



REPORT TO: East Lothian Integration Joint Board

MEETING DATE: 26 October 2023

BY: Chief Officer

SUBJECT: Review of East Lothian IJB Directions

1 PURPOSE

- 1.1 The purpose of this report is to present recommendations regarding updates to the current IJB directions and the introduction of additional Core Directions to the IJB for consideration.

2 RECOMMENDATIONS

The IJB is asked to:

- 2.1 Approve the recommended updates to the current set of East Lothian IJB directions contained at appendix 1.
- 2.2 Agree the introduction of four additional Core Directions (appendix 2) to provide broad coverage of all functions delegated to East Lothian IJB.
- 2.3 Agree that the IJB continue to give active consideration to the introduction of additional directions as and when required, and that these be developed in line with the IJB Directions Policy.

3 BACKGROUND

- 3.1 A report to the May meeting of the East Lothian IJB Strategic Planning Group (SPG) recommended that the 2022/23 IJB Directions be reviewed in line with the IJB Directions Policy (agreed at a meeting of the IJB in October 2022). The report also recommended that further work be carried out on the development of a number of Core Directions in response to the requirement that directions cover all delegated functions, including delivery of hosted and set-aside services.

- 3.2 Subsequent to this, discussion took place with Change Board Chairs / General Managers regarding existing directions. This helped to identify updates needed to individual directions to reflect changing circumstances, as well as highlighting directions that could be retired, either because they had been completed, or due to them no longer being relevant / required. Recommendations in relation to an updated set of direction based on these discussions can be found at appendix 1.
- 3.3 Once IJB approval has been secured, details of budgets, performance measures, timescales, and oversight arrangements will be added for each direction using the East Lothian IJB Directions Template, reflecting the requirements of the IJB Directions Policy (template included at appendix 3).
- 3.4 Further discussion is still required in relation to the directions linked to the remit of the Shifting the Balance of Care (STBC) Change Board. It is anticipated that the STBC Change Board will review these over the coming months, with recommendations regarding updated directions coming to a subsequent IJB meeting.
- 3.5 Development has also taken place in relation to the proposed Core Directions, including the addition of budget information and other details. The four recommended Core Directions are included at appendix 2 and cover all delegated functions, including those delivered via set-aside and hosted arrangements as follows:
- Direction to NHS Lothian regarding the delivery primary and community health services.
 - Direction to NHS Lothian regarding the delivery of hosted services.
 - Direction to NHS Lothian regarding the delivery of set-aside services.
 - Direction to East Lothian Council regarding the delivery of social work and social care services.
- 3.6 Going forward, and in line with the agreed policy / approach to direction setting, the IJB should continue to consider the introduction of additional directions as and when needed. Any additional directions should be introduced following a report to the IJB. The issuing of directions should be proportionate and should follow the Directions Policy in terms of including financial information and details of timescales, performance measures, etc. Examples of when additional directions may be required include:
- Where significant changes to service delivery / approach are required – for example, as the result of transformation / provisioning programmes.
 - In relation to additional funding being made available (e.g., Scottish Government funding), changes to budgets, or developments regarding the use of budgets.

- To reflect the introduction of new (or updated) strategies or plans where specific action is required by delivery partners.

4 ENGAGEMENT

- 4.1 Engagement with Change Boards / General Managers has taken place, and will continue to take place, in relation to reviewing current directions.

5 POLICY IMPLICATIONS

- 5.1 The recommendations included in this report reflect the East Lothian Directions Policy. The Directions Policy was agreed by East Lothian IJB in October 2022, outlining an updated approach to issuing and managing directions in line with the statutory guidance issued by the Scottish Government in 2020.

6 INTEGRATED IMPACT ASSESSMENT

- 6.1 The subject of this report does not affect the wellbeing of the community or have a significant impact on equality, the environment or economy.

7 DIRECTIONS

- 7.1 This report relates to a review of current East Lothian IJB directions, and the introduction of new directions.

8 RESOURCE IMPLICATIONS

- 8.1 This paper has no specific resource implications; however, the identification of resource implications forms part of setting individual IJB directions.

9 BACKGROUND PAPERS

[East Lothian IJB Directions Policy](#)

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DATE	17 th October 2023

Appendix 1 – Review of East Lothian IJB 2022-23 Directions – Recommendations

Review of East Lothian IJB 2022-23 Directions – Recommendations

Recommendation	Details	Number of directions applies to
Retire	Retiral of direction because completed / no longer necessary / superseded by Core Direction	X 10
Retain / Review	Direction to be retained in current form until reviewed by relevant Change Board	X 9
Update	Direction to be updated to reflect progress and / or new developments	X 7

Direction to NHS Lothian on Delegated Community Health Services				
No	Title	Direction	Oversight	Recommendation
D01h	East Lothian Community Hospital	NHS Lothian to work with East Lothian Health and Social Care Partnership to continue to support the development of secondary care services to meet the needs of the local community. This should include further expansion in the range of services offered at East Lothian Community Hospital, compatible with identified local need. (Revised February 2022)	Shifting the Balance of Care Change Board	Retain / Review Direction to be retained and reviewed by the STBC Change Board, with recommendations regarding an updated version using the directions template to be made to a future meeting of the IJB.

