

**REPORT TO:** East Lothian Council

**MEETING DATE:** 29 October 2019

**BY:** Chief Executive

**SUBJECT:** Edinburgh and South East Scotland City Region Deal (ESESCRD) – Annual Report, Annual Conversation and Regional Growth Framework Update

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## **1 PURPOSE**

- 1.1 This report summarises the key findings from the appended City Region Deal Annual Report (published on 28 August 2019 and approved by the City Region Deal Joint Committee on 3 September); and the annual conversation between UK Government, Scottish Government and City Region Deal partners that took place on 12 September.
- 1.2 To provide East Lothian Council with a summary on progress to date on the development of a Regional Growth Framework. The development of a Regional Growth Framework is expected to take until June 2020 and would be reported to each constituent authority for their consideration.
- 1.3 To note the recommendation to approve the recruitment of a Programme Director to oversee the development of the Regional Growth Framework and that the recruitment is overseen by the Edinburgh and South East Scotland City Region Deal Joint Committee. Discussions are taking place with the Scottish and UK Governments about meeting the costs of the Programme Director.

## **2 RECOMMENDATIONS**

- 2.1 To note the summary findings of the first annual report and annual conversation for the Edinburgh and South East Scotland City Region Deal.
- 2.2 To note the decision of the Edinburgh and South East Scotland City Region Deal Joint Committee on 3 September 2019 to approve a project brief for officers to commence the production of a Regional Growth Framework. There will be regular consultation with members through briefings, consultation and workshops. The process will be overseen by an Elected

Member Oversight Committee. The development of a Regional Growth Framework is expected to take until June 2020 and would be reported to each constituent authority for their consideration

- 2.3 To agree to the recruitment of a Programme Director to oversee the development of the Regional Growth Framework and that the recruitment is overseen by the Edinburgh and South East Scotland City Region Deal Joint Committee. Discussions are taking place with the Scottish and UK Governments about meeting the costs of the Programme Director.

### **3 BACKGROUND**

- 3.1 The Edinburgh and South East Scotland City Region Deal was signed by the First Minister, Prime Minister and City Region Leaders on 7 August 2018.
- 3.2 Each year City Region Deal partners are required to produce an annual report to assess how well the City Region Deal is aligning towards the overall vision and inclusive growth outcomes for the city region. The first Annual Report was approved by Government and published on 28 August 2019. Its findings were noted by the City Region Deal Joint Committee on 3 September 2019.
- 3.3 On 3 September 2019, the City Region Deal Joint Committee approved a report outlining a project brief to guide the production of a Regional Growth Framework.
- 3.4 On 12 September 2019, the first Annual Conversation took place between the Scottish Government, UK Government and Scotland Office and City Region Deal partners at senior level.

#### **Annual Report – published 28 August 2019**

- 3.5 The Annual Report for 2018 is an overall progress report for the City Region Deal programme between 7 August 2018 and 31 July 2019, with the exception of the Financial Statement which contains financial information for the financial year 2018/19. It contains a City Region Deal overview, Financial Statement, Governance Statement, a summary of partners' approach and plans for Monitoring and Evaluation, and a short summary of progress on each project and programme.
- 3.6 The report demonstrates significant progress across the 24 projects and programmes within the City Region Deal:
- 9 projects are classified as Stage 1: "Define" (business cases still to be approved by Government and Joint Committee)
  - 13 have reached Stage 2: "Implement" (business cases have been approved by Government and Joint Committee but projects are not yet operational)

- 2 have reached Stage 3: “Deliver” (projects are operational).
- 3.7 £49.0 million of Government money was drawn down in the 2018/19 financial year for the first projects to be approved: the Bayes Centre, National Robotarium Edinburgh Futures Institute, Edinburgh Living and the Sheriffhall Roundabout Upgrade. Grant allocation for 2019/20 is £50.73 million.
- 3.8 Significant progress has been made in establishing the new Governance Structure. At the time of publishing the Annual Report, the Joint Committee had approved eight business cases and seven project propositions, worth £704 million or 53% of the 15-year programme; the Regional Enterprise Council has been established and is taking an active role in ensuring that the benefits of the Deal flow to the region’s communities and businesses; and thematic boards are meeting to set the strategic direction across Data-Driven Innovation, Skills, Transport and Housing themes.
- 3.9 Regional Partners are working with Government on a Monitoring and Evaluation Framework that will track the progress and impact of City Region Deal projects. The framework is programmed for consideration by the Joint Committee in December 2019.
- 3.10 Progress on more specifically focussed East Lothian projects are as noted below:

**Edinburgh Innovation Park – Queen Margaret University**

- 3.11 On 26th March 2019, the Council’s Planning Committee approved a minded to grant decision for Planning Permission in Principle for development of land (116.5 hectares) adjacent to the Queen Margaret University campus (“MH1”). The key components of the development include 1500 homes, a new primary school, the provision of community facilities, a state of the art, flexible 7,200 sq m Food & Drink Innovation Hub and a wider Edinburgh Innovation Park site (“EIP”), in which the Innovation Hub will be located. The plans include improvements to the junction off the A1 at QMU as well as the creation of pedestrian and cycle routes, including the Council’s Segregated Active Travel Corridor.
- 3.12 The Council and QMU, working in partnership, will bring forward the development of the Innovation Hub and the wider EIP. The Innovation Hub will build on existing expertise already in existence at the University including Dietetics, Nutrition and Biological Sciences.
- 3.13 The Innovation Hub will drive company growth, supporting and developing existing businesses and creating sustainable new businesses to access a global market for healthy and functional food. The development will allow the Queen Margaret University along with businesses, to form and grow a business sector that will harness the potential of translational medicine in food and drink. This will in turn support the diversification of the food and

drink industry towards preventative, therapeutic and rehabilitative applications of expertise in genomics.

3.14 The Innovation Hub will be the catalyst for subsequent phases of the wider EIP which will provide resources for national and global players who want to access the expertise available and develop new opportunities and solutions to drive company growth.

3.15 EIP: Headline Achievements in 2018/2019

- Jun 2018: Agreed the Innovation Hub outline business case:
- Jun 2018: Appointed the Project Lead Officer:
- Mar 2019: Completed the land assembly for the Junction:
- Apr 2019: Detailed design for the proposed grade separated Junction agreed:
- May 2019: Planning permission for the Junction submitted and validated:
- Sept 2019: S75 for the Planning permission in Principle concluded.

3.16 EIP: Next Milestones

- Oct 2019: Planning permission in principle issued for the whole development
- Oct 2019: Planning permission issued for the Grade Separated Junction
- Apr 2020: Commencement of construction of Grade Separated Junction
- June 2020: – Approval of full business case

3.17 EIP: Outline construction dates

Phase 1 – Innovation Hub Building

- Jul 2020: Design brief for EIP Phase 1
- Dec 2020: Planning application
- June 2021: Procurement
- July 2021-23: Infrastructure/Construction
- Aug 2023: Occupancy/Operational

Phase 2 – Wider Innovation Park

- 2020: Market testing
- Oct 2021: Planning & Development starting with the PiP
- Nov 2022: Car park relocation & Infrastructure
- May 2023 - ongoing: Construction
- Nov 2023 - ongoing: Occupancy/Operational

**New Settlement / Cockenzie**

3.18 The new settlement is a unique opportunity for East Lothian to provide a new sub-regional town centre, new strategic and local employment opportunities and a new hub for the communities of the former East Lothian

coal field. An initial phase of development is underway, comprising 1,600 homes and 10 hectares of employment land. Ongoing collaborative and technical work is seeking to demonstrate how an expansion of the new town can be enabled through partnership working and business case development. Over the next 30 years there is potential to significantly increase job density and to deliver significantly more homes as well as new education and community facilities. Other infrastructure enhancements may include new strategic transport and digital connectivity, including enhancements to the East Coast Main Rail Line as well as a new and enhancements of existing A1 interchanges. An Area Design Framework is being developed in collaboration with landowners and developers in the area.

- 3.19 The Council-owned former Cockenzie Power Station Site is defined in National Planning Framework 3 (NPF3) as a National Development for thermal generation and carbon capture and storage. NPF3 also identifies that this site has potential for renewable energy related development potentially including an associated port. The site has frontage to the Firth of Forth and a jetty. This site offers a connection to the national grid. There are plans to use part of the site to enable off-shore renewable energy projects, and wider technical work is on-going in relation to the potential for port / cruise and there may be scope to consider other mixed use development of national significance too, perhaps linked to regional collaboration through the Edinburgh and South East City Region Deal (e.g. Skills and Construction Innovation) or beyond this. The ambition is therefore to seek a relaxation of National Development status to provide for a wider range of land uses. The Cockenzie Project Manager continues to respond to queries and engage with stakeholders and potential investors.
- 3.20 This major area of change commands a strategic location to the east of Edinburgh and is adjacent to UK cross-border connections to the north east of England. These strategic development opportunities mean this area could become a '*destination, attractor and resilient economic driver*' for East Lothian, south East Scotland and Scotland as a whole. The intention is to promote this ambition as a new national development within the Scottish Minister's National Planning Framework 4 (NPF4) as '*An area of Opportunity and Co-ordinated Action*'. The emerging Vision and Unique Selling Point for this sub-regional area is that it become an '*influential, innovative, healthy and low and zero carbon place*'. The development of NPF4 is already underway, and it is anticipated that a draft will be published in summer 2020.

### **Annual Conversation – 12 September**

- 3.11 The Annual Conversation was chaired by Jonathan Pickstone – Deputy Director and Joint Chair of the Scottish City Region Deal Delivery Board at the Scottish Government. Rebecca Hackett represented the Scotland Office at Deputy Director level, and the UK Government was represented

by Donald Bogle, Senior Policy Advisor, Devolution Strategy, Cities & Local Growth Unit.

- 3.12 Andrew Kerr and Angela Leitch (Current chair and vice chair of the Executive Board) represented the City Region Deal, alongside Hugh Edmiston (Higher and Further Education consortium), Hugh Dunn (Accountable Body) and colleagues from the Programme Management Office.
- 3.13 At the Annual Conversation, both Governments indicated that they were encouraged with the progress made within the Deal.

The main strengths identified were:

- The comprehensive business cases that have been approved;
- the work of the Programme Management Office, together with Government so far in developing the inclusive growth and monitoring and evaluation framework;
- the work of the Accountable Body in establishing systems to ensure that money is able to flow effectively from Government to the Accountable Body to partners; and
- the symbiotic relationships that the Deal is helping to create and strengthen.

Areas that require more focus and attention include:

- Improving communications on the progress of the City Region Deal to business communities and the general public; and
- developing the Regional Growth Framework to ensure that there is a consistent regional approach to Planning, Housing, Transport and Economic Development in line with the latest Government policy.

### **Regional Growth Framework**

- 3.14 Regional partners are also developing a Regional Growth Framework and accompanying Regional Spatial Strategy to inform the Scottish Government's National Planning Framework 4 and Strategic Transport Projects Review 2 by the summer of 2020. This will also set the strategic direction for regional partners to work together to accelerate inclusive growth outcomes through the emerging City Region Deal programme, and across related housing, planning, transport and economy policy areas. The project brief for this was approved by Joint Committee on 3 September. The development of a Regional Growth Framework is expected to take until June 2020 and would be reported to each constituent authority for their consideration.
- 3.15 The City Region Deal document, noted and approved in advance on 28 June 2018 ahead of formal signing by the First Minister, Prime Minister and regional partners on 7 August 2018, identified new and more collaborative ways that regional partners would work with UK and Scottish Governments to deliver transformational change to the city regional

economy. The Deal document noted that the governance bodies within the Deal, notably the Transport Appraisal Board and Regional Housing Board, would work closely with Government to influence and formalise any future regional partnership working which might emanate from the moves to Regional Economic Partnerships as well as land use planning aligning with the outcomes of parliament's consideration of the Planning Bill.

- 3.16 Section 5 of the 2019 Planning Act includes a new duty for a planning authority or authorities to produce regional spatial strategies which identify the need for strategic development, which outcomes it will contribute to priorities for delivery and proposed locations which are to be shown in the form of a map or diagram and be subject to consultation with stakeholders and the public. These do not require to be approved by Scottish Ministers though are subject to consultation and engagement processes. Section 5 additionally provides that the National Planning Framework is to have regard to adopted regional spatial strategies.
- 3.17 In response to the success of the City Region Deal collaboration combined with uncertainty over planning and transport at national and regional scales (e.g. Ministerial Rejection of SESplan SDP2 on 31 May 2019), the City Region Deal Political Leaders recommended that officers develop a proposition outlining a regional framework for growth which would align to the regional spatial strategy. This recommendation recognised the need for the region to take a holistic, joined-up approach across transport, planning, housing and economic development.
- 3.18 The interdependence between local partners has never been greater, with increased mobility of workers and people choosing to live, work and invest in locations across the region irrespective of local authority boundaries.
- 3.19 Recognising this interdependence, the Edinburgh and South East Scotland City Region Deal Joint Committee, comprising the political leaders from the six local authorities (City of Edinburgh, East Lothian, Fife, Midlothian, Scottish Borders and West Lothian); a representative from the Further and Higher Education Consortium; and representatives from the private and third sectors (as chair and vice-chair of the Regional Enterprise Council) approved a Regional Growth Framework report at the Joint Committee meeting on 3 September 2019.
- 3.20 The report outlines an approach to deliver greater alignment across economic development, housing, planning and transport under a set of simpler governance arrangements to deliver a streamlined approach to regional planning, housing, transport and economic development to manage growth and maximise regional inclusive growth outcomes.
- 3.21 Work to date has been developed iteratively with input from Directors and Chief Executives from the six local authorities; SESPlan Joint Committee; the Regional Enterprise Council; Scottish Government; and Scottish Enterprise. Regional partners, Government and agencies will continue to work collaboratively to co-produce the Regional Growth Framework.

