the IJB. These reports should set out the financial position and outturn forecast against budget allocations by the IJB to NHS Lothian with respect to delivering integrated health services.

<b>NHS delivery of set-aside services – ref DC.3 (PROPOSED)</b>	
<b>Date direction issued by IJB / updates</b>	Initial direction: 9/11/2023 Updates to direction: 27/06/24 (pending approval)
<b>Direction to</b>	NHS Lothian
<b>Services / functions covered</b>	<p>This direction covers services provided under set-aside arrangements whereby NHS Lothian delivers delegated functions based in large hospitals on behalf of IJBs. These services include:</p> <ul style="list-style-type: none"> <li>• Accident and Emergency and Combined Assessment</li> <li>• General Medicine</li> <li>• Geriatric Medicine</li> <li>• Rehabilitation Medicine</li> <li>• Respiratory Medicine</li> <li>• Hospital based Palliative Care</li> </ul>
<b>Full text of direction</b>	<p>NHS Lothian is directed to continue the provision of the services listed within current budgets detailed below and in accordance with any statutory / regulatory obligations where applicable and aiming to meet both national and local targets. This includes reflecting Best Value as defined by the Local Government in Scotland Act 2023 and further detailed in the 2020 revised statutory guidance in relation to Best Value.</p> <p>Services in the list above may be the subject of additional directions where required in response to changing circumstances, including in response to service reviews, transformation programmes, strategic developments, or financial / budget changes.</p>
<b>Link to relevant IJB report</b>	<a href="#">East Lothian IJB Strategic Plan 2022-25</a>

<b>Budget allocation from IJB to carry out direction</b>	The indicative budget is £18,416,000. NHS Lothian have agreed that the IJB's share of any additional funds received during the financial year for Pay Awards will be made available to the IJB.
<b>Alignment with IJB Strategic Objectives / Delivery Priorities</b>	<p>This direction relates to the following Strategic Objectives outlined in the IJB Strategic Plan:</p> <ol style="list-style-type: none"> <li>1. Develop services that are sustainable and proportionate to need</li> <li>2. Deliver new models of community provision, working collaboratively with communities</li> <li>3. Focus on prevention and early intervention</li> <li>4. Enable people to have more choice and control and provide care closer to home as appropriate</li> <li>5. Further develop / embed integrated approaches and services</li> <li>6. Keep people safe from harm</li> <li>7. Address Health inequalities</li> </ol> <p>Within each of the Strategic Objectives there are a number of Strategic Delivery Priorities related to the services identified in this direction, with further details regarding these contained in the ELHSCP Annual Delivery Plan.</p>
<b>Compliance and performance monitoring</b>	<p>Performance will be monitored by review of the following:</p> <ul style="list-style-type: none"> <li>• National and local performance targets</li> </ul> <p>NHS Lothian is required to provide performance information to the IJB in relation to performance against local and national targets.</p> <p>NHS Lothian is also required to provide financial analysis, budgetary control, and monitoring reports as and when requested by the IJB. These reports should set out the financial position and outturn forecast against budget allocations by the IJB to NHS Lothian with respect to delivering hosted services.</p>

## East Lothian Council delivery of social work and social care services – ref DC.4 (PROPOSED)

<b>Date direction issued by IJB / updates</b>	Initial direction: 9/11/2023 Updates to direction: 27/06/24 (pending approval)
<b>Direction to</b>	East Lothian Council
<b>Services / functions covered</b>	<p>This direction covers social work and social care services delegated to East Lothian IJB as required by the Public Bodies (Joint Working) (Scotland) Act 2014 and outlined in East Lothian IJB’s Integration Scheme.</p> <ul style="list-style-type: none"> <li>• Social work services for adults and older people</li> <li>• Services and support for adults with physical disabilities and learning disabilities</li> <li>• Mental health services</li> <li>• Drug and alcohol services</li> <li>• Adult protection and domestic abuse</li> <li>• Carers support services</li> <li>• Community care assessment teams</li> <li>• Support services</li> <li>• Care home services</li> <li>• Adult placement services</li> <li>• Health improvement services</li> <li>• Aspects of housing support, including aids and adaptations</li> <li>• Day services</li> <li>• Local area co-ordination</li> <li>• Respite provision</li> <li>• Occupational therapy services</li> <li>• Re-ablement services, equipment, and telecare</li> <li>• Criminal Justice Social Work services including youth justice</li> </ul>
<b>Full text of direction</b>	East Lothian Council is directed to continue the provision of the services listed within current budgets detailed below and in accordance with any statutory / regulatory obligations where applicable and aiming to meet both national and local targets. This includes reflecting Best Value as defined by the Local Government in Scotland Act 2023 and further detailed in the 2020 revised statutory guidance in relation to Best Value.