Directions to East Lothian Council on Delegated Adult Social Care Services				
No	Title	Direction	Oversight	Recommendation

D02f	Health and Housing and Social Care Group	East Lothian Council to better meet people's housing and social care needs through facilitation of the housing and health and social care planning interface group. The group will deliver the key actions and priorities from the 2019-22 Strategic Plan's Housing Contribution Statement, needs assessment, and reprovision plans. (Revised 2019-20)	Adults with Complex Needs Change Board	Retire This direction has been completed. A strategic working group for housing, health, and social care has now been established.
D02j	Transitions for Young People into Adult Services	East Lothian Council to support joint working with East Lothian Health and Social Care Partnership and other relevant partners to improve outcomes for young people with additional support needs transitioning into Adult Health and Social Care services, including establishment of robust planning, policy, and protocol. East Lothian Council to ensure ELHSCP has the opportunity to contribute to any relevant needs assessment or review of services for young people with complex needs transitioning into adult services. (New direction 2020-21)	Adults with Complex Needs Change Board	Retire This direction has been completed. The development of an East Lothian Transitions framework has formalised existing collaborative approaches and further defined partner responsibilities, and milestones / timescales.
D02k	Mental Health Officer	East Lothian Council to ensure delivery of a rights-based approach for patients subject to the Mental Health Act 2003 through timely access to a Mental Health Officer to help safeguard patients' rights and fulfil statutory duties, including assessment, providing information and advising on individual's rights and choices. (New direction 2020-21)	Adults with Complex Needs Change Board	Retire The Core Direction relating to delivery of ELC services supersedes this direction and includes the specific requirement that services are delivered in line with statutory duties.

Directions to NHS Lothian on Hosted Services				
No	Title	Direction	Oversight	Recommendation
D04b	Phase 2 Royal Edinburgh	NHS Lothian to improve in-patient experience for East Lothian residents and ensure East Lothian HSCP has appropriate influence in development, decision-making and approval of a business case for Phase 2 of the Royal Edinburgh Hospital Campus. The redevelopment should be based on the East Lothian bed numbers agreed by the IJB in April 2018. NHS Lothian to bring the business case to the IJB for agreement on bed numbers and financial model. (Revised in 2019-20)	Mental Health and Substance Use Change Board	Update Direction to be updated to reflect progress and to instruct further activity. Wording as follows: 'NHS Lothian is directed to support collaborative work across services to develop new models and pathways for community based mental health provision, specifically with regards to mental health rehabilitation and low secure mental health provision in community settings. This should reflect the outcomes of the bed based review and the continuation of activity aimed at bringing East Lothian's mental health acute bed use within the allocated bed capacity.'

Directions to NHS Lothian on Primary Care				
No	Title	Direction	Oversight	Recommendation
D10b	Cluster Work	NHS Lothian to allocate to East Lothian Health and Social Care Partnership its proportionate share of all funds allocated for the development and support of GP Quality Clusters in order to support further development of Quality Improvement	Primary Care Change Board	Retire This direction is no longer required as arrangements and appropriate support for Quality Improvement activities are in place and work ongoing.

		<p>activities, the development of the Cluster Quality Improvement Plan (CQIP) and to meet the Cluster National Guidance.</p> <p>In addition, NHS Lothian to allocate a proportionate share of Quality Improvement (QI) professional support from its QI team to East Lothian GP Quality Clusters and provide access for the Primary Care Team to data support from Lothian Analytical Services (LAS) to support this programme and others as required. (Revised February 2022)</p>		
D10d	Primary Care Improvement Plan	NHS Lothian to implement the Primary Care Improvement Plan (PCIP) for East Lothian covering all delivery arrangements for all aspects of the GMS Contract. NHS Lothian to provide ongoing support for the development of the East Lothian PCIP through Primary Care Contractor Organisation (PCCO) and other NHS Lothian Board support and development functions. (Revised February 2022)	Primary Care Change Board	<p>Retire</p> <p>This direction is superseded by the new Core Direction relating to NHSL delivery of core primary and community health services.</p> <p>Work has begun on a Primary Care Development Plan that will outline the strategic direction for the development of primary care services in East Lothian. The Core Direction will be updated once the Primary Care Development Plan has been agreed by the IJB (spring 2024).</p>
D10j	Primary Care Premises and Infrastructure	NHS Lothian and East Lothian Council to ensure sustainable premises and infrastructure, including timely implementation of eHealth solutions, for Primary Care to support future delivery of the Primary Care Improvement Plan, COVID-19 resilience, and remote access pathways. Support to premises and infrastructure to extend to future proposed developments and joint projects to support population growth in East Lothian.	Primary Care Change Board	<p>Update</p> <p>Direction to be updated to cover all primary care services and to include premises, digital infrastructure and travel and transport. Working as follows:</p> <p>'NHS Lothian and East Lothian Council to support planning, development, and investment in appropriate infrastructure to</p>

