



**REPORT TO:** East Lothian Integration Joint Board

**MEETING DATE:** 24 February 2022

**BY:** Chief Officer

**SUBJECT:** Review of 2020-21 IJB Directions

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## **1 PURPOSE**

- 1.1 The purpose of this report is to present a set of recommendations regarding updates to the East Lothian IJB Directions for 2020-21 to the IJB for consideration.
- 1.2 The report also outlines proposals to revisit the approach taken to issuing, monitoring and reviewing directions.

## **2 RECOMMENDATIONS**

The IJB is asked to:

- 2.1 Approve the retention, revision or retirement of individual directions as recommended in appendix 1, noting that once finalised and communicated to partners, progress measures will be identified for each direction agreed.
- 2.2 Note that a further report, providing updated details of the financial resources associated with the delivery of each direction, will be brought to a subsequent meeting of the IJB for approval once budgets are set for 2022-23 (see 8.1 below).
- 2.3 Note that a comprehensive review of directions will take place as part of the development of the new IJB Strategic Plan, due by October 2022, with the revision of existing directions and the introduction of additional directions as required to deliver the strategic priorities outlined in the Plan.
- 2.4 Note the work planned to revisit and update the current East Lothian IJB Policy on Directions and to develop guidance and support to assist with the consistent application of the Policy.

### **3 BACKGROUND**

- 3.1 The Public Bodies (Joint Working) (Scotland) Act 2014 requires IJBs to develop a Strategic Plan for all functions and budgets under their control. To deliver the strategic priorities defined in the Plan, the IJB must also issue directions to their Health Board and Local Authority partners. As well as providing the mechanism for delivering the Strategic Plan, directions are also used to convey decisions made by the IJB, to clarify partners' responsibilities and to improve accountability.
- 3.2 A review of the current IJB directions (2020-2021) identified changes required to ensure that the directions reflect developments over the last 18 months. Appendix 1 presents the full set of current directions, alongside recommendations as to whether individual directions should be retained, revised or retired. The review was carried out in partnership with each of the Change Boards, and these recommendations are based on feedback from individual Change Boards.
- 3.3 In summary, it is recommended that 12 directions remain unchanged, 14 directions are revised and 11 are retired.
- 3.4 The regulations associated with the issuing of directions require that details are included of the financial resources to be used to achieve each direction. This information will be available once 2022-23 budgets are finalised.
- 3.5 A key purpose of directions is to provide the mechanism for delivery of the IJB Strategic Plan. The completion of a new East Lothian IJB Strategic Plan in autumn 2022 will require a further, more comprehensive review of directions to ensure that they fulfil this role in terms of supporting the delivery the IJB's priorities as defined in the Plan.
- 3.6 Policy and practice in relation to the issuing, monitoring and reviewing of directions continues to evolve across Health and Social Care Partnerships, in part in response to new Statutory Guidance on directions issued by the Scottish Government in January 2020. Whilst there is an East Lothian IJB Directions Policy currently in place, it is recommended that this is revisited to ensure that it continues to be fit for purpose and that it reflects Scottish Government guidance. As part of this work, consideration will also be given to the support and guidance provided to HSCP Officers and Change Boards in relation to implementing the updated Directions Policy.
- 3.7 When revisiting the Directions Policy, a key consideration will be how to develop a more proactive approach to issuing directions. This will include measures to ensure that directions are issued in relation to any IJB decisions that have an impact on, or require specific action by, our delivery partners. This may include, for example, IJB decisions related

to service development, redesign / transformation or financial developments where specific action is required of either or both NHS Lothian and East Lothian Council. Consideration will also be given to further developing our approach to the monitoring and review of directions, including the role of Change Boards in relation to this.

#### **4 ENGAGEMENT**

- 4.1 Each of the East Lothian Change Boards considered the 2020-21 directions linked to their remit and made recommendations regarding any changes required – these recommendations are outlined in Appendix 1.

#### **5 POLICY IMPLICATIONS**

- 5.1 It is proposed that the current East Lothian IJB Policy on Directions be revised, with a view to updating based on experience to date and in reflection of statutory guidance.