- 3.22 At the ESESCRD Joint Committee meeting, it was agreed that a project team would be established to commence the project in September initially running for 10 months up to June 2020. It is intended that the Regional Growth Framework informs key local, regional and national policy developments including the next National Planning Framework (NPF4). The Regional Growth Framework would be reported to each constituent authority for their consideration.
- 3.23 On 2 October, the SESplan Joint Committee agreed that the SESplan Officer Board would act as a strategic spatial planning consultative board in respect of progressing a Regional Growth Framework, Regional Spatial Strategy and informing NPF4. This will complement the Regional Housing Board and Transport Appraisal Board constituted as part of the City Region Deal governance. These Boards will feed into the Elected Member Oversight Committee which is to be established and which will consist of two elected members per local authority area within the City Region Deal. The Elected Member Oversight Committee will oversee the Regional Growth Framework and Regional Spatial Strategy development and shall advise the City Region Deal Joint Committee.
- 3.24 Partners have identified staff to form a team to ensure that the essential disciplines are factored into consideration in an integrated and holistic manner in the development of a Regional Growth Framework. A Programme Director is, however, required to oversee the co-ordination of this work. No partner is has been able to release an officer with the experience and expertise to progress this work. It is therefore proposed that a Programme Director be recruited and that authority to do so is delegated to the Edinburgh and South East Scotland City Region Deal Joint Committee. Discussions are taking place with the Scottish and UK Governments about meeting the costs of the Programme Director.
- 3.25 The Regional Growth Framework and Regional Spatial Strategy will be inextricably linked and will align as part of a fully integrated place-based policy approach.

### **Next Steps**

- 3.26 Key priorities for the year ahead are summarised in Section 7 of the Annual Report and are copied below:



### **City Region Deal Expected Milestones until Summer 2020**

	<b>Milestone</b>
<b>Autumn 19</b>	<ul style="list-style-type: none"> <li>• Shared vision and approach to Community Benefits and Social Benefits Through Innovation agreed</li> </ul>
<b>Autumn 19</b>	<ul style="list-style-type: none"> <li>• Data-driven Innovation and Housing and Construction infrastructure and targeted Skills Gateways provision operational</li> </ul>
<b>6 Dec 19</b>	<ul style="list-style-type: none"> <li>• Joint Committee meeting where the following items are expected to be considered:               <ul style="list-style-type: none"> <li>○ Dunfermline Strategic Housing Site Business Case</li> <li>○ Monitoring and Evaluation Framework (including Community Benefits Strategy)</li> </ul> </li> </ul>
<b>6 Mar 20</b>	<ul style="list-style-type: none"> <li>• Easter Bush Business case expected to be considered by Joint Committee</li> </ul>
<b>Mar 20</b>	<ul style="list-style-type: none"> <li>• The Fife Industrial Investment Innovation Programme will break ground on two sites, in Glenrothes and Dunfermline.</li> </ul>
<b>April 20</b>	<ul style="list-style-type: none"> <li>• Commencement of construction of Grade Separated Junction at Queen Margaret University Food and Drink Innovation Campus.</li> </ul>
<b>Spring 20</b>	<ul style="list-style-type: none"> <li>• Intensive Family Support Service pilots commence</li> </ul>
<b>5 Jun 20</b>	<ul style="list-style-type: none"> <li>• Joint Committee meeting to consider business case for Edinburgh Innovation Park (Queen Margaret University)</li> </ul>
<b>Jul 20</b>	<ul style="list-style-type: none"> <li>• Construction of the National Robotarium commences</li> </ul>
<b>Summer 20</b>	<ul style="list-style-type: none"> <li>• All IRES Programme projects operational</li> </ul>

## **4 POLICY IMPLICATIONS**

4.1 The City Deal Agreement supports the delivery of Council priorities in respect of Growing our Economy, People and Communities as set out within the Council Plan. Deal agreement will have significant implications for the Council's Financial Strategy and its future Capital Plans. The Edinburgh and South East City Region Deal is consistent with the ELLDP 2018 and is incorporated within the refreshed Economic Development Strategy 2017-22.

## **5 INTEGRATED IMPACT ASSESSMENT**

5.1 Inclusion is a key driver for the City Region Deal, and scores have been included for each project. Business cases for projects included

demonstrate how they will reduce inequalities and tackle the inclusion challenges specific to the city region.

- 5.2 A Monitoring and Evaluation Framework is being developed for the programme, which will incorporate clear indicators to align with the Scottish Government's Inclusive Growth Framework, also under development. The impact on equalities, human rights, poverty and sustainability are also being incorporated into the framework. The framework is expected to be complete by December 2019.

## **6 RESOURCE IMPLICATIONS**

- 6.1 Financial - There is no financial impact relating to the Annual Report and Annual Conversation for East Lothian Council. The Financial Statement shows that £49.0 million of Government money was drawn down in 2018/19.
- 6.2 The contribution required by East Lothian Council towards the QMU Innovation Park is approximately £10M and although this is partly provided for within the existing capital plan, a further revision to this will be required with a potential call being made upon the established Capital Fund. A city deal supported housing programme would supplement the already approved HRA Capital Investment Plan that may require some re-alignment to accelerate the further development of Blindwells.
- 6.3 The £50m predominantly private sector housing infrastructure loan fund, managed and administered by Scottish Government, is proving of limited interest to the private sector due to the commercial terms of the loan. The need for continued financial innovation and collaboration to develop new infrastructure funding and delivery models is recognised. Further discussion is ongoing with UK and Scottish Government to explore future housing and infrastructure funding and delivery options. These matters will be considered at the Regional Housing Board and reported to the Joint Committee.
- 6.5 Discussions are taking place with the Scottish and UK Governments about meeting the costs of the Programme Director to co-ordinate the development of the Regional Growth Framework.
- 6.6 Personnel - a significant amount of resource (both staffing and funding) has been spent preparing, negotiating and developing the Deal over the last 4 years across the Council. In order to best serve the Council's interests there will be a requirement to provide potentially significant resourcing to support implementation and delivery of this programme. In this context Council agreed in August 2017 to set aside up to 0.5m of Council balances for this purpose. Two Project Manager – growth delivery posts were also appointed in September 2018.
- 6.7 Other – none.

## **7 BACKGROUND PAPERS**

- 7.1 Edinburgh and South East Scotland City Region Deal – Report to East Lothian Council 11 August 2017
- 7.2 Heads of Terms Agreement signed by UK/Scottish Governments and Partner Authorities on 20 July 2017
- 7.3 East Lothian Council Summer Recess Arrangements – Standing Order 15.5 Members Library Report – Edinburgh and South East Scotland Region - City Deal Proposition 19 July 2017
- 7.4 Edinburgh and South East Scotland City Region Deal – Report to East Lothian Council 28 June 2016
- 7.5 City Region Deal Document (August 2018)
- 7.6 Annual Report – report to City Region Deal Joint Committee (September 2019) – Appendix 1
- 7.7 Regional Growth Framework Proposition – report to City Region Deal Joint Committee (September 2019) – Appendix 2

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<b>DATE</b>	14 October 2019

# Edinburgh and South East Scotland City Region Deal Joint Committee

2 pm, Tuesday 3 September 2019

## Edinburgh and South East Scotland Regional Growth Framework

Item number

### Executive Summary

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This report outlines a project brief to guide the production of a Regional Growth Framework.

This project brief aims to capture and define the core project objectives, scope, anticipated benefits, resource requirements and timescales to deliver a Regional Growth Framework which enables the region to manage its growth and deliver inclusive growth that benefits local communities across South East of Scotland.

The Regional Growth Framework is not in itself a Spatial Strategy but the two are inextricably linked. A Spatial Strategy will align to the Growth Framework and will follow on and flow from its production.

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## City Region Deal Checklist

Criteria	Details/Link to Document
<b>Contribution to City Region Deal commitments and Inclusive Growth Framework</b>	A Regional Growth Framework will align and support existing City Region Deal to deliver 21,000 jobs and over 45,000 homes across seven strategic sites. Delivering inclusive growth is central to the City Region Deal and a future Regional Growth Framework. The Deal alone will not address longstanding, deep-rooted issues facing the region and is therefore essential that a joined up regional policy approach is developed.
<b>Alignment, integration with, or dependence on, other City Region Deal activities</b>	A Regional Growth Framework would aim to deliver greater alignment across all City Region Deal activities with a focus on economic development, housing, planning and transport under a set of simpler governance arrangements to deliver a streamlined approach to regional planning, housing, transport and economic development to manage growth and maximise regional inclusive growth outcomes.
<b>Scale and regional distribution of expected outcomes, benefits, and leverage, from activity</b>	The scale and distribution of benefits will be fully determined with the production of a fully developed regional Growth Framework. However, the project brief aims to set out potential regional outcomes including: <ul style="list-style-type: none"> <li>• Effective response to changing demographics and implications for future economic needs</li> <li>• Inclusive economic growth and high-quality jobs</li> <li>• Sustainability</li> <li>• More affordable homes</li> <li>• Enhanced connectivity</li> <li>• Coordinated infrastructure delivery</li> </ul>
<b>Compliance with financial requirements and agreed expenditure profile</b>	A Regional Growth Framework would be compliant with the financial requirements of the City Region Deal. Any expenditure will be agreed between local, regional and national partners.
<b>Equalities Impact</b>	A fully Equalities Impact Assessment will be undertaken if a Regional Growth Framework is developed.
<b>Anticipated significant risks and mitigation measures</b>	<b>Risk - Resource</b> – to develop a Regional Growth Framework resources are required from across City Region Deal partners.  <b>Mitigation - Resource Commitment</b> – partner commitment to provide sufficient resource to deliver the Growth Framework. An indicative resource and reporting structure is outlined in Appendix 1.
<b>Alignment and fit with City Region Deal governance arrangement</b>	A Regional Growth Framework fully aligns with the existing City Region Deal governance arrangements.
<b>PMO check</b>	Complete
<b>Government approval</b>	Government comments and feedback has been incorporated into this project brief.
<b>Partner sign-off</b>	Approved by the City Region Deal Directors' Group on 1 August 2019
<b>Advisory Board sign off</b>	Approved by the City Region Deal Directors' Group on 1 August 2019
<b>Executive Board sign off</b>	Approved by the City Region Deal Executive Board on 22 August 2019
<b>PMO Recommendation</b>	That Joint Committee approves the recommendations in this report.

## Regional Growth Framework

### 1. Recommendations

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Joint Committee is asked to approve:

- 1.1 The project brief and for officers to commence the production of a Regional Growth Framework; and
- 1.2 The governance and reporting structure outlined in Appendix 1.

### 2. Background

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- 2.1 Throughout the process of negotiating and implementing the Edinburgh and South East Scotland (ESES) City Region Deal (2015 to 2018), partners considered the need for a new framework for sustainable and inclusive economic growth in the city region.
- 2.2 In 2017, as part of a review of Enterprise and Skills, the Scottish Government published a report on [Regional Partnerships](#), encouraging new models of regional collaboration. In the same year the UK Government published its [Industrial Strategy](#) to boost productivity, create good jobs and increase earning power with investment in skills, industries and infrastructure. Both of these key policy documents align closely to the City Region Deal objectives and ambition for the Growth Framework.
- 2.3 The City Region Deal was agreed in August 2018, and since that time the City Region and its partners have successfully worked together within a governance framework which has demonstrated successful cohesive regional partnership working, both between regional partners, and as an entity with Government, across a broad range of projects and policy areas. In the period which followed, the Joint Committee has approved eight business cases and seven project propositions, collectively worth £704 million or 53% of the 15-year programme.
- 2.4 Due to the success of the City Region Deal collaboration combined with uncertainty over planning and transport at national and regional scales, on 31 May 2019, the City Region Deal Leaders recommended that officers develop a proposition outlining a regional framework for growth.
- 2.5 This paper outlines a project brief to enable the development a Regional Growth Framework.

### 3. Main report

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#### **Purpose**

- 3.1 The interdependence between local partners has never been greater with increased mobility of workers and people choosing to live, work and invest in locations across the region irrespective of local authority boundaries. It has never been more important for the region to take a holistic, joined-up approach across transport, planning, housing and economic development.
- 3.2 A Regional Growth Framework would aim to deliver greater alignment across economic development, housing, planning and transport under a set of simpler governance arrangements to deliver a streamlined approach to regional planning, housing, transport and economic development to manage growth and maximise regional inclusive growth outcomes.
- 3.3 The Framework would provide the region with control over the future growth of the city region and ensure it is being properly planned for the benefit of all. It can enable the region to speak with one voice and make a strong case for resources and investment. It can deliver the coordinated, strategic improvements needed to help the region respond to key national policy changes and the Global Climate Emergency to ensure that future investment supports inclusive and sustainable growth in our communities.
- 3.4 A Framework of this nature while designed and led by local authorities, goes beyond those activities and areas of focus within their direct responsibility, and recognises the need for shared ownership and delivery via an effective regional partnership model, encompassing public sector, national agencies, private sector, and third sector contributors.