	East Lothian Council to ensure that its Planning / Development teams consult the HSCP on all housing and care home developments at an early stage to allow the implications of any proposed / amended developments on primary care and community services to be assessed and reflected in the HSCP Primary Care Premises Strategy. (Revised February 2022)	ensure the sustainable delivery of community and primary care health services to meet the needs of the current and projected East Lothian population. This direction includes premises, digital infrastructure, and travel and transport provision.'
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Directions to NHS Lothian and ELC on Reducing Use of Acute Services and Increasing Community Provision				
No	Title	Direction	Oversight	Recommendation
D11a	Emergency Admissions	NHS Lothian and its acute services to work with officers of the East Lothian Health and Social Care Partnership to continue to review and develop the provision of emergency assessment services in Lothian. NHS Lothian to continue to support redesign work currently underway which is contributing to a reduction in hospital attendances from East Lothian. (Revised February 2022)	Shifting the Balance of Care Change Board	Retain / Review Direction to be retained and reviewed by the STBC Change Board, with recommendations regarding an updated version using the directions template to be made to a future meeting of the IJB.

D11b	Occupied Bed Days / Delayed Discharge	NHS Lothian and East Lothian Council to work collaboratively to reduce the length of stay for all patients admitted following unscheduled admission. This is to be achieved by a reduction in delayed discharges, avoidable admissions, and inappropriately long stays in acute hospital and through the development of locally available community services and facilities, including the provision of alternatives to inpatient care. (Revised February 2022)	Shifting the Balance of Care Change Board	Retain / Review Direction to be retained and reviewed by the STBC Change Board, with recommendations regarding an updated version using the directions template to be made to a future meeting of the IJB.
D11d	Palliative Care	NHS Lothian to work with the Managed Clinical Network (MCN) for Palliative Care, hospital, community and third sector palliative care services to provide specialist assessment of patients in their own homes, care homes or community hospitals to maximise the delivery of patient-centred end of life care at home or in a homely setting. (Continuing direction)	Shifting the Balance of Care Change Board	Retain / Review Direction to be retained and reviewed by the STBC Change Board, with recommendations regarding an updated version using the directions template to be made to a future meeting of the IJB.
D11e	AHP Resource	NHS Lothian to provide information on the numbers of Allied Health Professionals (AHPs) and associated resources in acute	Shifting the	Retain / Review

	settings and to work with East Lothian Health and Social Care Partnership (ELHSCP) to create supportive arrangements, whereby acute staff could provide services within the community to support discharge of East Lothian residents. In tandem, ELHSCP to explore ways to in-reach to acute hospitals providing resources for assessment to improve patient flow. (Revised 2022)	Balance of Care Change Board	Direction to be retained and reviewed by the STBC Change Board, with recommendations regarding an updated version using the directions template to be made to a future meeting of the IJB.
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Directions to NHS Lothian and East Lothian Council on Shifting the Balance of Care for Care Groups				
No	Title	Direction	Oversight	Recommendation
D12a	Hospital to Home and Home Care Services Review	NHS Lothian and East Lothian Council to simplify and speed up the process for assessing individual client's need for care at home and subsequently delivering services to meet assessed needs. As part of this, both organisations are required to support the ongoing development of the ICAAT (Integrated Care Assessment and Allocation Team) process and associated work. (Revised February 2022)	Shifting the Balance of Care Change Board	Retain / Review Direction to be retained and reviewed by the STBC Change Board, with recommendations regarding an updated version using the directions template to be made to a future meeting of the IJB.
D12l	Transforming Care for Older People	NHS Lothian and East Lothian Council to transform the service delivery to older people for the provision of Community Hospitals, Care Homes, and the development of intermediate care services, involving full engagement and consultation with appropriate parties. This should take into account demographic factors, current use of services, the impacts of COVID-19, funding pressures, service remobilisation and redesign. It must also take note	East Lothian Community Hospitals and Care Homes Provision Project Board	Retain / Review This direction will be reviewed and updated once the Planning Older People's Service Project concludes and the IJB has reached a decision regarding future service development / delivery.

		of the emerging outputs from the Independent Review of Adult Social Care and development of a National Care Service. (Revised February 2022)		
D12j	Extra Care Housing Implementation	<p>East Lothian Council Housing and Officers of East Lothian Health & Social Care Partnership to:</p> <ul style="list-style-type: none"> • Maximise independent living • Provide specific interventions according to the needs of the service user • Provide a clear care pathway which connects services • Contribute to preventing unnecessary hospital admission through implementation of recommendations from the extra care housing review (New direction 2019-20) 	Strategic Planning Group	<p>Retire</p> <p>This direction is no longer relevant in terms of the HSCP approach to meeting older people’s housing needs.</p>