	<p>Service development and delivery should be in line with East Lothian IJB’s Strategic Objectives and Strategic Delivery Priorities as laid out in its Strategic Plan for 2022-2025, as well as reflecting the key priorities contained in the East Lothian HSCP Commissioning Strategy for 2022-25.</p> <p>In addition, provision must reflect decisions made at the March 2024 meeting of East Lothian IJB regarding major service redesign to deliver budget savings. Of specific relevance to this direction are the decisions related to the provision of Care at Home services and The Abbey and Crookston Care Homes.</p> <p>Services in the list above may be the subject of additional directions where required in response to changing circumstances, including in response to service reviews, transformation programmes, strategic developments, or financial / budget changes.</p>																
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<p><b>Budget allocation from IJB to carry out direction</b></p>	<table border="1" data-bbox="557 890 1500 1251"> <thead> <tr> <th><b>Core Social Care Budget 2024/25</b></th> <th><b>£,000</b></th> </tr> </thead> <tbody> <tr> <td>Adult Social Work</td> <td>31,343</td> </tr> <tr> <td>Acute &amp; Ongoing Care</td> <td>11,929</td> </tr> <tr> <td>Rehabilitation</td> <td>2,338</td> </tr> <tr> <td>Learning Disability and Mental Health Community Services</td> <td>19,566</td> </tr> <tr> <td>Head of Operations</td> <td>3,174</td> </tr> <tr> <td>Business &amp; Performance</td> <td>5,192</td> </tr> <tr> <td><b>Total</b></td> <td><b>69,447</b></td> </tr> </tbody> </table>	<b>Core Social Care Budget 2024/25</b>	<b>£,000</b>	Adult Social Work	31,343	Acute & Ongoing Care	11,929	Rehabilitation	2,338	Learning Disability and Mental Health Community Services	19,566	Head of Operations	3,174	Business & Performance	5,192	<b>Total</b>	<b>69,447</b>
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<p><b>Alignment with IJB Strategic Objectives / Delivery Priorities</b></p>	<p>This direction relates to the following Strategic Objectives outlined in the IJB Strategic Plan:</p> <ol style="list-style-type: none"> <li>1. Develop services that are sustainable and proportionate to need</li> <li>2. Deliver new models of community provision, working collaboratively with communities</li> <li>3. Focus on prevention and early intervention</li> <li>4. Enable people to have more choice and control and provide care closer to home as appropriate</li> <li>5. Further develop / embed integrated approaches and services</li> <li>6. Keep people safe from harm</li> <li>7. Address Health inequalities</li> </ol> <p>Within each of the Strategic Objectives there are a number of Strategic Delivery Priorities related to the services identified in this direction, with further details regarding these contained in the ELHSCP Annual Delivery Plan.</p>
<p><b>Compliance and performance monitoring</b></p>	<p>Performance in relation to delivering this direction will be monitored by review of the following:</p> <ul style="list-style-type: none"> <li>• National and local performance targets</li> <li>• Milestones and performance measures outlined in East Lothian IJB’s Annual Delivery Plan and reflected in the East Lothian HSCP Performance Framework</li> </ul> <p>East Lothian Council is required to provide performance information to the IJB in relation to performance against local and national targets and with respect to performance indicators contained in the ELHSCP Performance Framework.</p> <p>East Lothian Council is also required to provide financial analysis, budgetary control, and monitoring reports as and when requested by the IJB. These reports should set out the financial position and outturn forecast against budget allocations by the IJB to East Lothian Council with respect to delivering integrated health services.</p>