#### **Context**

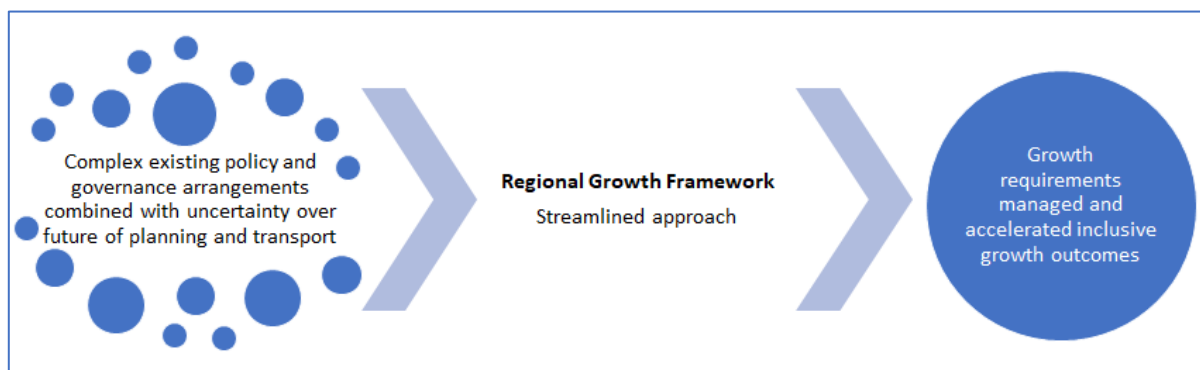
- 3.5 With a population of approximately 1.4 million people and contributing approximately £36 billion per year to the Scottish and UK economies, the city region has a strong and successful economy on which to build.
- 3.6 Drawing upon data provided by Scottish Enterprise which looks at the comparative performance and trends of Regions at a national level, the ESES city region performs at the top end across a range of indicators. For example, the region has the greatest rates of education and productivity; highest employment growth rates for men and women; the greatest growth in start-ups and mid-sized companies of any region in Scotland.
- 3.7 However, prosperity and success are not universal across the city region: both the Scottish Borders and Fife sit across more than one region with Tayside (Fife) experiencing medium growth and the South (Scottish Borders) experiencing low growth when considering comparable economic performance. Across the region, nearly a fifth of children are living in poverty; there is a lack affordable housing; and too many people are unable to move on from low wage and low skill jobs.

- 3.8 The City Region Deal aims to address these issues; it will accelerate growth, create new economic opportunities and meaningful new jobs that will help to reduce inequalities. It will invest £1.3bn and deliver 21,000 jobs and has the potential to deliver over 45,000 homes across seven strategic sites. Regional partners are working with UK and Scottish Governments on a Monitoring and Evaluation Framework that will track the progress and impact of City Region Deal projects by the end of 2019.
- 3.9 Inclusive growth is at the heart of the City Region Deal. However, the Deal projects alone cannot address longstanding, deep-rooted issues facing the region.
- 3.10 A Regional Growth Framework will clearly outline how we can join up our efforts to collectively accelerate inclusive growth, deliver new homes within vibrant communities, create new economic opportunities, and create high-quality jobs that will help to reduce inequalities.

### **Why now?**

- 3.11 At a time of political uncertainty and national planning and transport undergoing significant period of change, combined with the rejection of the region's strategic development plan, the time is now to collectively provide direction and confidence for our communities and businesses.

*Figure 1 – Moving from existing approach to a Regional Growth Framework*



- 3.12 A successful growth framework enabling partners to work at scale can enhance regional economic resilience in the face of current and future uncertainty and challenges.

### **Strategic Overview and Core Objectives**

- 3.13 At a strategic level the Regional Growth Framework would deliver a streamlined and more 'joined up' approach to regional economic growth, planning, transport, infrastructure, and housing under a collective vision and set of reformed, as appropriate, governance arrangements. Importantly, it provides a framework which supports the needs of individuals and businesses across the region, recognising the needs of communities and ensuring that future investments are targeted to increase social and economic inclusion for all.
- 3.14 The Regional Growth Framework will directly inform the production of a future Regional Spatial Strategy.



3.15 An initial list of core objectives and work requirements is listed below, these will need to be reviewed and revised subject to a future project team being established.

- **Produce a Regional Growth Framework**
  - Articulating regional economic development, planning, transport, infrastructure, and housing strategy that is evidence based, ambitious, costed and deliverable.
- **Develop a strategic vision**
  - Delivering an ambitious economic vision for regional growth supported by a robust set of underlying principles, priorities and objectives with consideration of geographies and cross-boundary relationships.
- **Align to national policy landscape**
  - Respond and align to the fluid national policy landscape and react to any changes in delivery timelines.
  - It must be designed in a manner which recognises the pace of global change, the future needs of the regional economy, the need to foster sustainability, and the need to foster inclusion.
  - A Regional Growth Framework should enable the region to actively engage, collaborate and inform the Scottish Government work on NPF4, STPR2, Climate Change and ensure that the region's economic, planning, infrastructure, transport and housing priorities are reflected nationally.
- **Review existing plans and evidence gathering**
  - Capture existing work currently being undertaken. There is a significant body of work and evidence that has already been produced and requires greater alignment. This will include capturing ongoing work and work undertaken by SESplan, SEStran and the thematic policy areas of the Deal including, housing, transport, skills and innovation. Map existing evidence, data, plans and strategies across policy areas, and establish what the region has collectively and what needs to be gathered/collated/developed including any technical work. Where areas and themes are lacking an evidence base, technical work and policy topic papers will be considered.
  - There is considerable overlap with the emerging regional housing work programme which includes workstreams with a focus on housing delivery; infrastructure and land; strategic sites; innovation and skills.
  - Collaborative working with academic partners will establish if there are potentially joint areas of work, research, development and innovation that can be undertaken to support the region's growth requirements.
  - Draw upon predicated areas of global, national or regional change to establish a direction for the region which is fit for the future.

- **Identify high-level costs and potential funding models**

- Consider the costs of delivering the strategic interventions across housing, infrastructure, transport, planning and economic development to support the region’s growth requirements.
- Work collaboratively with Government, agencies and infrastructure providers to explore funding models and delivery vehicles. This can help to ensure that activity included within the Growth Framework is deliverable.

- **Stakeholder engagement**

- Regular consultation with Government, agencies, SEStran, SESplan and City Region Deal groups and Boards.
- Active engagement with the Regional Enterprise Council, utilising their collective knowledge, challenge, and wider networks to ensure that the needs of private and third sector bodies are recognised and addressed by the Growth Framework.

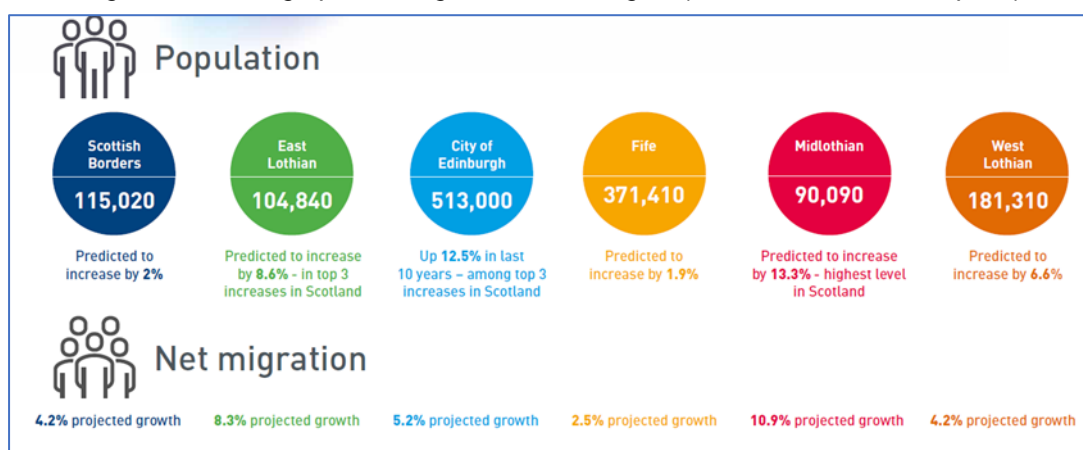
**Scope**

3.16 A joined up, ambitious long-term strategy can ensure that the region manages growth to maximise existing assets and create conditions to attract investment and target areas of disadvantage and inequality. It may consider the following:

- **Changing Demographics and Implications for Future Economic Needs**

- Each area within the Region predicts population growth; however, the levels of growth vary (see Figure 2).
- Understanding these changes and the implications on local communities will be essential to effectively plan and deliver the infrastructure, homes, jobs and services that will be required to support growing and changing needs.

Figure 2 – Demographic change across the region (Source: Scottish Enterprise)



- **Inclusive Economic Growth and High-Quality Jobs**

- Build vibrant economic communities across the region, spreading increased wealth and wellbeing by investing in infrastructure, assets and companies as a means of creating good jobs with value in thriving places where people want to live and work.

- Grow the region's reputation and reach in strategically important markets by bringing together assets, networks, campaigns and products
- Outlining the conditions for growth and where growth is projected to happen by building on our local and regional assets.
- Supporting our **town centres** and existing **key sectors** including retail, health care, hospitality and more.
- Attracting, creating and protecting **quality jobs** and talent.
- Consider the **distribution of key sectors and jobs** to avoid duplication across region, maximising local strengths and benefit for local communities.
- Driving research and **innovation** investment. Consider where cross boundary working on our collective assets can build on existing strengths and maximise impact for the city region.
- Creation of a regional investment prospectus, stimulating **capital investment** in the region's economy to attract new sectors in digital and tech to invest in the region.
- Investing in business growth and **resilience**. Align to the IRES programme and help to deliver the **21,000 jobs** outlined in the Deal, helping our most disadvantaged communities have the skills and ability to access these opportunities.
- Growing **export** value and the number of exporters. Consider economic opportunities at a regional scale e.g. future warehouse, distribution, industrial and retail uses, and how those end organisations maximise their global reach.
- **Maximising community benefits** from the Deal and future collaboration projects by developing a regional approach to community benefits and aligning economic opportunities with areas of disadvantage areas.
- **Joining up areas of opportunity** to transport, housing and skills provision to maximise economic return.
- **Sustainability**
  - A sustainable approach to managing growth will be a core aspect of the Framework.
  - Ensure whole of life considerations are applied throughout all areas of the Framework.
  - Consider how the Growth Framework can lead the way in Scotland's response to the Global Climate Emergency, ensuring a positive contribution to Scottish Government's Climate Change Bill and target date of 2045 for reaching net-zero emissions.
  - Consider how it can align to local sustainability, energy and low carbon plans and strategies.

- Consider vacant and derelict land use as an alternative to greenbelt development to minimise future environmental costs and impacts.
- Work collaboratively with local, regional and national partners, including academic partners, to consider sustainability impacts and interventions required to deliver a regional growth framework that delivers sustainable economic growth.
- **More Affordable Homes**
  - Accelerate the delivery and increase the supply of affordable homes across the region to deliver vibrant and sustainable communities.
  - Align to the regional housing programme and Transport Appraisal Board to facilitate the delivery of the seven strategic sites identified in the City Region Deal to deliver over 45,000 new homes across the region.
  - Incorporate the joined-up, place based approach outlined in the regional housing programme which takes a holistic approach across, infrastructure, land, finance, innovation and skills to accelerate affordable housing delivery with the ambition to incorporate innovation in construction processes.
  - Detail the scale and pipeline of housing development across the region and explore investment opportunities for construction innovation such as factories for offsite manufacturing, aligned to the **UK Government's Industrial Strategy**.
  - Integrate the regional housing pregame work on a 20-year housing delivery plan which is seeking to align to the **National Housing 2040 vision** set for spring 2020.
  - Housing need and demand is complex and relates to historical policy decisions, demographic change and projected economic growth. Housing supply is critical to provide homes in the right location to attract skilled workers and enable people to access future job opportunities. Therefore, it is essential that the Growth Framework considers the amount and type of housing that is required to meet the needs of people across the region.
  - We know that current delivery rates are insufficiently meeting demand particularly for affordable housing. Consider the existing Housing Need and Demand Assessment 2 (HNDA2) and determine if it needs reviewing and updating. Identifying the high-level costs associated with meeting need and demand.
  - Collaborate with academic partners, NHS, health and social care services, housing associations and more, to deliver the homes needed now and, in the future, to respond to an ageing population and the requirements of people with varying and complex health needs.
  - Align national and regional work on strategic transport and infrastructure e.g. STPR2 and NPF4 and outline the strategic interventions required to accelerate delivery of new homes.

- **Enhanced Connectivity**

- Consider the key strategic transport interventions that are required to accelerate housing development and economic development opportunities.
- Consider if technical modelling is required to understand the impact of growth and potential mitigations.
- Demonstrate key commuter flows across the regions key transport corridors.
- Align to work of the Transport Appraisal Board and consider a regional transport work programme.
- Work closely with SEStran to shape transport elements of the growth framework and avoid duplication of work.
- Work will closely align to the STPR2 and NPF4 process and work programmes.
- Work collaboratively with regional partners, infrastructure and utility providers to plan for the delivery of enhanced digital connectivity across the region.

- **Coordinated Infrastructure Delivery**

- Work collaboratively with partners and infrastructure and utility providers to understand capacity and condition of local, regional and national assets.
- Work collaboratively to understand partners' and providers' strategies and investment plans to coordinate efforts and minimise disruptions.
- Consider the key strategic infrastructure interventions that are required to accelerate housing development and economic development opportunities
- Consider future infrastructure funding and delivery models.
- Align to Regional Housing Programme and specifically the 'infrastructure and land' workstream.
- Work will closely align to the STPR2 and NPF4 process and work programmes.