Directions to NHS Lothian and East Lothian Council on Support to Carers				
No	Title	Direction	Oversight	Recommendation
D14a	Carer’s Strategy Implementation	NHS Lothian and East Lothian Council to review existing outcomes in the East Lothian Carers Strategy to ensure carers in East Lothian continue to be identified, informed, and supported to maintain their own health and wellbeing, taking into account the short and medium term impact of COVID on carers and prioritising actions to mitigate this.	Carers Change Board	<p>Update</p> <p>Direction to be updated to reflect agreement of revised East Lothian Carers Strategy. Wording as follows:</p> <p>‘NHS Lothian and East Lothian Council to support the delivery of the outcomes contained in the East Lothian Carers Strategy (2023-26) and the associated Action Plan in order to meet the needs of both adult and young carers.’</p>

Directions to East Lothian Council and NHS Lothian on Drug and Alcohol Services and Mental Health

No	Title	Direction	Oversight	Recommendation
D15c	Mental Health Triage	<p>NHS Lothian and ELC to work together to further develop Mental Health services across primary and secondary care. This will include services working together to refine and streamline access to services taking in to account the unscheduled care redesign. We will establish a clear interface between primary, secondary care and the third sector to ensure individuals receive the right level of support at the right time. (Revised September 2020)</p>	Mental Health and Substance Use Change Board	<p>Update</p> <p>Direction to be updated to reflect progress made following the review of access to mental health services in East Lothian and to instruct further activity. Wording as follows:</p> <p>‘NHS Lothian and East Lothian Council to work together to further develop Mental Health services across primary and secondary care. This should include the continuation of collaborative work to refine and streamline access to services and establish a clear interface between primary, secondary care and the third sector, and ongoing inclusion and development of the clinical decision making role within the CWIC Mental Health service and rollout of the Distress Brief Intervention service.</p> <p>Activity should also include specific collaboration to improve access to services and the development of pathways for people with co-occurring drug / alcohol and mental health difficulties to enable them to receive mental health support and drug / alcohol support concurrently. Development should be in line with requirements outlined in Medication Assisted Treatment (MAT) Standard 9.’</p>
D15i	Mental Health Housing	East Lothian Council to work with East Lothian Health and Social Care Partnership to develop a strategic approach to housing for individuals with a mental illness through the	Mental Health and	Retire

	Strategic Approach	development of a Joint Strategic Needs Assessment to inform the next Local Housing Strategy 2023-28. (Revised February 2022)	Substance Use Change Board	Direction to be retired as superseded by the updated version of direction D18h (below) which covers a range of particular housing needs, including needs related to mental health.
D15k	Centralised Alcohol Services Review	East Lothian Council and NHS Lothian to improve access to alcohol services through supporting East Lothian Health and Social Care Partnership to review and further develop local delivery of alcohol services. (Revised February 2022)	Mental Health and Substance Use Change Board	Update Direction to be updated to combine D15k and D15m. Wording as follows: 'NHS Lothian and East Lothian Council are directed to work collaboratively with Midlothian and East Lothian Drug and Alcohol Partnership (MELDAP) and third sector providers and to further develop and improve the multi-agency approach in relation to access to alcohol and drug support services. Development should be in accordance with statutory / regulatory requirements where applicable and aiming to meet both local and national targets, including MAT (Medication Assisted Treatment) Standards.'
D15l	Psychological Services Delegation	NHS Lothian to improve access to psychological services within East Lothian by reducing waiting times for East Lothian residents in line with the trajectories for psychological therapies as specified by the Scottish Government. (Revised September 2020)	Mental Health and Substance Use Change Board	Retire This Core Direction relating NHS hosted services cover this direction and includes a specific requirement that service delivery is in line with local and national targets (in this case, Scottish Government targets).
D15m	Substance Misuse Services	East Lothian Council and NHS Lothian to tackle inequalities through the delivery of the Midlothian and East Lothian Drug and Alcohol Partnership (MELDAP) Plan, and to improve access to Substance Misuse Services for people in East	Mental Health and Substance	Update Direction to be updated to combine D15k and D15m. Wording as follows:

		Lothian. This includes supporting East Lothian HSCP to ensure robust management and oversight of the MELDAP Plan. (Revised September 2020)	Use Change Board	'NHS Lothian and East Lothian Council are directed to work collaboratively with Midlothian and East Lothian Drug and Alcohol Partnership (MELDAP) and third sector providers and to further develop and improve the multi-agency approach in relation to access to alcohol and drug support services. Development should be in accordance with statutory / regulatory requirements where applicable and aiming to meet both local and national targets, including MAT (Medication Assisted Treatment) Standards.'
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Directions to East Lothian Council and NHS Lothian on Community Justice & Equalities				
No	Title	Direction	Oversight	Recommendation
D16a	Community Justice Partnership	ELHSCP to work with Community Justice Partnership to: <ul style="list-style-type: none"> • Improve understanding of community justice • Ensure Strategic planning and partnership working • Offer equitable access to services • Develop Evidence based interventions (Revised in 2019-20)	Planning & Performance Team	Retire This direction is no longer required as the Community Justice Partnership is now well established with partners, including NHS Lothian and East Lothian Council, collaborating on the delivery of the Community Justice Local Outcome Improvement Plan.
D18c	Fairer Scotland Action Plan	East Lothian Council to help tackle poverty, reduce inequality and to contribute to building a fairer and more inclusive Scotland through production and delivery of a local implementation plan for the Fairer Scotland Action Plan. This work must provide greater opportunities to participate in local consultations and ongoing monitoring of hate crimes against people with disabilities.	Planning & Performance Team	Retire This direction is no longer required. ELHSCP services continue to contribute to work led by East Lothian Council in relation to tackling poverty through the Poverty Working Group and delivery of actions within the East Lothian Poverty Plan.