#### **6 INTEGRATED IMPACT ASSESSMENT**

- 6.1 The subject of this report does not affect the wellbeing of the community or have a significant impact on equality, the environment or economy

#### **7 DIRECTIONS**

- 7.1 This report recommends updates to the current East Lothian IJB directions and proposes future action to develop and improve the approach to issuing, monitoring and reviewing directions in East Lothian.

#### **8 RESOURCE IMPLICATIONS**

- 8.1 Financial – The regulations associated with the issuing of directions require that details are included of the financial resources to be used to achieve each direction. The financial details contained in appendix 1 remain unchanged from the 2020-21 directions but will be updated once budgets have been set for the 2022-23 financial year. An updated set of directions, incorporating this financial information, will be brought to a subsequent meeting of the IJB.
- 8.2 Personnel – None
- 8.3 Other – None

## 9 BACKGROUND PAPERS

9.1 Appendix 1 - Recommended Revisions to East Lothian Integration Joint Board Directions for 2020-21

9.2 [East Lothian IJB Directions 2020-21](#)

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<b>DATE</b>	13 February 2022

APPENDIX 1

**Recommended Revisions to East Lothian Integration Joint Board Directions for 2020-21**

<b>REVISE</b>	14	<b>RETAIN</b>	12	<b>RETIRE</b>	11
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Direction to NHS Lothian on Delegated Community Health Services Budget: £32,725K		
Current Direction	Recommendation	Status
<p><b>D01h - East Lothian Community Hospital</b></p> <p>NHS Lothian to continue to develop secondary care services available from East Lothian Community Hospital (ELCH), including the range of outpatient and treatment services, taking the opportunity to build on the successful delivery of remote access to services and the provision of patient monitoring services from ELCH during COVID-19. In terms of patient monitoring services, opportunities to expand the range of monitoring services available at ELCH should be explored. <b>(Revised September 2020)</b></p>	<p>Recommendation that direction be revised to reflect progress and support ongoing development:</p> <p>‘NHS Lothian to work with East Lothian Health and Social Care Partnership to continue to support the development of secondary care services to meet the needs of the local community. This should include further expansion in the range of services offered at East Lothian Community Hospital, compatible with identified local need.’</p>	<b>REVISE</b>

Directions to East Lothian Council on Delegated Adult Social Care Services Budget: £34,732K		
Current Direction	Recommendation	Status
<p><b>D02f - Health and Housing and Social Care Group</b></p> <p>East Lothian Council to better meet people’s housing and social care needs through facilitation of the housing and health and social care planning interface group. The group will deliver the key actions and priorities from the 2019-22 Strategic Plan’s Housing Contribution Statement, needs assessment and reprovision plans. <b>(Revised 2019-20)</b></p>	<p>Action is still required in relation to delivery of this direction. Collaboration is planned on the development of the new Local Housing Strategy and the IJB Strategic Plan (including on the IJB Strategic Plan’s Housing Contribution Statement).</p>	<b>RETAIN</b>

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<p><b>D02j - Transitions for Young People into Adult Services</b></p> <p>East Lothian Council to support joint working with East Lothian Health and Social Care Partnership and other relevant partners to improve outcomes for young people with additional support needs transitioning into Adult Health and Social Care services, including establishment of robust planning, policy and protocol. East Lothian Council to ensure ELHSCP has the opportunity to contribute to any relevant needs assessment or review of services for young people with complex needs transitioning into adult services.</p> <p><b>(New direction 2020-21)</b></p>	<p>Adults with Complex Needs Change Board to continue to monitor delivery.</p>	<p>RETAIN</p>
<p><b>D02k - Mental Health Officer</b></p> <p>East Lothian Council to ensure delivery of a rights-based approach for patients subject to the Mental Health Act 2003 through timely access to a Mental Health Officer to help safeguard patients' rights and fulfil statutory duties, including assessment, providing information and advising on individual's rights and choices.</p> <p><b>(New direction 2020-21)</b></p>	<p>Recommendation that direction be retained. However, responsibility needs to be identified by the Mental Health lead for monitoring the delivery of this direction.</p>	<p>RETAIN</p>