- **Governance**

- Develop options for governance arrangements in the interim aligned to the existing City Region Deal governance arrangements which recognises the decision-making processes of the wider partnership.
- Develop future options for an established set of governance arrangements recognising elected members key role in decision making.
- Consider the status that the Regional Growth Framework and any subsequent strategy would hold.

### **Alignment and Dependencies**

3.17 The Growth Framework and future Regional Spatial Strategy will be inextricably linked. A Spatial Strategy will align to the Growth Framework and will follow on and flow from the production of a Growth Framework.

- 3.18 Work currently being undertaken in thematic areas of the Deal and particularly the IRES Programme; Transport Appraisal Board (TAB) and the Regional Housing Programme should inform the development of the Growth Framework.
- 3.19 The Growth Framework does not replace the local plan process. Detailed policies that reflect local circumstances and needs will continue to be developed and delivered at the local level. It will, however, be important to maximise connections between and among local community planning partnership activities to ensure, where possible, collective involvement with the high level aims set within the Framework.
- 3.20 Health and Social care; wellbeing is an important factor in achieving inclusive growth across any region as is the provision of services and places which support health and happiness. The underlying principles of wider benefit will be embedded through the Framework, but future care provision will not be specifically addressed within this model.
- 3.21 The Growth Framework will not include the development of a further regional layer of government.

#### **Anticipated benefits**

- **Joined up policy domains**, particularly across spatial planning, housing, infrastructure and economic development;
- Joined up **economic planning** to create high-quality accessible jobs across the region, helping people to reach their full potential, benefitting our most disadvantaged communities;
- Cohesive framework that **identifies unique selling points** to promote the region to leverage **further investment** and create **jobs, SME and supply chain opportunities**;
- Joined up **infrastructure planning alignment** of strategic and investment plans in collaboration with infrastructure providers leading to focused, accelerated and **co-ordinated delivery** and potential efficiency savings;
- Identification of **cross boundary opportunities** and challenges, and **shared solutions**;
- Accelerated housing delivery creating new **sustainable communities**;
- Significant **progress towards delivering 45,000 new homes** across the **seven strategic sites**;
- Maximised **regional inclusive growth** outcomes, including for those individuals with protected characteristics;
- Deepen regional level understanding of the relationship between **housing markets, labour markets, and travel to work, study and retail areas**, particularly given new and planned infrastructure investments;
- Clearly articulated **economic development priorities** at the regional level;

- More effective links between strategy and policy with **investment and deliverability**;
- Deliver **fairer distribution of the benefits of growth** and be more inclusive for all communities;
- **Accelerated delivery of greater outcomes** than could be achieved individually; and
- **Reduced cost** to deliver these outcomes.

### Proposed Timeline

3.22 It is proposed that the project commences in September initially running for 10 months up to June 2020. This timeline would ensure that the Regional Growth Framework is able to influence and inform key national policy developments as outlined in Table 1:

*Table 1 – National policy development status and timeline*

Policy Area	Status and Upcoming Change
<b>Transport</b>	<p><b>Transport Bill</b> - completed Stage 2 on 26 June 2019. Stage 3 to follow.</p> <p><b>STPR2</b> - Review being undertaken.</p> <ul style="list-style-type: none"> <li>• Evidence gathering through 2019</li> <li>• Detailed Appraisal Spring 2020</li> <li>• Reporting anticipated 2020</li> </ul> <p><b>SEStran</b> - Currently writing the brief to appoint consultants to consider stage 1 with MIR and scoping, for new strategy. Indicative dates for draft strategy are late 2021, final by 2022.</p>
<b>Planning</b>	<p>The <b>Planning Bill</b> passed Stage 3 on 20 June. LAs now required to produce regional spatial strategies.</p> <p><b>NPF4</b> published in draft by Summer 2020.</p>
<b>Housing</b>	<p><b>National Housing 2040 vision</b>. Spring 2020 – Final vision and route map.</p>

### Key Constraints

3.23 **Timescales** – the 10-month timetable for delivery is ambitious but may be required if the document is going to be able to shape and influence emerging national planning and transport policy.

## **Next Steps**

- 3.24 Subject to approval of the recommendations outlined in this report, a project team will be established, akin to that structure outlined in **Appendix 1**, and work will begin on the production of a Regional Growth Framework.

## **4. Financial impact**

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- 4.1 There is currently no dedicated resource or budget allocated to develop and deliver the Growth Framework.
- 4.2 A proposed resource and governance structure for delivery of the Regional Growth Framework is outlined in Appendix 1.
- 4.3 Regional partners, Government and agencies will work collaboratively to co-produce the Regional Growth Framework

## **5. Equalities impact**

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- 5.1 This report outlines a project brief; the production of a Regional Growth Framework would undertake a full equalities impact assessment. However, it is envisioned that the Growth Framework would help to:
- Manage and distribute growth to maximise regional inclusive growth outcomes;
  - Deliver the 21,000 jobs outlined in the Deal, helping our most disadvantaged communities have the skills and ability to access these opportunities;
  - Maximise community benefits from the Deal and align economic opportunities with areas of disadvantage areas;
  - Make significant progress towards delivering 45,000 new homes; and
  - Deliver fairer distribution of the benefits of growth and be more inclusive for all communities

## **6. Background reading/external references**

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- 6.1 None.

## **7. Appendices**

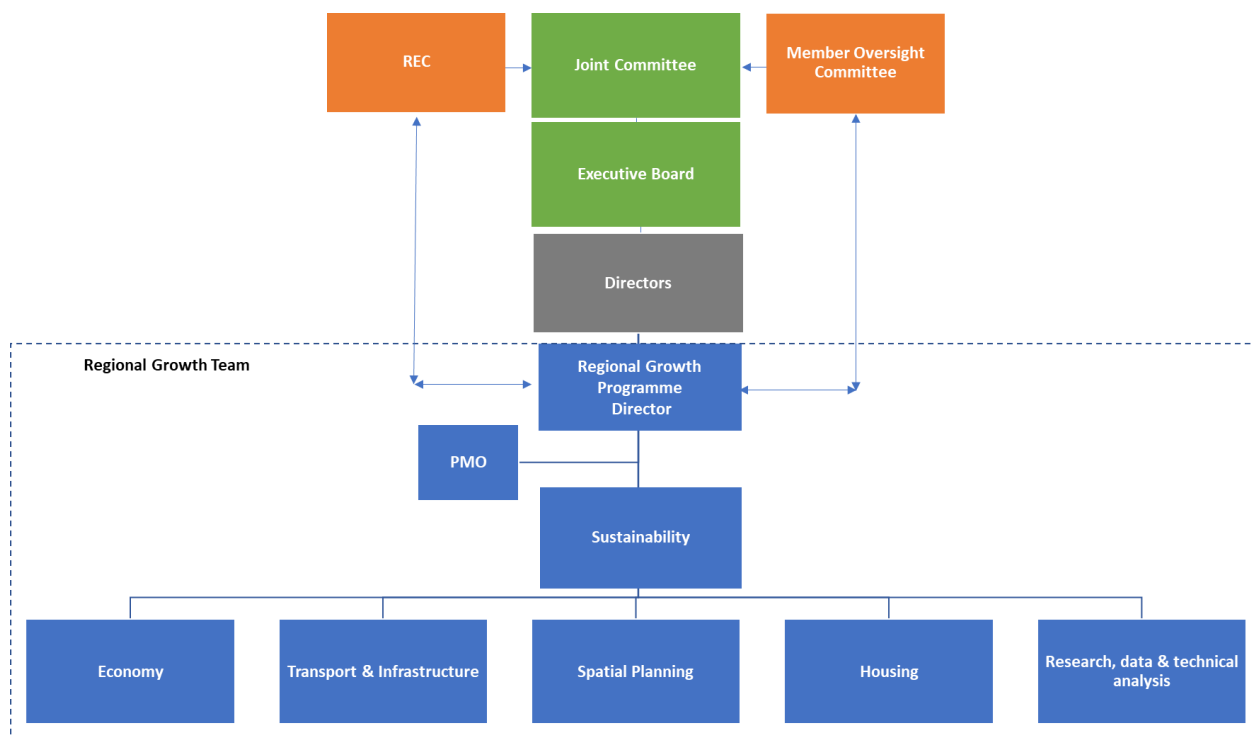
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- 7.1 Appendix: A Proposed Governance Structure for Delivery



## Appendix - A Proposed Governance Structure for Delivery

An indicative regional growth project team and reporting structure is outlined below. At this early stage of project development, this is intended to be illustrative.



It is anticipated that a dedicated project team is required to work on the development of a Regional Growth Framework. As outlined above, a dedicated Programme Director would lead the project and report up through the existing City Region Deal Governance structure.

The **Regional Enterprise Council** represents private and third sector interests and will provide advice and guidance to the Joint Committee members to help shape the development of the Regional Growth Framework.

**An Elected Member Oversight Committee** will be established consisting of two elected members with relevant portfolio areas (planning, transport, housing and economy) from each local authority area. This Committee will oversee and advise the Joint Committee and guide the development of the Regional Growth Framework.

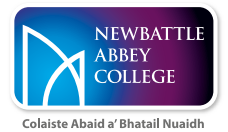
**The Scottish Government, UK Government and key agencies** are all represented on various City Region Deal groups, boards and thematic areas. It is recommended that this continues with regular engagement on the Growth Framework sought to shape the Framework jointly alongside the Directors Group.



Appendix 2

# City Region Deal Annual Report 2018-19

EDINBURGH AND SOUTH EAST SCOTLAND  
CITY REGION



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**Publication date:** Wednesday 28 August 2019

# Executive Summary



The Edinburgh and South East Scotland City Region Deal, signed on 7 August 2018, sets out a compelling vision that builds on the city region's unique strengths to deliver a number of transformational programmes and projects across Innovation, Skills, Transport, Culture and Housing themes that will deliver a step-change in inclusive growth to benefit the city region, Scotland and the United Kingdom.

Over £1.3 billion is being invested into the city region over the next 15 years. UK and Scottish Governments will each contribute £300 million, with the remainder coming from partners: the six member authorities - The City of Edinburgh, East Lothian, Fife, Midlothian, Scottish Borders and West Lothian Councils; the city region's universities and colleges; and the private and third sectors.

This annual report summarises progress for the first year of the programme. Of the 24 projects and programmes within the City Region Deal:

- 9 are classified as Stage 1: "Define"
- 13 have reached Stage 2: "Implement"
- 2 have reached Stage 3: "Deliver"

£49.0 million of Government money was drawn down in the 2018/19 financial year for: the Bayes Centre, National Robotarium, Edinburgh Futures Institute, Edinburgh Living and the grade separation at Sheriffhall Roundabout. This is expected to significantly increase for 2019/20 as projects progress towards delivery.

Significant progress has been made in establishing the new Governance Structure. Ten Boards are now fully-formed and meet as required. The Joint Committee has approved eight business cases and seven project propositions, worth £704 million or 53% of the 15-year programme; the Regional Enterprise Council is actively shaping the emerging regional growth framework and community benefits programme; thematic boards are meeting to set the strategic direction across Data-Driven Innovation, Skills, Transport and Housing themes; and Programme Management Office resources have been enhanced to manage the emerging programme.

Looking ahead towards 2019/20, significant developments are expected, including:

- **Projects:**
  - construction at Dunard Centre, Central Borders Innovation Park, two industrial estate generation sites in Fife and of homes in several of the strategic housing sites; and
  - piloting skills projects in Housing and Construction Infrastructure, Data-Driven Innovation, and Intensive Family Support.
- **Monitoring and Evaluation:**
  - Regional Partners are working with Government on a Monitoring and Evaluation Framework that will track the progress and impact of City Region Deal projects. Partners aim to have the framework agreed by the end of 2019.
- **Regional Growth Framework:**
  - Regional partners are also developing a Regional Growth Framework and accompanying Regional Spatial Strategy to inform the Scottish Government's National Planning Framework 4 and Strategic Transport Projects Review 2 by the summer of 2020. This will also set the strategic direction for regional partners to work together to accelerate inclusive growth outcomes through the emerging City Region Deal programme, and across related housing, planning, transport and economy policy areas.

# 1. Foreword

**Cllr Adam McVey**

**Convener of the Edinburgh and South East Scotland City Region Deal Joint Committee**

Together with regional partners, the First Minister of Scotland and Prime Minister of the United Kingdom, I signed the Edinburgh and South East Scotland City Region Deal on 7 August 2018. The City Region Deal brings together, the Scottish Government, the UK Government, six local authorities, four universities and six colleges in a partnership to accelerate sustainable and inclusive economic growth across the region. Over £1.3 billion will be invested over the next 15 years across the themes of innovation, skills, transport, culture and housing to help realise this ambition.



The Deal signing was the culmination of several years' hard work identifying challenges and opportunities, developing an effective response, and shaping the business cases and governance structure that articulates how we will implement our ideas. As the first Convener of the Joint Committee, I am delighted to have seen the partnership continue to strengthen and progress throughout the first year of implementation and delivery.

Since the signing our Deal, the Joint Committee has approved eight programme and project business cases and seven skills project propositions worth £704 million or 53% of the 15-year programme.

The investment through the City Region Deal will deliver a real difference to communities across the region. The Deal will create around 21,000 jobs; it will promote world-leading research, development and innovation in our universities and new employment hubs; it will develop a skilled workforce to meet demands in emerging sectors, initially focusing on data and construction, and help tackle the inequalities that exist in some of our industrial sectors. The Deal enables the first purpose-built music venue Edinburgh for 100 years with Dunard Centre; it will improve regional transport infrastructure; and it will enable the construction of much-needed new housing, including affordable housing. Inclusion is at the heart of the Deal; while we are boosting our engine for economic growth, we are working hard to ensure that the benefits of this growth are shared by all our citizens throughout Edinburgh and South East Scotland.

