



REPORT TO: East Lothian IJB – Audit and Risk Committee

MEETING DATE: 8 December 2020

BY: Chief Finance Officer

SUBJECT: NHS Lothian Recovery Update

1 PURPOSE

- 1.1 The purpose of this report is to provide the committee with the latest report from NHS Lothian on the status of the Recovery Programme. As NHS Lothian is one of the partner organisations of the IJB, it is important that IJB Audit and Risk Committee are provided with regular updates.

2 RECOMMENDATIONS

The Committee is asked to:

- 2.1 Note that the role and nature of the programme has changed in the light of the Covid-19 pandemic; and
- 2.2 Agree to receive updates in relation to specific performance recovery issues.

3 BACKGROUND

- 3.1 The Lothian Recovery Programme was put on hold in late March 2020 to allow the system to focus on the emergency response to the Covid-19 pandemic. NHS Lothian still remains at Level 3 of the Scottish Government Performance Escalation Framework but no material actions have been taken forward.
- 3.2 As a result, the role and nature of the programme has been reprioritised to focus on learning from the current Covid-19 pandemic situation, embedding this learning into revised clinical models to support longer term recovery actions as well as supporting the Scottish Governments Remobilisation Plans.

3.3 Following the first Covid-19 wave certain elements of the programme were remobilised, in particular:

- the Scheduled Care Programme has focused on remobilising elective, diagnostic and outpatient services, with a specific focus on prioritising Urgent and Urgent Suspected of Cancer patients;
- the Unscheduled Care Programme has been leading on a national initiative to 'schedule unscheduled care' to reduce attendance at Emergency Departments. Recently there has been a focus on reducing delayed discharges back to Spring 2020 levels to free capacity in the acute sector for the second wave of the Covid-19 pandemic; and
- the Mental Health and Learning Disability (MHL) Programme maintained its focus on improving performance and waiting times within Psychological Therapy and CAMHS services.

3.4 One of the themes of the programme is to build on the 'virtual care models' that were adopted during the Covid-19 pandemic and support the health and care embed these in routine models of care where appropriate.

4 ENGAGEMENT

4.1 The IJB papers along with those of the IJB Audit and Risk Committee are available on East Lothian Council's website.

5 POLICY IMPLICATIONS

5.1 The 3 main work-streams delegated to the IJBs in Lothian are:

- Learning Disability;
- Mental Health (including Psychological Therapies);
- Unscheduled care: Delayed discharges and ED attendance.

5.2 These feature across all IJB Strategic plans, and are integral components to the success of Integration. However, it should also be noted that Cancer waiting times, and other scheduled care services (although not delegated) have a direct influence in the wellbeing of our local population.

6 INTEGRATED IMPACT ASSESSMENT

6.1 Impact assessments have been undertaken for a number of themes in the Recovery Programme including the scheduling of unscheduled care and the impact of video consultations.

7 RESOURCE IMPLICATIONS

- 7.1 There will be direct resource implications associated with the need to reduce delayed discharges to spring 2020 levels. These are considered separately to this paper.

8 BACKGROUND PAPERS

- 8.1 None

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