<p><b>Directions to NHS Lothian on Hosted Services</b> Budget: £9,284K</p>		
<p><b>Current Direction</b></p>	<p><b>Recommendation</b></p>	<p><b>Status</b></p>
<p><b>D04b - Phase 2 Royal Edinburgh</b></p> <p>NHS Lothian to improve in-patient experience for East Lothian residents and ensure East Lothian HSCP has appropriate influence in development, decision-making and approval of a business case for Phase 2 of the Royal Edinburgh Hospital Campus. The redevelopment should be based on the East Lothian bed numbers agreed by the IJB in April 2018. NHS Lothian to bring the business case to the IJB for agreement on bed numbers and financial model.</p>	<p>Mental Health and Substance Use Change Board to continue to monitor delivery.</p>	<p>RETAIN</p>

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<b>(Revised in 2019-20)</b>		
<p><b>D04d - Phase 3 Royal Edinburgh</b></p> <p>NHS Lothian to ensure better care for physical health needs of East Lothian in-patients at the Royal Edinburgh Hospital campus by proceeding with the development of the business case for Phase 3 and the planning and delivery of integrated rehabilitation services. NHS Lothian to ensure East Lothian HSCP is involved in development, decision-making and approval of the business case.</p> <p><b>(New direction 2019-20)</b></p>	Direction to be retired as no longer required.	RETIRE

<b>Directions to NHS Lothian on Primary Care</b> <b>Budget: £17,922K</b>		
Current Direction	Recommendation	Status
<p><b>D10b - Cluster Work</b></p> <p>NHS Lothian to allocate to East Lothian Health and Social Care Partnership its proportionate share of all funds allocated for the development and support of GP Quality Clusters in order to support further development of Quality Improvement activities, the development of the Cluster Quality Improvement Plan (CQIP) and to meet the Cluster National Guidance, conditional on agreement between NHSL (via PCCO) and the LMC to restart GP Cluster Activity.</p> <p><b>(Revised September 2020)</b></p>	<p>Direction to be revised as follows:</p> <p>‘NHS Lothian to allocate to East Lothian Health and Social Care Partnership its proportionate share of all funds allocated for the development and support of GP Quality Clusters in order to support further development of Quality Improvement activities, the development of the Cluster Quality Improvement Plan (CQIP) and to meet the Cluster National Guidance.</p> <p>In addition, NHS Lothian to allocate a proportionate share of Quality Improvement (QI) professional support from its QI team to East Lothian GP Quality Clusters and provide access for the Primary Care Team to data support from Lothian Analytical Services (LAS) to support this programme and others as required.’</p>	REVISE