Directions to NHS Lothian and East Lothian Council on Adults with Complex Needs				
No	Title	Direction	Oversight	Recommendation
D18h	Housing for Particular Needs	East Lothian Council to maximise independent living for people with particular needs which includes Learning Disability and people with Physical Disability and/or Sensory Impairment. East Lothian Council to support the development and delivery of different housing models for people with support needs through the development and implementation of its Local Housing Strategy.	Adults with Complex Needs Change Board	<p>Update</p> <p>Direction to be updated to include coverage of particular housing needs related to mental health (superseding direction D15i). Wording as follows:</p> <p>‘East Lothian Council is directed to support the development and delivery of different housing models for people with support needs through the development and implementation of its Local Housing Strategy. This should be carried out with the objective of maximising independent living for people with particular needs including those related to Learning Disability, Physical Disability, Sensory Impairment, and Mental Health conditions.</p> <p>As part of this direction, East Lothian Council should deliver up to 60 units of core & cluster housing between 2024-29 for the above client groups, dependant on IJB funding and the delivery of the Affordable Housing Supply Programme (AHSP).’</p> <p>A further update to this direction should be considered once the East Lothian Local Housing Strategy and Housing Contribution Statement are agreed.</p>
D18i	Community Transformation	East Lothian Council and NHS Lothian to ensure that supports and services provided are in line with the remobilisation plan, take into account the views of people	Adults with Complex Needs	Retain / Review

	Programme – Under 65s	with lived experience, and are based on a human rights and person centred approach.	Change Board	Consideration should be given as to whether an updated direction is required to support the ongoing implementation of the Transformation Programme, or whether service changes are now sufficiently embedded and established (in which case, delivery is covered by the Core Direction to ELC).
D18j	Community Transformation – Over 65s	East Lothian Council to develop its approach to day services based on providing high quality, community-based services, accessible to residents over 65 across the county. Where appropriate, the new and innovative approaches necessitated by COVID-19 should be continued and further developed. In addition, day service provision should be available in order to fulfil the responsibility to provide breaks from caring.	Adults with Complex Needs Change Board	Retain / Review See direction D18i above.

Appendix 2 – East Lothian Integration Joint Board Directions – Proposed Core Directions

Title of direction and reference number	NHS Lothian delivery of core primary and community health services – ref DC.1 (NEW)
Date direction issued by IJB	TBC
Direction to	NHS Lothian
Does this direction supersede, amend, or cancel a previous direction? If yes, include reference number	Supersedes a number of Directions (reference numbers to be added)
Services / functions covered	<p>This Direction covers primary and community health services delegated to East Lothian IJB as required by the Public Bodies (Joint Working) (Scotland) Act 2014 and outlined in East Lothian IJB’s Integration Scheme.</p> <ul style="list-style-type: none"> • Community Hospitals (East Lothian Community Hospital, Edington, Belhaven) • Community Nursing (including children’s community health services, district nursing, health visiting and school nurses) • Community mental health services • Community learning disability services • Substance misuse services • Allied Health Professionals • General Medical Services • General Dental Services • General Ophthalmic Services • Community Pharmacy • Palliative Care provided outwith a hospital

	<ul style="list-style-type: none"> • Community continence service • Kidney dialysis services outwith a hospital • Community Complex Care
<p>Full text of direction</p>	<p>NHS Lothian is directed to continue the provision of the services listed within current budgets detailed below and in accordance with any statutory / regulatory obligations where applicable and aiming to meet both national and local targets.</p> <p>Service development and delivery should be in line with East Lothian IJB’s strategic objectives and strategic delivery priorities as laid out in its Strategic Plan for 2022-2025.</p> <p>In relation to Primary Care services (General Medical Services, General Dental Services, General Ophthalmic Services and Community Pharmacy), NHS Lothian is directed to support delivery of services in accordance with the priorities outlined in East Lothian Primary Care Improvement Plan (PCIP). The PCIP will be replaced by a new Primary Care Development Plan in spring 2024 which will provide further detail on the priorities for the development of primary care in East Lothian (this direction will be updated once the new Plan has been agreed). Services in the list above may be the subject of additional Directions where required in response to changing circumstances, including in response to service reviews, transformation programmes, strategic developments, or financial / budget changes.</p>
<p>Link to relevant IJB report</p>	<p>East Lothian IJB Strategic Plan 2022-25</p> <p>Primary Care Improvement Plan (PCIP) – 2019 Update</p>