## Leeann Dempster

### Chair of Regional Enterprise Council

As Chair of the Regional Enterprise Council (REC), I am delighted with the progress that has been made in Year 1 of the City Regional Deal.

The Regional Enterprise Council was formed in November 2018, and is here to advise the Deal's decision-making body, the Joint Committee, on the delivery of projects across the region. Alongside Vice Chair Claire Pattullo of the Edinburgh Social Enterprise Network, I sit on the Joint Committee.

While the REC is not decision-making body, it has a significant role in shaping strategic direction and supporting the implementation of the Deal to ensure that the benefits flow to our region's businesses and communities.

An early win will be the joint work with partners on a new regional growth framework, to provide the economic resilience that is much needed by our businesses and third sector organisations in the face of current and future uncertainty and help position the region to more effectively exploit future inclusive growth opportunities and maximise the value of City Region Deal investments.

With a climate emergency recently declared, sustainable place-making must be at the heart of new developments that will come through over the next 15 years of the Deal. Housing must be of the highest standard; there must be excellent public and active travel links; Fair Work practices must become commonplace, and new developments must be thought of as communities from the outset with residential, work, health and education amenities all accessible.

We are also pleased to see that a pro-active and coordinated approach to securing community or social benefits from partner activities has been agreed. This will strengthen and simplify the process for organisations bidding for tenders and ensure that a big difference can be made to our communities most in need. We look forward to working with local authorities and universities and colleges as we shape the emerging community benefits strategy.

By working together, we can deliver the coordinated, strategic improvements needed to help the entire South East of Scotland achieve its full potential.





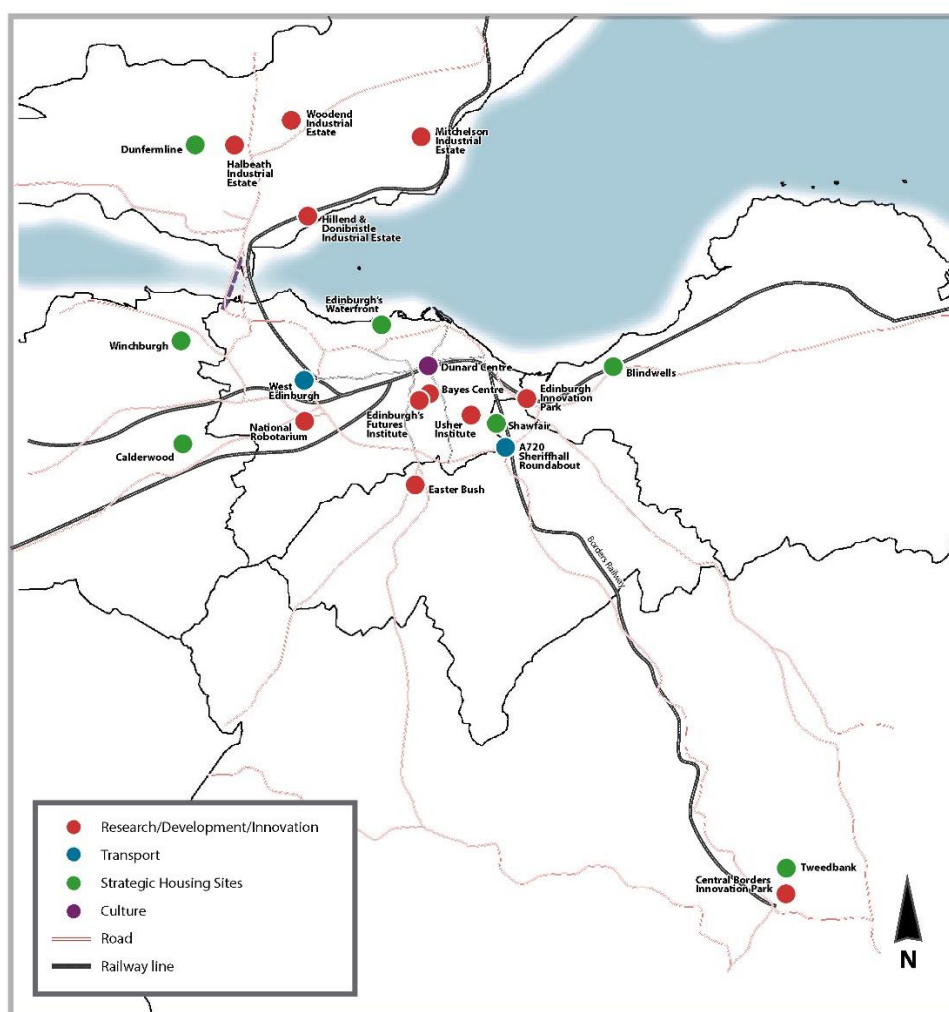
## 2. City Region Deal Overview



The Edinburgh and South East Scotland City Region Deal is a £1.3 billion, 15-year programme aimed at driving productivity and reducing inequalities through five key themes:

- Research, Development and Innovation: £791 million
- Integrated Regional Employability and Skills: £25 million
- Transport: £156 million
- Culture: £45 million
- Housing: £313 million

The map below shows where the projects are located across the region:



The City Region Deal projects are listed in the table below. More detail on the projects can be found within the Deal Document, and, if published, its business case.

### Summary of Programmes and Projects

Theme/Programme/Project	Location	(Expected) Business Case Approval	Stage	On Time?	On Budget?
<b>Research, Development and Innovation</b>					
World Class Data Infrastructure	Edinburgh/ Midlothian	<a href="#">Dec 18</a>	2. Implement		
Bayes Centre	City of Edinburgh	<a href="#">Dec 18</a>	3. Deliver		
National Robotarium	City of Edinburgh	<a href="#">Dec 18</a>	2. Implement		
Edinburgh Futures Institute	City of Edinburgh	<a href="#">Mar 19</a>	2. Implement		
Usher Institute	City of Edinburgh	<i>Sep 19</i>	1. Define		
Easter Bush	Midlothian	<i>Dec 19</i>	1. Define		
Edinburgh Innovation Park (Food and Drink Innovation Hub)	East Lothian	<i>Jun 20</i>	1. Define		
Fife Industrial Innovation Investment	Fife	<a href="#">Mar 19</a>	2. Implement		
Central Borders Innovation Park	Scottish Borders	<a href="#">Mar 19</a>	2. Implement		
<b>Integrated Regional Employability and Skills</b>	<i>Cross-Regional</i>	<a href="#">Dec 18</a>	2. Implement		
• <i>Integrated Knowledge Systems</i>	<i>Cross-Regional</i>	<a href="#">Jun 19</a>	2. Implement		
• <i>Labour Market Analysis and Evaluation</i>	<i>Cross-Regional</i>	<a href="#">Jun 19</a>	2. Implement		
• <i>Integrated Employer Engagement</i>	<i>Cross-Regional</i>	<a href="#">Jun 19</a>	2. Implement		
• <i>Intensive Family Support</i>	<i>Cross-Regional</i>	<a href="#">Mar 19</a>	2. Implement		
• <i>Data-Driven Innovation Skills Gateway</i>	<i>Cross-Regional</i>	<a href="#">Mar 19</a>	2. Implement		
• <i>Housing and Construction Infrastructure Skills Gateway</i>	<i>Cross-Regional</i>	<a href="#">Mar 19</a>	2. Implement		
• <i>Workforce Mobility</i>	<i>Cross-Regional</i>	<a href="#">Jun 19</a>	2. Implement		
<b>Transport</b>					
West Edinburgh	City of Edinburgh	TBC	1. Define		
A720 (Sheriffhall Roundabout)	City of Edinburgh/ Midlothian	TBC	1. Define		

<b>Culture</b>					
Dunard Centre	City of Edinburgh	<a href="#">Dec 18</a>	2. Implement		
<b>Housing</b>					
Affordable housing programme	Cross-regional	TBC	1. Define (and 3. Deliver)		
Strategic sites	Cross-regional	TBC	1. Define (and 2. Deliver)		
Innovation and skills	Cross-regional	TBC	1. Define		
Infrastructure, funding and land assembly	Cross-regional	TBC	1. Define		
Housing company	Cross-regional	TBC	3. Deliver		

### Legend:

#### Project Stages

Stage no.	Definition
1. Define	Business case being developed, and not yet approved by Thematic Board and Joint Committee.
2. Implement	Business case has been approved by Thematic Board and Joint Committee, and is being implemented. In a capital project, this may be construction; for skills projects this may be establishing a course or system.
3. Deliver	Project is in place and monitoring and evaluation is in framework to assess if it is achieving its objectives.
4. Legacy	Project has resulted in mainstreaming or improvements to business as usual (impact) that is generated beyond the funded period

#### Red, Amber, Green

T: Status against **timeline** set out in business case/implementation plan; B: Status against **budget** set out in financial plan

RAG Status	Definition - Timeline	Definition - Budget	Action Required
Green	In line with business case/implementation plan	In line with financial plan.	No management action required
Amber	Delay is considered acceptable by PMO.	Within acceptable range.	Management action is in place by senior management to address issues, and project is being closely monitored.
Red	Delay is significant.	Outwith acceptable range.	Immediate action is required by senior management and relevant Boards as appropriate to address issues. Issues must be highlighted to Government.

# 3. Financial Statement



This transformative City Region Deal identifies new and more collaborative ways that partners will work with UK Government and Scottish Governments to deliver transformational change to the city regional economy. The Governments will jointly invest £600 million over the next 15 years and regional partners committed to adding in excess of £700 million, overall representing a deal worth £1.3 billion. A summary of the City Region Deal total over a fifteen-year period is shown in the table below:

***Edinburgh and South-East Scotland City Region Deal Financial Summary***

<b>Project</b>	<b>Scot Govt contribution (£m)</b>	<b>UK Govt contribution (£m)</b>	<b>Partner contribution (£m)</b>	<b>Total amount (£m)</b>
Research, Development and Innovation	60.00	290.00	441.12	791.12
Bayes Centre	2.24	30.31	68.50	101.05
National Robotarium	1.43	21.04	-	22.47
Edinburgh Futures Institute	2.24	55.68	131.38	189.30
Usher Institute	0.73	48.46	35.40	84.59
World Class Data Infrastructure	0.67	78.93	111.03	190.63
Easter Bush	1.27	16.10	25.23	42.60
Easter Bush Link Road	-	10.90	19.10	30.00
Food and Drink Innovation Campus	1.42	28.58	22.00	52.00
Business Innovation – Fife	35.00	-	14.43	49.43
Business Innovation – Scottish Borders	15.00	-	14.05	29.05
Total Integrated Regional Employability and Skills(IRES)	25.00	-	-	25.00
IRES	25.00	-	-	25.00
Total Transport	140.00	-	16.00	156.00
Sheriffhall Roundabout Upgrade*	120.00	-	-	120.00
West Edinburgh Public Transport Infrastructure	20.00	-	16.00	36.00
Culture	10.00	10.00	25.00	45.00
Dunard Centre	10.00	10.00	25.00	45.00
Total Housing	65.00	-	248.00	313.00

New Housing Partnership (Edinburgh Living)	15.00	-	248.00	263.00
Housing Infrastructure	50.00	-		50.00
<b>GRAND TOTAL</b>	<b>300.00</b>	<b>300.00</b>	<b>730.11</b>	<b>1,330.11</b>

*\*Includes £120m for Sheriffhall roundabout to be delivered by Transport Scotland*

The Edinburgh and South-East Scotland City Region Deal Financial Summary for the period of April 2018 to March 2019 is set out in Table 2. Total expenditure and grant claimed for the year, amounts to £46.40 million.