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<p><b>D10d - Primary Care Improvement Plan</b></p> <p>NHS Lothian to implement the Primary Care Improvement Plan (PCIP) for East Lothian covering all delivery arrangements for all aspects of the new GMS Contract.  <b>(Revised 2019-20)</b></p>	<p>Direction to be revised as follows:</p> <p>‘NHS Lothian to implement the Primary Care Improvement Plan (PCIP) for East Lothian covering all delivery arrangements for all aspects of the GMS Contract. NHS Lothian to provide ongoing support for the development of the East Lothian PCIP through Primary Care Contractor Organisation (PCCO) and other NHS Lothian Board support and development functions.’</p>	<p>REVISE</p>
<p><b>D10j - Primary Care Premises and Infrastructure</b></p> <p>NHS Lothian and East Lothian Council to ensure sustainable premises and infrastructure, including timely implementation of eHealth solutions, for Primary Care to support future delivery of the Primary Care Improvement Plan, COVID-19 resilience, and remote access pathways. Support to premises and infrastructure to extend to future proposed developments and joint projects to support population growth in East Lothian (including at Blindwells, Whitecraig, or Wallyford).  <b>(Revised September 2020)</b></p>	<p>Directions D10j and D10m (below) to be combined and wording revised as follows:</p> <p>‘NHS Lothian and East Lothian Council to ensure sustainable premises and infrastructure, including timely implementation of eHealth solutions, for Primary Care to support future delivery of the Primary Care Improvement Plan, COVID-19 resilience, and remote access pathways. Support to premises and infrastructure to extend to future proposed developments and joint projects to support population growth in East Lothian.</p> <p>East Lothian Council to ensure that its Planning / Development teams consult the HSCP on all housing and care home developments at an early stage to allow the implications of any proposed / amended developments on primary care and community services to be assessed and reflected in the HSCP Primary Care Premises Strategy.’</p>	<p>REVISE</p>
<p><b>D10l - Care Homes</b></p> <p>NHS Lothian to work with the Care Inspectorate, East Lothian HSCP, East Lothian Council, relevant GP Practices, LMC, East Lothian Care Home Team and independent care home providers to develop a governance, support and training programme for all East Lothian Care Homes to maintain the highest levels of anticipatory and ongoing care for residents.</p> <p>NHS Lothian to support the expansion of the Care Home Team to cover a 7-day week and the extension of its remit to include community hospitals, as well as the scope of the education role of the Team to include a wider range of topics to meet the identified needs of the care home workforce.</p>	<p>Direction to be retired. This work is being led by the Chief Nurse and Care Home Team. Service Level Agreements (SLAs) are in place with GP practices and will be overseen by the Primary Care Team.</p>	<p>RETIRE</p>



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<p>Agreed arrangements must also support care home staff in maintaining their own and residents' safety while observing all COVID-related requirements.</p> <p>NHS Lothian to review and if indicated, increase investment in the Local Enhanced Service arrangements with those GP Practices providing primary care input to care homes and which support the East Lothian Care Home Team.</p> <p><b>(Revised September 2020)</b></p>		
<p><b>D10m - Primary Care Premises</b></p> <p>NHS Lothian to instruct its Facilities Directorate to review all Primary Care buildings across East Lothian, investing where necessary in appropriate actions to ensure all COVID-related infection control requirements are observed in the use of waiting, consulting and other rooms and in managing patient movements within the building while maintaining social distance.</p> <p><b>(New direction 2020-21)</b></p>	<p>Direction to be retired – measures have been introduced as required and any ongoing development needed is covered in direction D10j above.</p>	<p>RETIRE</p>

<p><b>Directions to NHS Lothian and ELC on Reducing Use of Acute Services and Increasing Community Provision</b>                      Budget: £20,597K</p>		
<p><b>Current Direction</b></p>	<p><b>Recommendation</b></p>	<p><b>Status</b></p>
<p><b>D11a - Emergency Admissions</b></p> <p>NHS Lothian and its acute services to work with officers of the East Lothian Health and Social Care Partnership and other HSCPs to review the provision of emergency assessment services in Lothian, with a view to streamlining this provision and reducing unscheduled hospital attendances.</p> <p><b>(Revised September 2020)</b></p>	<p>Recommended that direction to be amended to reflect progress at a Lothian level. Updated wording of direction suggested as:</p> <p>‘NHS Lothian and its acute services to work with officers of the East Lothian Health and Social Care Partnership to continue to review and develop the provision of emergency assessment services in Lothian. NHS Lothian to continue to support redesign work currently underway which is contributing to a reduction in hospital attendances from East Lothian.’</p>	<p>REVISE</p>