Budget allocation from IJB to carry out direction

Core Health Budget 2023/24	£,000
Community Equipment	656
Community Hospitals	13,313
District Nursing	3,335
GMS	18,862
Health Visiting	2,220
Learning Disabilities	590
Mental Health	6,533
Prescribing	21,420
Resource Transfer	4,969
Therapy Services	7,523
Substance Misuse	245
Primary Care Services	5,082
	85,467

Alignment with IJB Strategic Objectives / Delivery Priorities

This Direction relates to the following strategic objectives outlined in the IJB Strategic Plan:

1. Develop services that are sustainable and proportionate to need
2. Deliver new models of community provision, working collaboratively with communities
3. Focus on prevention and early intervention
4. Enable people to have more choice and control and provide care closer to home as appropriate
5. Further develop / embed integrated approaches and services
6. Keep people safe from harm
7. Address Health inequalities

	<p>Within each of the Strategic Objectives there are a number of Strategic Delivery Priorities related to the services identified in this direction, with further details regarding these contained in the ELHSCP Annual Delivery Plan.</p>
<p>Compliance and performance monitoring</p>	<p>Performance in relation to delivering this Direction will be monitored by review of the following:</p> <ul style="list-style-type: none"> • National and local performance targets • Milestones and performance measures outlined in East Lothian IJB’s Annual Delivery Plan and reflected in the East Lothian HSCP Performance Framework • Milestones and performance measures in the East Lothian Primary Care Improvement Plan <p>NHS Lothian is required to provide performance information to the IJB in relation to performance against local and national targets and with respect to performance indicators contained in the ELHSCP Performance Framework.</p> <p>NHS Lothian is also required to provide financial analysis, budgetary control, and monitoring reports as and when requested by the IJB. These reports should set out the financial position and outturn forecast against budget allocations by the IJB to NHS Lothian with respect to delivering integrated health services.</p>

Title of direction and reference number	NHS delivery of hosted services – ref DC.2 (NEW)
Date direction issued by IJB	TBC
Direction to	NHS Lothian
Does this direction supersede, amend, or cancel a previous direction? If yes, include reference number	Supersedes a number of Directions (reference numbers to be added)
Services / functions covered	<p>This Direction covers services provided as part of a single Lothian-wide service, referred to as ‘hosted services’ and managed on a pan-Lothian level by a Chief Officer of one of the Lothian IJBs in their role as a Joint Director of NHS Lothian. These services are outlined in East Lothian IJB’s Integration Scheme and are as follows:</p> <ul style="list-style-type: none"> • Public Dental Service • Clinical Psychology • Podiatry • Mental Health (inpatient and psychiatric rehabilitation) • Sexual & Reproductive Health • Dietetics • Art Therapy • Adults with Complex and Exceptional Needs • SMART Centre • Hospices and Palliative Care • Pulmonary Rehabilitation • Community Equipment Loan Service • Continence

	<ul style="list-style-type: none"> • Rehabilitation Medicine 																
Full text of direction	<p>NHS Lothian is directed to continue the provision of the services listed within current budgets detailed below and in accordance with any statutory / regulatory obligations where applicable and aiming to meet both national and local targets.</p> <p>Service development and delivery should be in line with East Lothian IJB’s strategic objectives and strategic delivery priorities as laid out in its Strategic Plan for 2022-2025.</p> <p>Services in the list above may be the subject of additional Directions where required in response to changing circumstances, including in response to service reviews, transformation programmes, strategic developments, or financial / budget changes.</p>																
Link to relevant IJB report	East Lothian IJB Strategic Plan 2022-25																
Budget allocation from IJB to carry out direction	<table border="1"> <thead> <tr> <th>Hosted Budget 2023/24</th> <th>£,000</th> </tr> </thead> <tbody> <tr> <td>Hospices & Palliative Care</td> <td>550</td> </tr> <tr> <td>Learning Disabilities</td> <td>1,589</td> </tr> <tr> <td>LUCS</td> <td>1,401</td> </tr> <tr> <td>Mental Health</td> <td>2,534</td> </tr> <tr> <td>Oral Health Services</td> <td>762</td> </tr> <tr> <td>Psychology Services</td> <td>874</td> </tr> <tr> <td>Rehabilitation Medicine</td> <td>1,106</td> </tr> </tbody> </table>	Hosted Budget 2023/24	£,000	Hospices & Palliative Care	550	Learning Disabilities	1,589	LUCS	1,401	Mental Health	2,534	Oral Health Services	762	Psychology Services	874	Rehabilitation Medicine	1,106
Hosted Budget 2023/24	£,000																
Hospices & Palliative Care	550																
Learning Disabilities	1,589																
LUCS	1,401																
Mental Health	2,534																
Oral Health Services	762																
Psychology Services	874																
Rehabilitation Medicine	1,106																