#### **Edinburgh and South-East Scotland City Region Deal Drawdown from Governments 2018-19**

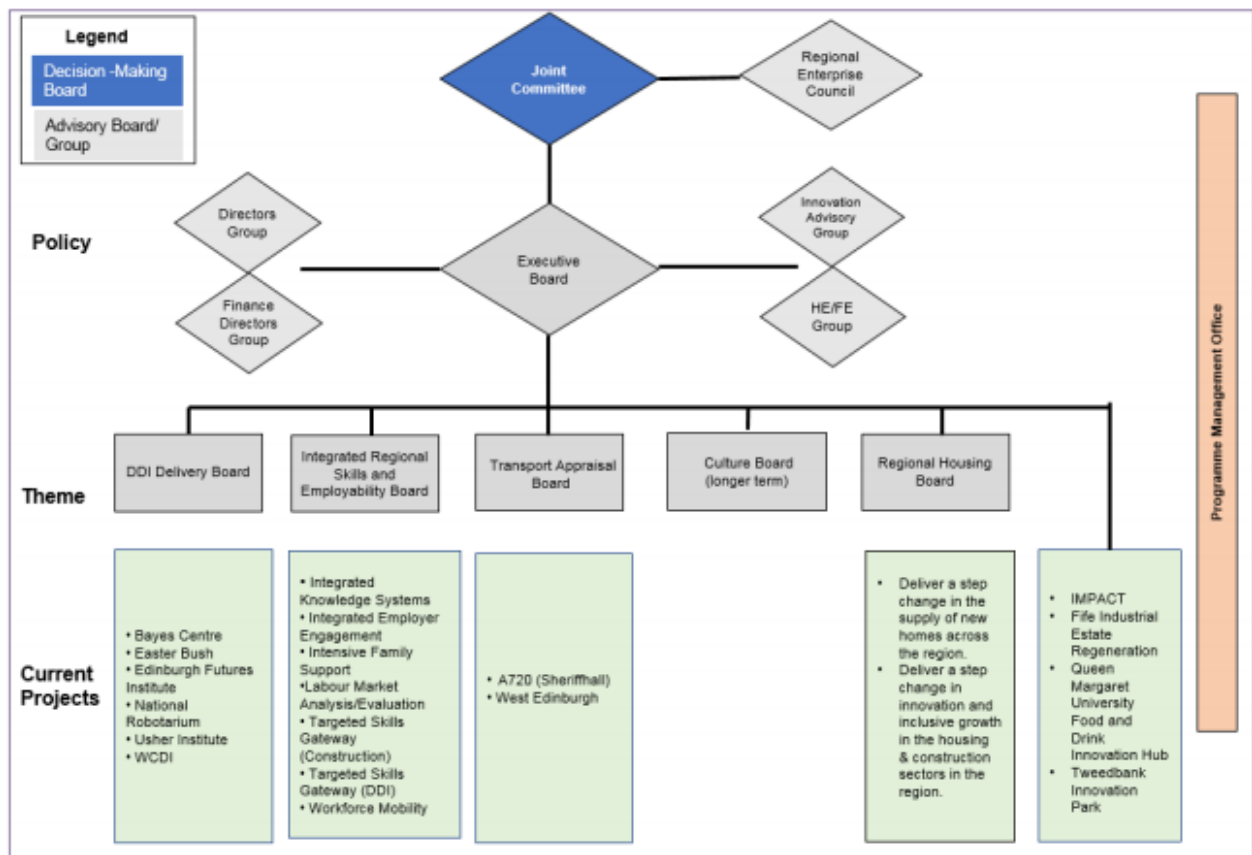
<b>Project</b>	<b>Lead Partner</b>	<b>2018-19 Spend (£'000)</b>	<b>CRD Grant claimed £000</b>	<b>CRD Grant % claimed</b>
Research, Development and Innovation		41,344.00	41,344.00	
Bayes Centre	U of E	22,412.00	22,412.00	68.86%
National Robotarium	Heriot-Watt/ U of E	70.00	70.00	0.31%
Edinburgh Futures Institute	U of E	18,862.00	18,862.00	32.57%
Usher Institute	U of E	-	-	-
World Class Data Infrastructure	U of E	-	-	-
Easter Bush	U of E	-	-	-
Easter Bush Link Road	Midlothian Council	-	-	-
Food and Drink Innovation Campus	East Lothian Council / QMU	-	-	-
Business Innovation – Fife	Fife Council	-	-	-
Business Innovation – Scottish Borders	Scottish Borders Council	-	-	-
Integrated Regional Employability and Skills Programme		-	-	-
Integrated Regional Employability and Skills	IRES partners	-	-	-
Transport		2,600.00	2,600.00	-
Sheriffhall Roundabout Upgrade	Transport Scotland	2,600.00	2,600.00	2.17%

West Edinburgh Public Transport Infrastructure	City of Edinburgh Council	-	-	-
Culture		-	-	-
Dunard Centre	IMPACT Scotland	-	-	-
Housing		5,060.00	5,060.00	
Housing Infrastructure		-	-	-
New Housing Partnership (Edinburgh Living)	City of Edinburgh Council	5,060.00	5,060.00	33.73%
<b>Grand Total</b>		<b>49,004.00</b>	<b>49,004.00</b>	-

# 4. Governance Overview



The Deal Document, signed on 7 August 2018, included a proposed Governance Framework. The summary diagram is copied below:



The document stated that the structure will be reviewed to determine its continuing relevance by the Edinburgh Joint Committee on an annual basis as part of the Annual Report.

Much of this governance structure has now been implemented:

- The **HE/FE Group, Executive Board and Directors Group** were formed prior to the Deal's signing and have continued to meet. The Executive Board and Directors' Group now meet monthly, rather than quarterly as stated in the Deal Document. The **Finance Directors' Group** has been formed and meet bi-annually.
- The **Joint Committee** was formed in November 2018, where Standing Orders were agreed. It comprises: Leaders of the six local authorities, Peter Mathieson, Principal and Vice Chancellor of the University of Edinburgh (representing all the region's Higher and Further Education Sector), and the Chair and Vice Chair of the Regional Enterprise Council (Leeann Dempster,

Chief Executive of Hibernian Football Club and Claire Pattullo, Chief Executive of the Edinburgh Social Enterprise Network). It has now met four times and has approved eight programme/project business cases and seven skills project propositions worth £704 million or 54% of the Deal.

- Recruitment for the **Regional Enterprise Council** was completed in October 2018. The group has now met three times and is focusing on shaping the emerging Regional Growth Framework and Community Benefits strategy in particular. The group has a direct link with the Joint Committee, on which its chair and vice chair sit.
- The **Integrated Employability and Skills (IRES) Board** was formed in December 2018 and has scrutinised and approved all seven of the IRES project propositions, prior to Joint Committee approval and each are now being implemented. Headline achievements and forthcoming milestones can be found on pp. 38-42
- The **Data-Driven Innovation Executive Governance Group** was formed, in anticipation of the City Region Deal approval, in May 2018, and formally sat for the first time in August 2018. It has since scrutinised and approved four DDI Business Cases (of the six that make up the DDI Programme) prior to approval by the City Region Deal Joint Committee.
- The **Transport Appraisal Board** was formed in March 2019 and has met three times. It is the Board through which Transport Scotland engages directly with the City Region Deal projects. As well as overseeing the two City Region Deal Transport projects (A720 and West Edinburgh) it considers transport elements of other City Region Deal projects, particularly in the Housing and Innovation themes. It also provides input as a region into other regional strategic projects as appropriate; such as, the National Transport Strategy and Strategic Transport Project Review 2.
- The **Regional Housing Board** was formed in April 2019 and has met three times and oversees the regional housing programme which aims to: deliver a step change in: innovation and inclusive growth in the housing and construction sectors; and in the supply of new homes across the South East of Scotland. The Board agreed that regional partners undertake a series of workshops in June 2019 to secure wider engagement and input to shape development of the regional housing work programme. Headline achievements and forthcoming milestones can be found on pp. 49-51
- Since signing the Deal, the **Programme Management Office** has been enhanced from a core team of two individuals to five, with increasing input from project leads within partner organisations as required. This has helped the PMO to manage the rising demand of servicing new Boards, to administer progress and financial reporting of approved projects, to develop a monitoring and evaluation framework, and to manage communications. The enhanced resources, and stronger collaboration and partnership working through the City Region Deal



governance structure is also helping partners to resource emerging areas of work that are strongly linked to the City Region Deal, including a new regional growth framework and a community benefits strategy.

- The **Innovation Advisory Board and Culture Board** have not yet formed, as there has been not yet been a requirement for these. Longer term, as regional collaboration continues and links and interdependencies between projects and programmes become apparent, these Boards may be formed.

# 5. Monitoring and Evaluation



The Deal Document commits partners to producing a quarterly Risk and Performance Monitoring Reports.

Project and programme business cases that have been approved all contain key milestones and suggestions for how programmes and projects will be monitored and evaluated. In addition, a Progress Report and Risk Register is shared regularly with Government and are standing items for consideration at all Board meetings.

From Spring 2019 City Region Deal Project Leads and the PMO have worked in collaboration to develop, for Government approval, a City Region Deal Monitoring and Evaluation Plan. This is an important document for the City Region Deal as it establishes the framework for Government to monitor activities and progress towards securing outputs and impacts. Both Governments attended key workshops and were consulted and supportive of progress to date.

The next steps are:

- **August 2019:** Agree and address outstanding issues (including finalising data requirements and selecting evaluation approaches);
- **September 2019:** Identify Monitoring and Evaluation resources and governance arrangements;
- **December 2019:** Approval by Governments and Joint Committee of Monitoring and Evaluation Plan; and,
- **January 2020:** Monitoring and Evaluation implementation.

# 6. The Deal – Summary of Progress



This section summarises the themes, programmes and projects within the City Region Deal. It details the progress that has been made in line with the Implementation Plan and highlights any current risks.

Quarterly performance reports are shared between the PMO and Governments throughout the year.

## Research, Development and Innovation

### Data-Driven Innovation (DDI)

The vision for the DDI Programme is to establish the city region as the **Data Capital of Europe** by supporting SMEs and high growth companies scale, drawing in inward investment, fuelling entrepreneurship and ensuring inclusive economic growth through five (“TRADE”) activities:

- **Talent:** to meet data skills demands in the City Region, Scotland and the UK through a range of undergraduate, post graduate and CPD programmes;
- **Research:** by expanding the city region’s leading DDI research activities to meet industry and other sectors future data needs;
- **Adoption:** through increasing the practical use and adoption of DDI by the public, private and third sectors in the city region and beyond;
- **Data:** by providing the secure data storage, analytical capacity and data accessibility to underpin all DDI Programme activities; and,
- **Entrepreneurship:** enabling city region based and other entrepreneurs to develop new DDI based businesses through support in commercialising research.

The DDI Programme consists of a Programme Office and five Innovation Hubs namely the **Bayes Centre, Easter Bush Campus, Edinburgh Futures Institute (EFI), National Robotarium and Usher Institute**. The **World Class Data Infrastructure (WCDI)** complex data and analytical services will support the operation of these hubs and delivery of the ‘TRADE’ themes above.

### Headline Achievements in 2018/19

- **October 2018:** The opening of the Bayes Centre by HRH, The Princess Royal.
- **December 2018:** Government and Joint Committee approval of the Bayes Centre, National Robotarium and WCDI business cases

- **March 2019:** Government and Joint Committee approval of the Edinburgh Futures Institute business case
- Consequent build starts for all of these facilities and set up of associated TRADE activities (as detailed in the next sections of this report).

### Next Milestones

Final approval of Easter Bush and Usher Institute business cases, embedding Programme monitoring and evaluation framework and range of new and enhanced hub specific TRADE projects and programmes (again highlighted in each Hub/WCDI section).

### Key Risks

Risk	Mitigation
Significant cost and timing overruns in relation to programme implementation.	Built in adequate contingencies and applying good procurement practices.
Market requirements assumptions prove to be incorrect and/or new market opportunities emerge.	On-going market engagement and business development to address existing and emerging needs at both Hub and Programme levels.
Negative PR associated with City Deal expenditure.	Highlighting benefits of DDI to City Region citizens and communities in line with inclusive growth objectives and as part of overall programme communications and marketing.

### Alignment with Wider Programme

The DDI Programme is aligned to the City Region Deal’s Skills and Employability theme to improve citizens’ digital skills through work with schools, colleges, employers and training providers. In the village of Newbattle, seven miles south of Edinburgh, Midlothian Council has set up the first in a series of knowledge sharing schools within the city region. As a Digital Centre of Excellence, Newbattle aims to lead the sector in the use of digital technologies to educate children and create innovative learner journeys that will equip students to thrive in the digital economy.

The project feeds into wider skills innovation through a coherent curriculum from nursery upwards based on inspiring materials delivered by teachers who are confident and competent in data education. In the spirit of the City Region Deal’s partnership approach, the project is fostering productive collaborations with other city region schools, staff and students at the University of Edinburgh, local employers and other social partners.

## Bayes Centre

The Bayes Centre is the DDI Hub for Data Science and Artificial Intelligence (AI). A community of over four hundred internationally recognised scientists, PhD students, leading industry experts (from across 20 external organisational tenants) and innovation support professionals, work together across disciplines and sectors to advance data technology and apply it to real-world challenges.



*Bayes Centre Building*

The technical strengths brought together in Bayes build on academic excellence in the mathematical, computational, engineering, and natural sciences in the University's College of Science and Engineering. As part of the DDI Programme, the Bayes Centre is focused on supporting various industry sectors including Digital Technology, Space and Satellites and – in collaboration with the National Robotarium – Robotics and Autonomous Systems.

### **Headline Achievements in 2018/19**

Since opening in September 2018, the Bayes Centre has delivered a range of activities and outputs. These include development of a Data Ethics MOOC (Massive Open Online Courses) in collaboration with the Data Lab, supporting the establishment of the Edinburgh Hub of the Alan Turing Institute and an expanded accelerator offering by adding an early-stage start-up/incubation programme based on the ConceptionX model to the Wayra portfolio.

### **Next Milestones (2019/20)**

Establishing an academically mentored student internship programme around external adoption challenge projects through a “matchmaking” and delivery support service entrepreneurship pipeline and developing a “deep tech” pre-incubation academic pathfinder support strategy for academic intellectual property that requires prototyping or R&D financing to boost availability of entrepreneurship opportunities for scientists.

## Key Risks

Risk	Mitigation
Market requirements assumptions prove to be incorrect and/or new market opportunities emerge.	On-going market engagement and business development to address existing and emerging needs at both Hub and Programme levels.
Existing process and systems insufficient to respond to City Deal demands (e.g. recruitment).	Programme structure and processes in place to address.
Negative public and government perception towards automation, productivity and the future of work.	Develop communications strategy in line with and as part of overall CRD Programme communications and marketing.

### Case study: Support for business start-ups

The Bayes Centre is home to a business accelerator partnership which picks up to ten new companies for a six-month programme of mentoring in technical and commercial know-how to help their businesses take off. Working together to support these new companies and promote Scotland's credentials in tech investment are the University of Edinburgh, Scottish Enterprise, and Wayra UK - run by global telecoms giant Telefonica. The three partners provide a gateway to world-class academic expertise to allow young companies to develop and communicate their core product or service to a range of business audiences including investors.