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<p><b>D11b - Occupied Bed Days / Delayed Discharge</b></p> <p>NHS Lothian to reduce the length of stay for all patients admitted following unscheduled admission. This is to be achieved by a reduction in delayed discharges, avoidable admission and inappropriately long stays in acute hospital and through the development of locally available community services and facilities  <b>(Continuing Direction)</b></p>	<p>Recommended that direction be revised to identify responsibilities for both NHS Lothian and East Lothian Council and incorporating elements of Direction D11c (below).</p> <p>‘NHS Lothian and East Lothian Council to work collaboratively to reduce the length of stay for all patients admitted following unscheduled admission. This is to be achieved by a reduction in delayed discharges, avoidable admissions and inappropriately long stays in acute hospital and through the development of locally available community services and facilities, including the provision of alternatives to inpatient care.’</p>	<p>REVISE</p>
<p><b>D11c - Delayed Discharge</b></p> <p>NHS Lothian to delegate to the IJB the agreed budget for the Delayed Discharge Fund and working with East Lothian Council to continue to make progress towards delivery of delayed discharge targets and a reduction in occupied bed days, through the provision of alternatives to inpatient care.  <b>(Continuing Direction)</b></p>	<p>Shifting the Balance of Care Change Board recommend that this direction be retired, as elements of it are now contained in amended Direction D11b (above).</p>	<p>RETIRE</p>
<p><b>D11d - Palliative Care</b></p> <p>NHS Lothian to work with the Managed Clinical Network (MCN) for Palliative Care, hospital, community and third sector palliative care services to provide specialist assessment of patients in their own homes, care homes or community hospitals to maximise the delivery of patient-centred end of life care at home or in a homely setting.  <b>(Continuing Direction)</b></p>	<p>Retain direction – no update suggested.</p>	<p>RETAIN</p>
<p><b>D11e - AHP Resource</b></p> <p>NHS Lothian to provide information on the numbers of AHPs and associated resources in acute settings and to work with East Lothian HSCP to plan for the redeployment of appropriate numbers of these AHPs and associated resources to community settings to avoid admission and to support discharge of East Lothian residents.  <b>(Continuing Direction)</b></p>	<p>Recommendation that direction to be revised to include additional details of the support required of NHS Lothian:</p> <p>‘NHS Lothian to provide information on the numbers of Allied Health Professionals (AHPs) and associated resources in acute settings and to work with East Lothian Health and Social Care Partnership (ELHSCP) to create supportive arrangements, whereby acute staff could provide services within the community to support discharge of East Lothian residents. In tandem,</p>	<p>REVISE</p>

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	ELHSCP to explore ways to in-reach to acute hospitals providing resources for assessment to improve patient flow.'	
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<b>Direction to NHS Lothian and East Lothian Council on Shifting the Balance of Care for Care Groups</b> <b>Budget: £8,616K</b>		
Current Direction	Recommendation	Status
<p><b>D12a - Hospital to Home and Home Care Services Review</b></p> <p>NHS Lothian and East Lothian Council to simplify and speed up the process for assessing and acting on an individual client’s needs for care at home by completing a review of Hospital to Home and Home Care Services, including development of more effective protocols for assessment process.</p> <p><b>(Continuing Direction)</b></p>	<p>Shifting the Balance of Care Change Board provided an update on progress with work related to this direction. It is recommended that the direction be revised to secure NHS Lothian and ELC support to recent developments:</p> <p>‘NHS Lothian and East Lothian Council to simplify and speed up the process for assessing individual client’s need for care at home and subsequently delivering services to meet assessed needs. As part of this, both organisations are required to support the ongoing development of the ICAAT (Integrated Care Assessment and Allocation Team) process and associated work.’</p>	<p>REVISE</p>
<p><b>D12d - Transforming Care for Older People</b></p> <p>NHS Lothian and East Lothian Council to transform services for older people in East Lothian through working in collaboration with HUB Southeast approach to agree future of Eskgreen and Abbey Care Homes and Edington and Belhaven Hospitals and to deliver on the recommendations of the Housing with Care report.</p> <p><b>(Revised 2019-20)</b></p>	<p>East Lothian Community Hospitals &amp; Care Home Provision Project recommend revision of the direction as follows:</p> <p>‘NHS Lothian and East Lothian Council to transform the service delivery to older people for the provision of Community Hospitals, Care Homes and the development of intermediate care services, involving full engagement and consultation with appropriate parties.</p> <p>This should take into account demographic factors, current use of services, the impacts of COVID-19, funding pressures, service remobilisation and redesign. It must also take note of the emerging outputs from the Independent Review of Adult Social Care and development of a National Care Service.’</p>	<p>REVISE</p>