	<table border="1"> <tr> <td>Sexual Health</td> <td>865</td> </tr> <tr> <td>Substance Misuse</td> <td>341</td> </tr> <tr> <td>Therapy Services</td> <td>1,503</td> </tr> <tr> <td>UNPAC</td> <td>789</td> </tr> <tr> <td>Other</td> <td>1,350</td> </tr> <tr> <td>Total</td> <td>13,663</td> </tr> </table>	Sexual Health	865	Substance Misuse	341	Therapy Services	1,503	UNPAC	789	Other	1,350	Total	13,663
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Alignment with IJB Strategic Objectives / Delivery Priorities	<p>This Direction relates to the following strategic objectives outlined in the IJB Strategic Plan:</p> <ol style="list-style-type: none"> 1. Develop services that are sustainable and proportionate to need 2. Deliver new models of community provision, working collaboratively with communities 3. Focus on prevention and early intervention 4. Enable people to have more choice and control and provide care closer to home as appropriate 5. Further develop / embed integrated approaches and services 6. Keep people safe from harm 7. Address Health inequalities <p>Within each of the Strategic Objectives there are a number of Strategic Delivery Priorities related to the services identified in this direction, with further details regarding these contained in the ELHSCP Annual Delivery Plan.</p>												
Compliance and performance monitoring	<p>Performance will be monitored by review of the following:</p> <ul style="list-style-type: none"> • National and local performance targets • Milestones and performance measures outlined in East Lothian IJB's Annual Delivery Plan and reflected in the East Lothian HSCP Performance Framework 												

	<p>NHS Lothian is required to provide performance information to the IJB in relation to performance against local and national targets and with respect to performance indicators contained in the ELHSCP Performance Framework.</p> <p>NHS Lothian is also required to provide financial analysis, budgetary control, and monitoring reports as and when requested by the IJB. These reports should set out the financial position and outturn forecast against budget allocations by the IJB to NHS Lothian with respect to delivering integrated health services.</p>
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Title of direction and reference number	NHS delivery of set-aside services – ref DC.3 (NEW)
Date direction issued by IJB	TBC
Direction to	NHS Lothian
Does this direction supersede, amend, or cancel a previous direction? If yes, include reference number	Supersedes a number of Directions (reference numbers to be added)
Services / functions covered	<p>This Direction covers services provided under set-aside arrangements whereby NHS Lothian delivers delegated functions based in large hospitals on behalf of IJBs. These services include:</p> <ul style="list-style-type: none"> • Accident and Emergency and Combined Assessment • General Medicine • Geriatric Medicine • Rehabilitation Medicine • Respiratory Medicine • Hospital based Palliative Care
Full text of direction	NHS Lothian is directed to continue the provision of the services listed within current budgets detailed below and in accordance with any statutory / regulatory obligations where applicable and aiming to meet both national and local targets.

	Services in the list above may be the subject of additional Directions where required in response to changing circumstances, including in response to service reviews, transformation programmes, strategic developments, or financial / budget changes.																										
Link to relevant IJB report	East Lothian IJB Strategic Plan 2022-25																										
Budget allocation from IJB to carry out direction	<table border="1"> <thead> <tr> <th>Set Aside Budget 2023/24</th> <th>£,000</th> </tr> </thead> <tbody> <tr> <td>ED & Minor Injuries</td> <td>2,481</td> </tr> <tr> <td>Cardiology</td> <td>860</td> </tr> <tr> <td>Gastroenterology</td> <td>1,342</td> </tr> <tr> <td>General Medicine</td> <td>6,343</td> </tr> <tr> <td>Geriatric Medicine</td> <td>3,330</td> </tr> <tr> <td>Infectious Disease</td> <td>1,512</td> </tr> <tr> <td>Junior Medical</td> <td>516</td> </tr> <tr> <td>Rehabilitation Medicine</td> <td>366</td> </tr> <tr> <td>Respiratory Medicine</td> <td>1,178</td> </tr> <tr> <td>Therapy Services</td> <td>1,897</td> </tr> <tr> <td>Other</td> <td>1,335</td> </tr> <tr> <td>Total</td> <td>21,160</td> </tr> </tbody> </table>	Set Aside Budget 2023/24	£,000	ED & Minor Injuries	2,481	Cardiology	860	Gastroenterology	1,342	General Medicine	6,343	Geriatric Medicine	3,330	Infectious Disease	1,512	Junior Medical	516	Rehabilitation Medicine	366	Respiratory Medicine	1,178	Therapy Services	1,897	Other	1,335	Total	21,160
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Alignment with IJB Strategic Objectives / Delivery Priorities	<p>This Direction relates to the following strategic objectives outlined in the IJB Strategic Plan:</p> <ol style="list-style-type: none"> 1. Develop services that are sustainable and proportionate to need 2. Deliver new models of community provision, working collaboratively with communities 																										

