



## East Lothian Integration Joint Board update 24<sup>th</sup> March 2022

### East Lothian Community Hospitals and Care Homes Provision Change Board

**Date:** 24<sup>th</sup> March 2022

**Completed by:** Iain Gorman, Head of Operations.

**Area:** East Lothian Community Hospitals and Care Homes Provision Change Board SBAR report.

<b>Situation</b>	This SBAR provides members with an update on the progress of the East Lothian Community Hospitals and Care Homes Provision Change Board with a focus on the initial findings from the Capacity and Planning Working Group.
<b>Background</b>	<p>This Change Board was established to consider the Community Hospitals and Care Homes provision throughout East Lothian and re-focus the project taking in to account current circumstances. These included the current IJB Strategic Plan, COVID-19, capital funding, East Lothian Local Housing Strategy 2018-23 and the Independent Review of Adult Social Care.</p> <p>Progress has been good and we have established 3 working groups, chaired by Health and Social Care Partnership (HSCP) officers; Communication and Engagement, Capacity and Planning and Finance and Capital. There have been 6 meetings of the Change Board to date.</p>
<b>Assessment</b>	<p>A number of work stream actions are underway and we provided an update to the IJB meeting on 13th December 2021. This SBAR provides a further update.</p> <p><b>Communications and Engagement working group:</b> the Communications and Engagement Plan was supported by the Change Board.</p> <p><a href="https://www.eastlothian.gov.uk/downloads/file/32120/community_hospitals_and_care_homes_project_consultation_and_engagement_plan">https://www.eastlothian.gov.uk/downloads/file/32120/community_hospitals_and_care_homes_project_consultation_and_engagement_plan</a></p> <p>A new logo and strapline have been developed in order to give the Consultation and Engagement sessions that we are undertaking across East Lothian throughout the summer a clear identity.</p> <p><b>Capacity and Planning working group:</b> the initial findings of this work on the 3 sub-themes (Hospital beds, Care Home beds and Intermediate care) at the Change Board meeting on 3rd March 2022. This paper presented the initial findings to date and set parameters around the work but did not make any recommendations. Further work will take place over the Spring and Summer as part of the Consultation and</p>



	<p>Engagement work. A Briefing paper is attached - Capacity and Planning Working Group initial findings paper.</p> <p><b>Finance and Capital working group:</b> the operational budgets for the services under consideration have been identified. The question of the support budgets for the premises used by the services delegated to the IJB has been raised with the partners. Consideration is now being given to the process for the IJB to engage with the partners in the procurement of new fixed assets.</p>
<p><b>Recommendation</b></p>	<ol style="list-style-type: none"> <li>1) To note the actions and work to date undertaken by the Change Board in relation to the 3 working groups.</li> <li>2) To note the continuous and ongoing pressure on staff as a result of the impact of Covid-19 and service impacts of Covid-19 through high levels of sickness, high vacancies, and staff self-isolating.</li> </ol>
<p><b>Further Information</b></p>	<p>N/A</p>

# Capacity and Planning Working Group initial findings (IJB)

March 2022

## Introduction

This paper provides a high level, brief summary of the work and thinking to date from the capacity planning group. It does not provide firm recommendations. The findings will be further developed over the next few months and we will provide a further update to the June 2022 Change Board.

We wish to be able to present and discuss what we have gathered and use this to listen and collect thoughts, views, ideas and other thinking from all our stakeholders on how together with East Lothian residents we can plan ahead for this provision in the future.

We are attempting to highlight the parameters and environment within which we should plan future developments. Set out below is the summary of the position to date. The Change Board Capacity subgroup was originally tasked to review three areas of service provision identified below and set likely parameters to help frame future provisioning discussions. These were:

1. **Inpatient** capacity within ELHSCP – all community hospitals
2. **Care Home** capacity – Private and ELHSCP operated
3. **Intermediate care** capacity

A further update was provided in November 2021 noting:

1. There was unlikely to be any requirement to go beyond current inpatient capacity over the short to medium term.
2. There would likely be no requirement to expand HSCP operated care home capacity beyond what is currently available<sup>1</sup>.
3. That further work on capacity modelling will require wider engagement with communities and stakeholders. This was agreed to be progressed after June 2022.

Following the November 2021 Change Board, the Capacity subgroup has concentrated on developing a clearer understanding of:

1. The extent to which existing beds support patient flow within the system.
2. How existing beds levels can contribute to improvements in care quality and patient experience.
3. Whether location of beds impacts the ability to provide more equitable access for East Lothian residents.
4. The impact of third party or external factors on future available capacity including increased referrals from out of area and planned private care homes failing to materialise.
5. What might the capital requirements be for potential future investments in East Lothian Health and Social Care. See below for wider HSCP Property Considerations.

The role housing will play in supporting future health provision is currently unknown but housing colleagues have confirmed the following timescales to update the Joint Strategic Needs Assessment (JSNA) and finalise the Local Housing Strategy (LHS). The development of the JSNA is underway with draft completion by winter 2022/23, followed by consultation and an expected finalised LHS in August 2023.

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<sup>1</sup> Available beds refers to current levels of Care Inspectorate Registrations. The current Registration figure is higher than the capacity that can actually be used. The most recent Registration figure does not take account of ten un-commissioned beds within Crookston.

Initial findings from the Capacity sub group were presented and discussed at the Change Board on 3<sup>rd</sup> March 2022. The summary of these are:

### Hospital Beds - initial findings

The review of data indicates that hospital beds are being managed effectively and there is currently sufficient capacity in the system for the foreseeable future. There is unlikely to be a requirement for additional Hospital beds in the medium to long term.

### Care Home Beds - initial findings

Scenario testing the 80+ and 83+ demographic supports the initial findings that the potential development of capacity for care home beds in East Lothian may be up to a maximum of 70 replacement beds and potentially 30 new beds. It is important to note that we must consider external provision, intermediate care, capital expenditure options and different models of care and ways to deliver care, together as we work with the public to develop this vision.

### Intermediate Care Capacity

Work is taking place with Health Improvement Scotland (HIS) to look at intermediate care models in East Lothian and the rest of the country considering alternative models being developed elsewhere and what we might learn from these. This work will help form part of the consultation and engagement discussions throughout the summer. We wish to gather ideas, input thoughts and views on what intermediate care models people across East Lothian currently like or would wish to see being developed in their local areas and what new or innovative ways we can look to provide health and care services across East Lothian.

### Wider HSCP Property Considerations

In undertaking the capacity work we need to consider other potential property and capital developments that may take precedence over recommendations that are ultimately made by the Change Board. Identified future HSCP premises requirements that may need to be prioritised and considered over the medium to long term include:

1. New or replacement Primary Care Premises
2. Additional and Complex Needs accommodation
3. Dementia friendly Housing
4. Replacement Care Home Bed provision

Any proposed funding of these projects would require to go through further capital planning evaluation and process. We must also note that the potential requirements would also be competing with similar requirements from other HSPCs across Lothian and Scotland.