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<p><b>D12j - Extra Care Housing Implementation</b></p> <p>East Lothian Council Housing and Officers of East Lothian Health &amp; Social Care Partnership to:</p> <ul style="list-style-type: none"> <li>• Maximise independent living</li> <li>• Provide specific interventions according to the needs of the service user</li> <li>• Provide a clear care pathway which connects services</li> <li>• Contribute to preventing unnecessary hospital admission through implementation of recommendations from the extra care housing review</li> </ul> <p><b>(New direction 2019-20)</b></p>	<p>Retain direction – no update suggested.</p>	<p>RETAIN</p>
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<p><b>Direction to NHS Lothian to Support Delivery of Modern Outpatients</b>  <b>Budget: £787K</b></p>		
<p><b>Current Direction</b></p>	<p><b>Recommendation</b></p>	<p><b>Status</b></p>
<p><b>D13b - Long Term Conditions</b></p> <p>NHS Lothian to work with East Lothian HSCP to develop the provision of high quality, local primary and secondary care services to support patients with the management of long-term health conditions closer to home, with a focus on community-based services. Where appropriate, this work should further build upon the new and innovative approaches to the management of long-term conditions developed in response to COVID-19.</p> <p><b>(Revised September 2020)</b></p>	<p>Direction to be retired – covered in D01h above.</p>	<p>RETIRE</p>

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Direction to NHS Lothian and East Lothian Council on Support to Carers Budget: £397K		
Direction	Recommendation	Status
<p><b>D14a - Carer’s Strategy Implementation</b></p> <p>NHS Lothian and East Lothian Council to review existing outcomes in the East Lothian Carers Strategy to ensure carers in East Lothian continue to be identified, informed and supported to maintain their own health and wellbeing, taking into account the short and medium term impact of COVID on carers and prioritising actions to mitigate this. <b>(Revised September 2020)</b></p>	<p>Direction to be retained, but with a view to the Carers Change Board reviewing the wording in the near future to reflect progress in strategic developments around provision for carers.</p>	RETAIN
<p><b>D14c - SDS Implementation</b></p> <p>To ensure that SDS training is mandatory for all ELHSCP leaders, staff across the council, NHS and third sector, who have a role in assessments and support planning, to ensure that values and principles of SDS legislation are embedded in assessment, support planning and service delivery across the partnership, conversations with supported people result in the supported person telling their story once. <b>(Revised September 2020)</b></p>	<p>Direct to be retired. The Adults with Complex Needs Change Board will give consideration to whether a new direction is needed to support the ongoing implementation of Self Directed Support.</p>	RETIRE

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Directions to East Lothian Council and NHS Lothian on Drug and Alcohol Services and Mental Health Budget: £9,702K		
Current Direction	Recommendation	Status
<p><b>D15c - Mental Health Triage</b></p> <p>NHS Lothian and ELC to work together to further develop Mental Health services across primary and secondary care. This will include services working together to refine and streamline access to services taking in to account the unscheduled care redesign. We will establish a clear interface between primary, secondary care and the third sector to ensure individuals receive the right level of support at the right time. <b>(Revised September 2020)</b></p>	<p>Direction to be retained (work still underway in relation to mental health review and development of new pathway).</p>	RETAIN
<p><b>D15g - Primary Care Assertive Outreach</b></p> <p>NHS Lothian to evaluate assertive outreach in primary care and ensure access to dedicated mental health and substance misuse professionals in community settings to maximise opportunities for treatment and recovery and improve the service offer across East Lothian. <b>(Revised 2019-20)</b></p>	<p>Direction to be retired. The Mental Health and Substance Use Change will give consideration to developing an alternative direction in relation to this area of activity.</p>	RETIRE
<p><b>D15i - Mental Health Housing Review</b></p> <p>NHS Lothian and East Lothian Council to improve and enable recovery of people experiencing poor mental health through development and delivery of community-based housing with access to appropriate support, review of Cameron Cottage and alternative models of service provision. <b>(New direction 2019-20)</b></p>	<p>Direction to be revised to reflect progress to date and activity planned in relation to the development of the new Local Housing Strategy:</p> <p><b>Mental Health Housing Strategic Approach</b></p> <p>‘East Lothian Council to work with East Lothian Health and Social Care Partnership to develop a strategic approach to housing for individuals with a mental illness through the development of a Joint Strategic Needs Assessment to inform the next Local Housing Strategy 2023-28.’</p>	REVISE
<p><b>D15j - Post Diagnostic Dementia Support</b></p>	<p>Direction to be retired. The Adults with Complex Needs Change Board will consider formulation of a new direction to reflect developments in the delivery of dementia support.</p>	RETIRE