## World Class Data Infrastructure (WCDI)

Achieving the aims of the DDI programme requires a powerful, high-capacity and flexible data infrastructure capable of responsive and secure delivery of an expanding range of complex and bespoke data and analytical services. These activities also demand a level of service (e.g. resiliency to the loss of power, redundancy of equipment to mitigate the impact of sudden failures) that is not normally required for research computing applications and is not currently supported by existing facilities.



*WCDI Computer Racks*

The WCDI consequently consists of four complementary components:

- **WCDI computer room** – a new high resiliency computer room at the Edinburgh Parallel Computer Centre’s Advanced Computing Facility to complement the other three computer rooms that are focussed on supercomputing system provision for research users;
- **Data and software infrastructure** – the underlying private cloud computing and data infrastructure to support the DDI programme. As part of this component, both Open Source and paid-for advanced data analytics and other software infrastructure will be delivered;
- **Internet of Things (IoT) infrastructure** – a regional IoT network for the City Region will be created. This part of the WCDI hub is the responsibility of the University’s Information Services Group; and
- **Regional Data Haven** – a regional data haven for local public data, sourced initially from City Region Deal partners, will be created to support a smart public data generation infrastructure.

Headline Achievements in 2018/19	Next Milestones 2019/20
<b>Dec 18:</b> Completion and approval of the WCDI Business Case by Government and Joint Committee procurement on-going.	Work with the contractor to deliver the new Computer Room 4 building and install a new ACF Data Centre network / fabric to underpin the WCDI with a world leading data network.
<b>Ongoing:</b> Procurement and commitments to maximise community benefits for City Region Deal partners	Work closely with City Region Deal Local Authorities to develop a regional data haven plan and prepare for the next phase of development of the IoT Service to enable expansion of the LoRaWAN IoT network beyond the City of Edinburgh.

### Case study: Internet of Things network

A key component of the WCDI [Internet of Things](#) (IoT) service will be a regional sensor network. An early case study of how this can be used is provided by [the ParkLife Project](#). This project is a collaboration between the University of Edinburgh and the City of Edinburgh Council. It is funded by Nesta through a grant from the Big Lottery Fund and the Heritage Lottery Fund. The aim of the ParkLife project is to understand how people use and value Edinburgh's parks. The goal of the project is to produce an open source toolkit which will enable park managers, stakeholders and users to collect, analyse, interpret and share data that will support engagement with parks and their long-term sustainable development.



*The Meadows, Edinburgh*



## National Robotarium

The National Robotarium will be co-located on the Heriot-Watt University campus, having access to the resources of both Heriot-Watt and the University of Edinburgh. It will meet existing and future industrial need by accelerating the generation of knowledge and flow of technologies into the economy through targeted research, industry collaboration, living laboratories, and demonstrator and incubation facilities. The National Robotarium will provide state of the art facilities to co-locate researchers, engineers, entrepreneurs and educators to deliver the UK's leading international centre for the generation of new smart robotics companies.



*National Robotarium Building (Artist's Impression)*

The activities proposed build on the established partnership with University of Edinburgh through the Edinburgh Centre for Robotics.

Headline Achievements in 2018/19	Next Milestones 2019/20
<b>Jan 19:</b> Internal Governance agreed and in place	Appointment of National Robotarium leadership team
<b>Feb 19:</b> Architect-led Stakeholder Workshops	Formation of International Advisory Board
<b>Mar 19:</b> Finalised Architect Brief	Technical Design signed off by Project Executive Board
<b>Jul 19:</b> Appointment of Project Design team complete	Focussed Industry Engagement

## Key Risks

Risk	Mitigation
Recruitment and retention of UK and international academic leaders to deliver objectives set out in business case.	Heads of Schools will produce and own plan. Project Team have been empowered to drive plan as part of TRADE themes. Recruitment plans and targets monitored and reported to the University Executive. Senior management commitment to provide a stimulating and supportive working environment that allows individuals to achieve their career aspirations
The project outcomes do not integrate with University's operational processes and ways of working.	The correct stakeholders have been identified for the Project Board to represent Schools and Services. The Board includes Heads of School and Deputy Principals.

### Alignment with wider programme

The development of the National Robotarium is aligned with the strategic focus of both Universities and with the Data-driven innovation theme. The core strategic focus of Heriot-Watt University is:

*Strengthen research intensity in fields of economic and societal benefit; Provide truly global education while maintaining our Scottish roots; and Deliver excellent student experience and highly employable graduates.*

Robotics and Autonomous Systems are transforming industry and our personal lives worldwide. This cuts across all aspects of life from Healthcare to Construction, Financial Services to Agriculture. As part of the business plan we will study the industry landscape and identify areas of focus.

## Edinburgh Futures Institute (EFI)

The EFI will deliver multi-disciplinary, challenge-based DDI research and teaching through thought-leadership in cultural, ethical, managerial, political, social and technological DDI issues to transform the application, governance and benefits delivered from the use of data. It will do this by bringing together a range of academic disciplines, with external partners across financial services, cultural industries and the public sector.



*Edinburgh Futures Institute (Artist's Impression)*

Across all of the above there will be a particular emphasis on the ethical implications of big data analytics and machine learning, as well as the critical infrastructure needed to drive social, economic and cultural inclusion as defined within the five inclusive growth objectives of the City Region Deal.

Headline Achievements in 2018/19	Next Milestones 2019/20
<b>Mar 19:</b> Completion and approval of the Institute Business Case by Government and Joint Committee.	Running the first flagship postgraduate programme on Finance, Technology and Policy.
<b>Jun 19:</b> Foundation of a Baillie Gifford Chair of Ethics of Data and Artificial Intelligence.	Recruitment of business development and adoption teams.
	Piloting of entrepreneurship programmes.

### Key Risks

Risk	Mitigation
Significant cost and timing overruns in relation to programme implementation.	Build in adequate contingencies and apply good procurement practices.
EFI market requirements assumptions prove to be incorrect and/or new market opportunities emerge.	On-going market engagement and business development to address existing and emerging needs.
Negative PR associated with City Deal expenditure.	Highlighting benefits of EFI to city region citizens and communities in line with inclusive growth objectives and as part of overall programme communications and marketing.

### **Case Study: Reducing fuel poverty**

Castlerock Edinvar, Cairn and Scottish Borders Housing Associations are working with Dr Kate Carter, Senior Lecturer in Architecture, Technology and Environment, on using digital data to reduce fuel poverty in social housing. The challenge of identifying and helping those tenants who cannot afford to heat their own homes lies in bringing together complex and fragmented datasets from a range of sources. Collaboration between Architecture and Design Informatics and the three housing associations may be the key to a new, more holistic and joined up approach in tackling this pressing social issue.

## Usher Institute

The Usher Institute vision is to create a world-leading innovation hub where public, private and third sectors collaborate to enable data-driven advances in the delivery of health and social care.

This will be facilitated by the co-location of the Usher Institute’s academics and researchers with partner organisations from the public, private and third sectors, in a purpose-built Institute that will encourage interdisciplinary collaboration, transformative research, education, knowledge exchange and innovation.



*Usher Institute Building (Artist's Impression)*

Health and social care innovation at scale will be delivered by integrating the activities of clinicians, life scientists and data scientists to identify new, co-produced insights in key challenge areas. These will be passed on to health and social care providers to improve products and services, ultimately enhancing the health and wellbeing of patients. The programme will be underpinned by a comprehensive data storage repository (DataLoch) hosted by the World Class Data Infrastructure (WCDI) that will securely link all data assets from primary, secondary and social care, and can be interrogated by accredited researchers for any acute or chronic condition, care pathway or service.

The Institute will draw on Scotland’s mature and world-leading health data assets and well-established National Health Service and Scottish Government governance and data-sharing protocols.

Headline Achievements in 2018/19	Next Milestones
<p><b>Jun 19:</b> Completion and submission for assessment (by Governments and the CRD Joint Committee) of the Institute Outline Business Case</p>	<p>Complete work on the design and development of the building including moving through RIBA Stage 3 and obtaining planning and building warrant approval</p>
	<p>Development and embedding of a data skills in modern (bio-medical) apprenticeships.</p>
	<p>Alpha stage deployment of the DataLoch programme.</p>
	<p>The development of data science capability in the MBChB undergraduate medicine programme.</p>
	<p>Accelerator programme to support start-ups.</p>

## Key Risks

Risk	Mitigation
Significant cost and timing overruns in relation to programme implementation.	Built in adequate contingencies and applying good procurement practices.
NHS and Local Authority data providers cease to partner with Usher Institute.	Ensure integrity of personal data use and ensure delivery of high value outputs.
Major data loss from Usher.	Ensure adequate security precautions and limit damage via data encryption.

### Case Study: Helping patients with heart disease

Specialists at the Usher Institute have harnessed data to develop a new approach to heart disease treatment with the potential to cut hospital admissions and deliver major benefits for patients and the healthcare service. With the help of Abbott Diagnostics routinely collected data from across the region were linked to assess a new method for diagnosis and risk assessment of patients in A&E suspected of heart attacks. Researchers showed that introducing new tests into routine practice allowed better targeted treatments and improved survival rates.

This led to the break-through finding that previous blood tests were under-diagnosing heart attacks in women contributing to inequalities in treatment. With the help of linked datasets these changes have cut the hospital stay of patients coming to A&E with chest pain by a third. Beyond the city region, the research has changed how heart attacks are diagnosed, and influenced national and international guidelines.

## Easter Bush

An efficient agriculture sector is critical to social wellbeing: by 2050 world agricultural production will need to increase by 50% to feed a growing global population. By applying data technologies, that enable farmers and related industries to improve food production, digital agriculture (Agritech) will be critical to meeting this need.



*Easter Bush Campus*

The current project proposals aim to leverage the existing world-class research institutes and commercialisation facilities at Easter Bush to become a global location of Agritech excellence. To achieve this Easter Bush will work with the Bayes, EFI, Usher and WCDI hubs within the DDI programme, along with InnovateUK, Innovation Centres AgriEpi and CIEL, commercial partners, food processors, retailers and consumers.

Through innovation in data acquisition (learning from Usher Institute), storage (WCDI), analysis and interpretation – including the application of AI (with the Bayes Centre) and accessible digital delivery (with EFI) to multiple and diverse stakeholder communities - Easter Bush will provide leadership towards a sustainable food supply chain.

The resultant development on campus wide is contingent on new and improved transport infrastructure, specifically the: A701 relief road, A702 link road, improvement of the A702/Bush Loan junction and new measures to promote and facilitate active travel.

Headline Achievements in 2018/19	Next Milestones 2019/20
<p><b>Jan 19:</b> Completion of ground investigation survey of route of new A701 relief road and A702 link road.</p>	<p>Finalisation and submission for approval of Easter Bush Campus Outline Business Case (including preferred option for improvement of A702/Bush Loan junction and proposals for the creation of an active travel corridor with priority for pedestrians, cyclists, and public transport).</p>
	<p>Move ahead with projects to transfer DDI knowledge in Agritech (for example, the Centre for Animal and Plant Breeding and engagement with farmers through expansion of the Cool Farm Tool).</p>
	<p>Completion of option appraisal for improvement of A702/Bush Loan junction.</p>
	<p>Issue of civils management contract for the A701 relief road and A702 link road.</p>

	Completion of proposals for the creation of an active travel corridor (priority for pedestrians, cyclists, and public transport).
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### Key Risks

Risk	Mitigation
Significant cost and timing overruns in relation to programme implementation.	Build-in adequate contingencies and apply good procurement practices.
Major data loss from Easter Bush.	Ensure adequate security precautions and limit damage via data encryption.
Delay in implementing the essential transport infrastructure.	Midlothian Council taking the lead in commissioning work to ensure good progress through the survey, design and construction processes.

### Alignment with Wider Programme

The Easter Bush Science Outreach Centre (EBSOC) is a purpose-built laboratory and the first of its kind in Scotland. The Centre delivers high quality science experiences for school pupils, teachers and community groups with a widening participation focus on reaching and engaging hard-to-reach audiences. All



*School pupils at Easter Bush Science Outreach Centre*

workshops/experiences are hands on and linked

to the SQA Curriculum for Excellence (and include basic DDI skills training) with ongoing consultations with primary and secondary schools and strong relationships and partnerships with the education teams of local Councils. Since it opened, in January 2018, 3000 people have taken part in an EBSOC school workshop or community outreach events. The aim is – through working with all City Regional Deal partners - to increase participation in 2019/20 across the city region area.

In addition, the provision of the essential transport infrastructure directly removes a physical barrier to major Data-Driven Innovation development at Easter Bush, thereby facilitating economic growth within the region.



## Edinburgh Innovation Park (Food and Drink Innovation Campus)

The Food and Drink Innovation Campus, known as Edinburgh Innovation Park (EIP) will be located next to Queen Margaret University, in Craighall, by Musselburgh, East Lothian

The EIP will deliver, as Phase 1, a flexible 7,200 m<sup>2</sup> GIA Innovation Hub for the food and drink sector in Scotland. The hub will build on the University's existing expertise including Dietetics, Nutrition and Biological Sciences. The Innovation Hub will be the catalyst for subsequent phases of the wider EIP.



*Indicative design of Innovation Hub/EIP*

This state-of-the-art Innovation Hub will drive company growth, supporting and developing existing businesses and creating sustainable new businesses to access a global market for healthy and functional food. The development will allow the Queen Margaret University, along with businesses, to form and grow a business sector that will harness the potential of translational medicine in food and drink. This will in turn support the diversification of the food and drink industry towards preventative, therapeutic and rehabilitative applications of expertise in genomics. The Innovation Hub will be the catalyst for subsequent phases of the wider EIP. It will provide resources for national and global players and provide access to expertise to develop new opportunities and solutions that will drive company growth.