## Appendix 2 - Recommendations re update to Specific Directions for 2024-25

	Retire	8
	Retain	7
	New	2

No	Title	Current Direction (2023-24)	Recommendation
D01h	East Lothian Community Hospital (ELCH)	NHS Lothian to work with East Lothian Health and Social Care Partnership to continue to support the development of secondary care services to meet the needs of the local community. This should include further expansion in the range of services offered at East Lothian Community Hospital, compatible with identified local need. (Revised February 2022)	Retire – covered by core direction re NHS Lothian delivered services.  * Future consideration may be given to the introduction of a new direction(s) if required in relation to specific initiative at ELCH.
D04b	Phase 2 Royal Edinburgh	NHS Lothian is directed to support collaborative work across services to develop new models and pathways for community based mental health provision, specifically with regards to mental health rehabilitation and low secure mental health provision in community settings. This should reflect the outcomes of the bed based review and the continuation of activity aimed at bringing East Lothian’s mental health acute bed use within the allocated bed capacity. (Revised October 2023)	Retain – updated October 2023.  * An update to this direction should be considered once the business case has been presented and an agreement reached.
D10j	Primary Care Premises and Infrastructure	NHS Lothian and East Lothian Council to support planning, development, and investment in appropriate infrastructure to ensure the sustainable delivery of community and primary care health services to meet the needs of the current and projected East Lothian population. This direction	Retain – updated October 2023.

		includes premises, digital infrastructure, and travel and transport provision. (Revised October 2023)	* An update to this direction should be considered once the Premises Strategy has been reviewed to reflect new projections, etc.
D11a	Emergency Admissions	NHS Lothian and its acute services to work with officers of the East Lothian Health and Social Care Partnership to continue to review and develop the provision of emergency assessment services in Lothian. NHS Lothian to continue to support redesign work currently underway which is contributing to a reduction in hospital attendances from East Lothian. (Revised February 2022)	Retire – covered by core direction re NHS set-aside services.  * Future consideration may be given to the introduction of a new direction(s) if required to support specific initiatives.
D11b	Occupied Bed Days / Delayed Discharge	NHS Lothian and East Lothian Council to work collaboratively to reduce the length of stay for all patients admitted following unscheduled admission. This is to be achieved by a reduction in delayed discharges, avoidable admissions, and inappropriately long stays in acute hospital and through the development of locally available community services and facilities, including the provision of alternatives to inpatient care. (Revised February 2022)	Retire – covered by core direction re NHS and ELC delivered services.  * Future consideration may be given to the introduction of a new direction(s) if required to support specific initiatives.
D11d	Palliative Care	NHS Lothian to work with the Managed Clinical Network (MCN) for Palliative Care, hospital, community and third sector palliative care services to provide specialist assessment of patients in their own homes, care homes or community hospitals to maximise the delivery of patient-centred end of life care at home or in a homely setting. (Continuing direction)	Retire – covered by core direction re NHS and ELC delivered services.  * An additional direction with specific instruction re the future delivery and development of palliative care may be recommended once current development work has been completed.

D11e	AHP Resource	<p>NHS Lothian to provide information on the numbers of Allied Health Professionals (AHPs) and associated resources in acute settings and to work with East Lothian Health and Social Care Partnership (ELHSCP) to create supportive arrangements, whereby acute staff could provide services within the community to support discharge of East Lothian residents. In tandem, ELHSCP to explore ways to in-reach to acute hospitals providing resources for assessment to improve patient flow. (Revised 2022)</p>	<p>Retire – covered by core direction re NHS and ELC delivered services.</p> <p>* Future consideration may be given to the introduction of a new direction(s) if required to support specific initiatives.</p>
D12a	Hospital to Home and Home Care Services Review	<p>NHS Lothian and East Lothian Council to simplify and speed up the process for assessing individual client’s need for care at home and subsequently delivering services to meet assessed needs. As part of this, both organisations are required to support the ongoing development of the ICAAT (Integrated Care Assessment and Allocation Team) process and associated work. (Revised February 2022)</p>	<p>Retire – development work progressed, and activity now embedded and covered by core direction re NHS and ELC delivered services.</p>
D12l	Transforming Care for Older People	<p>NHS Lothian and East Lothian Council to transform the service delivery to older people for the provision of Community Hospitals, Care Homes, and the development of intermediate care services, involving full engagement and consultation with appropriate parties.</p> <p>This should take into account demographic factors, current use of services, the impacts of COVID-19, funding pressures, service remobilisation and redesign. It must also take note of the emerging outputs from the Independent Review of Adult Social Care and development of a National Care Service. (Revised February 2022)</p>	<p>Retain – work ongoing.</p> <p>* A new direction(s) may be required on completion of the Planning Older People’s Services work (for example, if recommendations generate significant changes to current service provision).</p>