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<p>NHS Lothian and East Lothian Council to improve care for people with dementia and their families, including:</p> <ul style="list-style-type: none"> <li>• delivery of the 5 and 8 pillar model of support to people diagnosed with dementia, and</li> <li>• implementation of the Scottish Government ambition 'Transforming Specialist Dementia Hospital Care' through the transfer of resource to develop local dementia specialist care.</li> </ul> <p><b>(Revised September 2020)</b></p>		
<p><b>D15k - Centralised Alcohol Services Review</b></p> <p>East Lothian Council and NHS Lothian to improve access to alcohol services through supporting East Lothian Health &amp; Social Care Partnership to review and assess alternative local delivery of centralised alcohol services</p> <p><b>(New direction 2019-20)</b></p>	<p>Recommendation that wording of direction be revised as follows:</p> <p>'East Lothian Council and NHS Lothian to improve access to alcohol services through supporting East Lothian Health and Social Care Partnership to review and further develop local delivery of alcohol services.'</p>	REVISE
<p><b>D15l - Psychological Services Delegation</b></p> <p>NHS Lothian to improve access to psychological services within East Lothian by reducing waiting times for East Lothian residents in line with the trajectories for psychological therapies as specified by the Scottish Government.</p> <p><b>(Revised September 2020)</b></p>	<p>Direction to be retained and delivery monitored by the Mental Health and Substance Misuse Change Board.</p>	RETAIN
<p><b>D15m - Substance Misuse Services</b></p> <p>East Lothian Council and NHS Lothian to tackle inequalities through the delivery of the Midlothian and East Lothian Drug and Alcohol Partnership (MELDAP) Plan, and to improve access to Substance Misuse Services for people in East Lothian. This includes supporting East Lothian HSCP to ensure robust management and oversight of the MELDAP Plan.</p> <p><b>(Revised September 2020)</b></p>	<p>Direction to be retained and management and oversight of MELDAP Plan to be continued by the Mental Health and Substance Use Change Board.</p>	RETAIN

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Directions to East Lothian Council and NHS Lothian on Community Justice & Equalities Budget: £9,702K		
Direction	Recommendation	Status
<p><b>D16a - Community Justice Partnership</b></p> <p>ELHSCP to work with Community Justice Partnership to:</p> <ul style="list-style-type: none"> <li>• Improve understanding of community justice</li> <li>• Ensure Strategic planning and partnership working</li> <li>• Offer equitable access to services</li> <li>• Develop Evidence based interventions</li> </ul> <p><b>(Revised in 2019-20)</b></p>	<p>Retain direction with a view to revising as and when recommended by the Community Justice Partnership.</p>	RETAIN
<p><b>D18c – Fairer Scotland Action Plan</b></p> <p>East Lothian Council to help tackle poverty, reduce inequality and to contribute to building a fairer and more inclusive Scotland through production and delivery of a local implementation plan for the Fairer Scotland Action Plan. This work must provide greater opportunities to participate in local consultations and ongoing monitoring of hate crimes against people with disabilities.</p> <p><b>(New direction 2019-20)</b></p>	<p>Retain direction with a view to revising as the HSCP develops its strategic approach to addressing health inequalities as part of the new IJB Strategic Plan.</p>	RETAIN
<p><b>D18d – Shared Lives Service Implementation</b></p> <p>East Lothian Council to ensure people eligible for the Shared Lives service will be supported to develop relationships and share family and community life through further development and expansion of the Shared Lives service as an alternative to residential and other forms of care.</p> <p><b>(New direction 2019-20)</b></p>	<p>Service is now established, and further development is planned, recruitment is ongoing.</p>	RETIRE
<p><b>D18e – Accessible Social Work assessment</b></p>	<p>Processes are now in place to ensure that accessibility of services and high-quality outcomes for people with sensory impairment is integral to generic social work assessment.</p>	RETIRE