	<p>3. Focus on prevention and early intervention 4. Enable people to have more choice and control and provide care closer to home as appropriate 5. Further develop / embed integrated approaches and services 6. Keep people safe from harm 7. Address Health inequalities</p> <p>Within each of the Strategic Objectives there are a number of Strategic Delivery Priorities related to the services identified in this direction, with further details regarding these contained in the ELHSCP Annual Delivery Plan.</p>
<p>Compliance and performance monitoring</p>	<p>Performance will be monitored by review of the following:</p> <ul style="list-style-type: none"> • National and local performance targets <p>NHS Lothian is required to provide performance information to the IJB in relation to performance against local and national targets.</p> <p>NHS Lothian is also required to provide financial analysis, budgetary control, and monitoring reports as and when requested by the IJB. These reports should set out the financial position and outturn forecast against budget allocations by the IJB to NHS Lothian with respect to delivering hosted services.</p>

Title of direction and reference number	East Lothian Council delivery of social work and social care services – ref DC.4 (NEW)
Date direction issued by IJB	TBC
Direction to	East Lothian Council
Does this direction supersede, amend, or cancel a previous direction? If yes, include reference number	Supersedes a number of Directions (reference numbers to be added)
Services / functions covered	<p>This Direction covers social work and social care services delegated to East Lothian IJB as required by the Public Bodies (Joint Working) (Scotland) Act 2014 and outlined in East Lothian IJB’s Integration Scheme.</p> <ul style="list-style-type: none"> • Social work services for adults and older people • Services and support for adults with physical disabilities and learning disabilities • Mental health services • Drug and alcohol services • Adult protection and domestic abuse • Carers support services • Community care assessment teams • Support services • Care home services • Adult placement services • Health improvement services • Aspects of housing support, including aids and adaptations • Day services

	<ul style="list-style-type: none"> • Local area co-ordination • Respite provision • Occupational therapy services • Re-ablement services, equipment, and telecare • Criminal Justice Social Work services including youth justice
Full text of direction	<p>East Lothian Council is directed to continue the provision of the services listed within current budgets detailed below and in accordance with any statutory / regulatory obligations where applicable and aiming to meet both national and local targets.</p> <p>Service development and delivery should be in line with East Lothian IJB’s strategic objectives and strategic delivery priorities as laid out in its Strategic Plan for 2022-2025, as well as reflecting the key priorities contained in the East Lothian HSCP Commissioning Strategy for 2022-25.</p> <p>Services in the list above may be the subject of additional Directions where required in response to changing circumstances, including in response to service reviews, transformation programmes, strategic developments, or financial / budget changes.</p>
Link to relevant IJB report	<p>East Lothian IJB Strategic Plan 2022-25</p> <p>East Lothian HSCP Commissioning Strategy 2022-25</p>

Budget allocation from IJB to carry out direction

Core Social Care Budget 2023/24	£,000
Adult Social Work	41,397
Acute & Ongoing Care	8,702
Rehabilitation	1,697
Adult Statutory Services U65	2,587
Statutory Services	2,360
Head of Operations	8,051
Business & Performance	3,159
Other	1,494
Total	69,447

Alignment with IJB Strategic Objectives / Delivery Priorities

This Direction relates to the following strategic objectives outlined in the IJB Strategic Plan:

1. Develop services that are sustainable and proportionate to need
2. Deliver new models of community provision, working collaboratively with communities
3. Focus on prevention and early intervention
4. Enable people to have more choice and control and provide care closer to home as appropriate
5. Further develop / embed integrated approaches and services
6. Keep people safe from harm
7. Address Health inequalities

Within each of the Strategic Objectives there are a number of Strategic Delivery Priorities related to the services identified in this direction, with further details regarding these contained in the ELHSCP Annual Delivery Plan.

<p>Compliance and performance monitoring</p>	<p>Performance in relation to delivering this Direction will be monitored by review of the following:</p> <ul style="list-style-type: none"> • National and local performance targets • Milestones and performance measures outlined in East Lothian IJB’s Annual Delivery Plan and reflected in the East Lothian HSCP Performance Framework <p>East Lothian Council is required to provide performance information to the IJB in relation to performance against local and national targets and with respect to performance indicators contained in the ELHSCP Performance Framework.</p> <p>East Lothian Council is also required to provide financial analysis, budgetary control, and monitoring reports as and when requested by the IJB. These reports should set out the financial position and outturn forecast against budget allocations by the IJB to East Lothian Council with respect to delivering integrated health services.</p>
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Appendix 3 – East Lothian IJB Directions Template

Title of direction and reference number	
Date direction issued by IJB	
Direction to	
Does this direction supersede, amend or cancel a previous direction? If yes, include reference number	
Services / functions covered	
Full text of direction	
Link to relevant IJB report	
Budget allocation from IJB to carry out direction	
Which IJB Strategic Objectives / Delivery Priorities does the direction contribute to?	
Progress measures and timescales	