D14a	Carers Strategy Implementation	NHS Lothian and East Lothian Council to support the delivery of the outcomes contained in the <a href="#">East Lothian Carers Strategy (2023-26)</a> and the associated <a href="#">Action Plan</a> in order to meet the needs of both adult and young carers. (Revised October 2023)	Retain – still required to support delivery of Carers Strategy and Action Plan.
D15c	Mental Health Triage	<p>NHS Lothian and East Lothian Council to work together to further develop Mental Health services across primary and secondary care. This should include the continuation of collaborative work to refine and streamline access to services and establish a clear interface between primary, secondary care and the third sector, and ongoing inclusion and development of the clinical decision making role within the CWIC Mental Health service and rollout of the Distress Brief Intervention service.</p> <p>Activity should also include specific collaboration to improve access to services and the development of pathways for people with co-occurring drug / alcohol and mental health difficulties to enable them to receive mental health support and drug / alcohol support concurrently. Development should be in line with requirements outlined in Medication Assisted Treatment (MAT) Standard 9. (Revised October 2023)</p>	<p>Retain – last revised October 2023 – work ongoing.</p> <p>* Updates to this direction may be required as development activity progresses, and service changes are made in response.</p>
D15k	Substance Misuse Services	NHS Lothian and East Lothian Council are directed to work collaboratively with Midlothian and East Lothian Drug and Alcohol Partnership (MELDAP) and third sector providers and to further develop and improve the multi-agency approach in relation to access to alcohol and drug support services. Development should be in accordance with statutory / regulatory requirements where applicable and aiming to meet both local and national targets, including MAT (Medication Assisted Treatment) Standards. (Revised October 2023)	Retain – last revised October 2023 – work ongoing.

D18h	Housing for Particular Needs	<p>East Lothian Council is directed to support the development and delivery of different housing models for people with support needs through the development and implementation of its Local Housing Strategy. This should be carried out with the objective of maximising independent living for people with particular needs including those related to Learning Disability, Physical Disability, Sensory Impairment, and Mental Health conditions.</p> <p>As part of this direction, East Lothian Council should deliver up to 60 units of core &amp; cluster housing between 2024-29 for the above client groups, dependant on IJB funding and the delivery of the Affordable Housing Supply Programme (AHSP). (Revised October 2023)</p>	Retain and update once the new Lothian Housing Strategy and Contribution Statement are presented to the IJB and finalised.
D18i	Community Transformation Programme – Under 65s	East Lothian Council and NHS Lothian to ensure that supports and services provided are in line with the remobilisation plan, take into account the views of people with lived experience, and are based on a human rights and person centred approach.	Retire – work complete and ongoing provision covered by core direction.
D18j	Community Transformation – Over 65s	East Lothian Council to develop its approach to day services based on providing high quality, community-based services, accessible to residents over 65 across the county. Where appropriate, the new and innovative approaches necessitated by COVID-19 should be continued and further developed. In addition, day service provision should be available in order to fulfil the responsibility to provide breaks from caring.	Retire – work complete and ongoing provision covered by core direction.

D19a	East Lothian Workforce Plan 2022-25	NHS Lothian and East Lothian Council are directed to work collaboratively to support delivery of the objectives outlined in the <a href="#">2022-25 East Lothian Health and Social Care Partnership Workforce Plan</a> and associated actions within the related Action Plan. The Workforce Plan is reviewed and updated as needed on an annual basis – this direction should be read in relation to the most recent iteration of the Plan.	* NEW Direction (agreed May 2024 IJB).
D20	Closure of Belhaven Hospital Site	<p>NHS Lothian and East Lothian Council are directed to remove all associated services delivered by East Lothian Health and Social Care Partnership from the Belhaven Hospital Site, Dunbar, East Lothian by 30th of June 2024. This reflects the decision taken by East Lothian IJB on 28th March 2024:</p> <ol style="list-style-type: none"> <li>1. To close the Blossom House Care Home sited at Belhaven Hospital, Dunbar, East Lothian.</li> <li>2. To close all inpatient beds withing the Belhaven Hospital site on a permanent basis and to relocate all community health services that are currently being delivered from the Belhaven site.</li> </ol>	<p>* Proposed NEW Direction – reflecting decision at the March 28<sup>th</sup> IJB meeting.</p> <p>Direction content recommended for approval at the June 27<sup>th</sup> meeting of the IJB.</p> <p>Further details of the decision can be read in the related IJB report <a href="#">here</a>.</p>