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<p>NHS Lothian and East Lothian Council to ensure people in East Lothian with sensory impairment have high quality outcome and communication focussed support services with a clear service pathway.</p> <p><b>(Revised September 2020)</b></p>		
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<p><b>Direction to NHS Lothian and East Lothian Council on Adults with Complex Needs</b>  <b>Budget: £21,573K</b></p>		
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Direction	Recommendation	Status
<p><b>D18a - Learning Disability Housing Strategy Implementation</b></p> <p>East Lothian Council to maximise independent living for people with a Learning Disability and people with physical disability and/or sensory impairment, ensuring more efficient use of night-time support to reduce dependency on out of area placements and reducing the exposure to stand alone single tenancies; and more options in relation to housing models with support through developing core and cluster housing and implementation of housing strategy actions.</p> <p><b>(New direction 2019-20)</b></p>	<p>Recommendation that wording of direction to be revised as follows:</p> <p><b>Housing for Particular Needs</b></p> <p>‘East Lothian Council to maximise independent living for people with particular needs which includes Learning Disability and people with Physical Disability and/or Sensory Impairment. East Lothian Council to support the development and delivery of different housing models for people with support needs through the development and implementation of its Local Housing Strategy.’</p>	<p>REVISE</p>
<p><b>D18b - Learning Disability Action Plan</b></p> <p>East Lothian Council and NHS Lothian to better understand and meet the needs of the people with Learning Disabilities through:</p> <ul style="list-style-type: none"> <li>• establishment and implementation of local Learning Disability action plan in line with ‘The Keys to Life’,</li> <li>• improved access to the Forensic Learning Disability Service so that people with a learning disability in East Lothian with a specific health care need can access relevant services within agreed timescales.</li> <li>• forecasting needs of the old age population of people with learning disabilities and increasing access resources as appropriate to meet their needs.</li> </ul> <p><b>(New direction 2019-20)</b></p>	<p>Recommendation that this direction be replaced with one relating to support for the Community Transformation Programme for adults under 65 with complex needs:</p> <p><b>Community Transformation Programme – Under 65s</b></p> <p>‘East Lothian Council and NHS Lothian to ensure that supports and services provided are in line with the remobilisation plan, take into account the views of people with lived experience, and are based on a human rights and person centred approach.’</p>	<p>REVISE</p>

APPENDIX 1

<p><b>D18f - Review of Community Supports - Day Services</b></p> <p>East Lothian Council to develop its approach to day services based on providing high quality, community-based services, accessible to residents over 65 across the county. Where appropriate, the new and innovative approaches necessitated by COVID-19 should be continued and further developed. In addition, day service provision should be available in order to fulfil the responsibility to provide breaks from caring.  <b>(Revised September 2020)</b></p>	<p>Recommendation that direction be replaced with one related to support for the Community Transformation Programme for adults under 65 with complex needs:</p> <p><b>Community Transformation Programme – Over 65s</b></p> <p>‘East Lothian Council to develop its approach to day services based on providing high quality, community-based services, accessible to residents over 65 across the county. Where appropriate, the new and innovative approaches necessitated by COVID-19 should be continued and further developed. In addition, day service provision should be available in order to fulfil the responsibility to provide breaks from caring.’</p>	<p>REVISE</p>
<p><b>D18g - Review of Community Supports - Adults with Complex Needs</b></p> <p>NHS Lothian and East Lothian Council to support the IJB priority to transform community supports for adults under 65 with complex needs through the development of a transformation programme involving full engagement and consultation with appropriate parties.  <b>(Revised September 2020)</b></p>	<p>Recommendation to retire this direction as it has been superseded by D18b above.</p>	<p>RETIRE</p>