The EIP is also part of a significant development of land adjacent to the Queen Margaret University campus which encompasses a new grade separated junction, 1,500 homes, a new primary school and community facilities. A commercial zone will also be created within the existing Queen Margaret University campus that will support the evolution of the community and the newly developed businesses

## Key Risks

Headline Achievements in 2018/19	Next Milestones
<b>Jun 18:</b> Appointed the Project Lead Officer: <b>Mar 19:</b> Complete the land assembly for the Junction:	<b>Jul 19:</b> S75 for the planning permission in principle concluded/ procure external expertise for further progression of the Full Business Case
	<b>Jul 19:</b> S75 for the planning permission in principle concluded/ procure external expertise for further progression of the Full Business Case
<b>Mar 19:</b> Planning permission in principle approved:	<b>Aug 19:</b> Planning permission in principle issued for the whole development
<b>Apr 19:</b> Detailed design for the proposed grade separated Junction agreed:	<b>Oct 19:</b> Planning permission issued for the Grade Separated Junction to improve access
<b>May 19:</b> Planning permission for the Junction submitted and validated:	<b>Feb 20:</b> Commencement of construction of Grade Separated Junction
	<b>Jun 20:</b> Approval of full business case by Joint Committee.

- Increase in the cost of project at (1) design stage, (2) contractor tendering stage, (3) during, construction of the Junction, Innovation Hub and the EIP.
- Operating costs of the Innovation Hub are higher than forecast, resulting in financial loss.
- Failure to deliver the operational business plan resulting in unoccupied business space within the Innovation Hub.

## Alignment with wider programme

- The Innovation Hub forms a key part of an ecosystem of Innovation themed projects promoted by the Edinburgh South East Scotland City Region Deal aimed at delivering inclusive growth across the region.
- The project will contribute to job density improvement for the city region and create new jobs for graduates/local people by making available infrastructure/construction opportunities and employment opportunities within the Innovation Hub and the EIP.
- The Innovation Hub will generate job opportunities through the innovation led growth of the businesses located there, and through providing access to the space, facilities and services for food and drink start-up companies/SME's and local businesses.
- Ongoing collaboration and partnership working between East Lothian Council and Queen Margaret University.
- The project will facilitate the harnessing of community benefits through the procurement

### Case Study: Fodilicious

Lauren Leisk graduated from QMU in 2016 with a BA Hons (1st Class) Business Management. At the age of 20, Lauren discovered that she had irritable bowel syndrome (IBS). She struggled to find readily available food products that were suitable for her diet and discovered a gap in the market. In September 2017, Lauren set up Fodilicious, an innovative and UK exclusive food manufacturing business providing convenient, healthy meal options following the low FODMAP diet, (IBS-friendly) helping IBS sufferers to live a better-quality lifestyle. Their products are also gluten-free and dairy-free too, effectively positioning Fodilicious in the fast growing 'free from' food market. The company has grown very quickly and is now selling through their website directly to consumers and to several food service and hospitality clients. They have outsourced production and of both their meals and snack product and are in discussions with major retailers.

Lauren engaged with the Scottish Centre for Food Development and Innovation team from QMU's Scottish Centre for Food Development and Innovation (SCFDI) who helped her to develop and launch new range of Cookie Buttons, the UK's first FODMAP friendly certified snack product.

Lauren also joined QMU's Business Innovation Zone in 2017 where she has access to desk space and business support from the on-campus Business Gateway service and the Universities Research and Knowledge Exchange Development Unit.

## Fife Industrial Investment Innovation

The Fife Industrial Innovation Investment Programme (Fi3P) is a £49.4 million, ten-year programme delivered by Fife Council. The investment will deliver new business premises and immediately available serviced land. The new business accommodation will be located within existing business clusters in mid and south Fife, adjacent to growth corridors (M90 and A92). It will facilitate more joint working between the region’s universities and Fife businesses, drive productivity and deliver higher value, skilled, permanent jobs from data driven innovation. The new industrial and commercial stock will ensure that Fife’s industrial estates provide flexible space for innovative manufacturing industries with cutting-edge digital and energy capabilities. Four sites will be developed in Glenrothes, Kirkcaldy, Lochgelly and Dunfermline over the next three years. Seven hectares of new serviced employment land will be available for private sector investment.



*New units Flemington, Glenrothes  
(Artist's impression)*

Headline Achievements in 2018/19	Next Milestones
<b>Mar 19:</b> Full Business Case agreed by Edinburgh and South East of Scotland City Region Joint Committee	<b>Q3 19/20:</b> Planning Approval for Fife Interchange, Dunfermline.
<b>Jun 19:</b> Planning Approval Flemington, Glenrothes	<b>Q3/4 19/20:</b> Tenders awarded for sites at Fife Interchange, Dunfermline and Flemington, Glenrothes.
	<b>Mar 2020:</b> Construction underway at Fife Interchange, Dunfermline and Flemington, Glenrothes
	<b>Q4 19/20:</b> Planning approvals for sites in Kirkcaldy and Lochgelly

## Key Risks

- Programme underspend due to delay with site acquisitions and /or servicing.
- Cost increases due to higher construction inflation than assumed in the Business Case, with consequent reduction in outputs.
- Changes in the wider policy environment that impact on the delivery requirements of the programme (planning, building control, environment, etc) and increase costs.

## Alignment with Wider Programme

The Fife Industrial Innovation Investment Programme will:

- Provide important investment in progressive industrial modernisation that will encourage more businesses to grow and locate within Fife.
- Support the creation/safeguarding of 1,000 skilled permanent jobs, with almost 600 short-term construction jobs.
- Attract up to £30m of further investment by the private sector.
- Facilitate the adoption of data driven innovation by Fife based organisations and wider partnership working with City Deal partners including Scottish Borders Council and the Universities.
- Contribute to a regional step-change in economic performance by balancing growth across the region – targeting areas where much-needed investment will create new jobs.

## Central Borders Innovation Park

The Central Borders Innovation Park, situated next to the Borders Railway terminus at Tweedbank, will deliver much-needed high quality business space to the Scottish Borders. Costing £29 million, the programme will stimulate business growth and associated job creation. It will enhance the area’s inward investment offer, particularly to high-value sectors, as well as assisting existing businesses to improve their competitiveness. It will also help to address inequalities in the area through providing access to better quality, higher paid jobs.



*Artist's Impression of Central Borders Innovation Park*

Headline Achievements in 2018/19	Next Milestones
<b>Jun 18:</b> Council approval of Outline Business Case	2019/20: Phase 1 construction
<b>Jan 19:</b> Council approval of Full Business Case:	
<b>Mar 19:</b> Full Business Case approved by Joint Committee and Scottish Government:	

### Key Risks

- Failure to ensure the programme has the appropriate level of funding.
- Individual projects go over budget.
- Marketing fails to attract inward investment.

### Alignment with Wider Programme

Scottish Borders Council is working with strategic partners, particularly Fife Council and the University of Edinburgh, to maximise the benefits of data-driven innovation and its potential to increase the number of innovation-active businesses, both regionally and locally. As a participant in the City Region Deal Housing, Construction and Infrastructure (HCI) Skills Gateway, the Council will look to develop new talent through utilising the construction opportunities during the build phases of the innovation park.

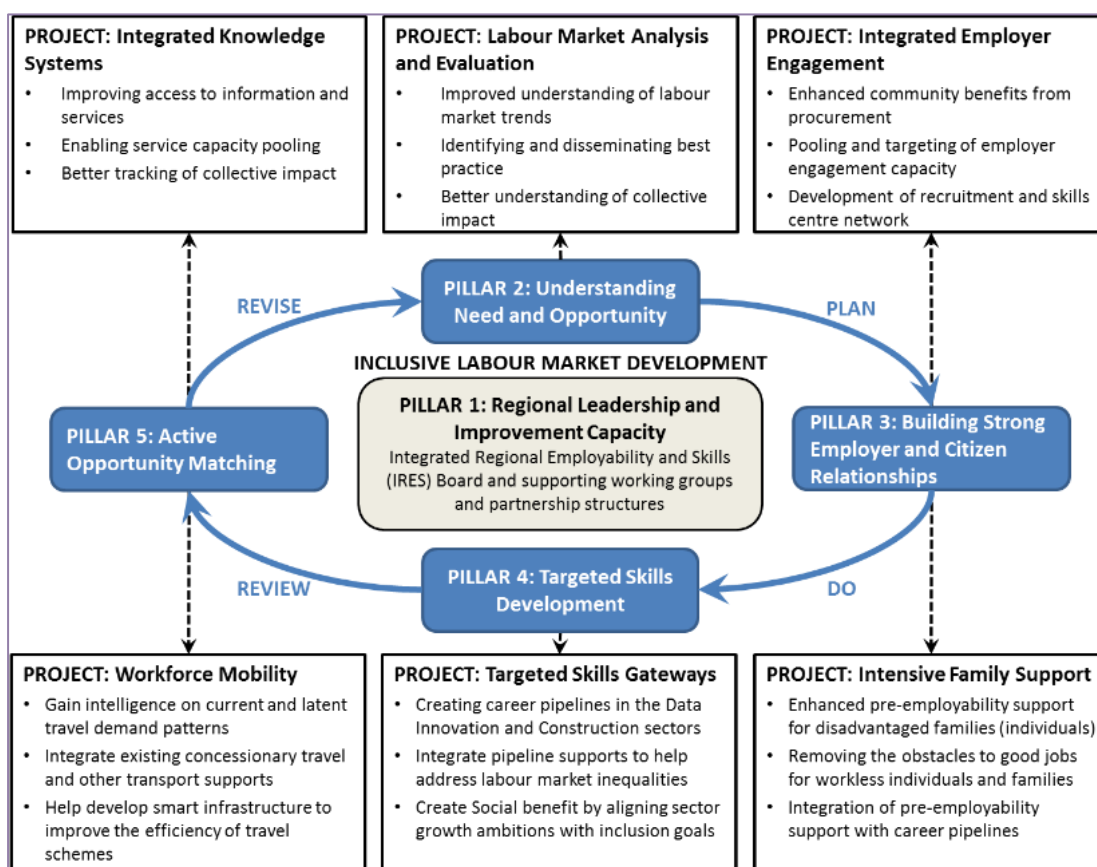
# Integrated Regional Employability and Skills

The Integrated Regional Employability and Skills (IRES) Programme and its underpinning cross-sector partnership seeks to evolve regional labour market policy and practice to help drive Inclusive Growth. It aims are to:

- Increase the visibility of opportunities and put in place tailored support to help citizens flourish with a focus on; people with a disability, the workless or working poor, disadvantaged young people, minority ethnic communities, and gender imbalances
- Open-up new and diverse talent pools to business that help minimise skills gaps and promote an inclusive approach to recruitment and workforce development
- Evolve, streamline, and integrate the region’s employability and skills system to enhance our capacity and capability to drive inclusive growth and create added value for stakeholders.

The programme focuses on five improvement pillars with seven initial projects targeting known areas of weakness or opportunity. These activities and the £25 million (over 8 years) change fund available to the partnership will deliver an additional 14,700 skill improvements and 5,300 people into employment.

## Summary of IRES Programme



## Headline Achievements in 2018/19

Phase 1: Establish	Phase 2: Programme Delivery (on-going)
<ul style="list-style-type: none"> <li>• Ratify IRES Board's remit and membership and then establish the Board along with any supporting structures and processes: Complete Nov 18.</li> <li>• (IRES Board first met in Dec 18 and initially met monthly. Since June 19 meets in a quarterly programme and project oversight development cycle.)</li> <li>• Finalise the IRES Programme Business Case with Government, ratify with IRES Board, and approved by Joint Committee: Complete Dec 18.</li> <li>• All seven proposed IRES projects developed in detail and approved by Joint Committee (Mar and Jun 19).</li> <li>• Back to back grant agreements now being finalised.</li> </ul>	<ul style="list-style-type: none"> <li>• IRES Board quarterly progress and annual review process linked to wider City Region Deal M&amp;E framework established to track progress.</li> <li>• Soft launch events for Skills Gateways:</li> <li>• Data Town: complete June 19,</li> <li>• Building Success through Diversity and Inclusion: complete July 19.</li> <li>• Project delivery structures put in place and recruitment processes initiated.</li> <li>• Tourism sector skills research completed July 19 to inform developments.</li> <li>• IRES Board reflection day planned for Nov 19 to inform next stage programme development.</li> <li>• Advisory Boards being established for major projects to ensure expert input and strategic direction.</li> </ul>

## Next Milestones: Phase 2 Programme Delivery

<p><b>Programme</b></p> <ul style="list-style-type: none"> <li>• Review intelligence from programme activity and labour market research to identify progress against targets, changes to funded activity, next step projects, service adjustments, or other changes.</li> <li>• Raise awareness of IRES ambitions and strengthen the linkages and integration with "Business as Usual".</li> </ul>	
<p><b>Integrated Knowledge Systems</b></p> <ul style="list-style-type: none"> <li>• Test the suitability of the new SDS Data Hub in supporting multi-partner client journey tracking ambitions and agree the scope of big data and visualisation pilot project.</li> </ul>	<p><b>Integrated Employer Engagement</b></p> <ul style="list-style-type: none"> <li>• Virtual regional delivery team in place to oversee developments for regional common employer offer, community benefits from procurement and social benefit.</li> </ul>
<p><b>Labour Market Analysis and Evaluation</b></p>	<p><b>Intensive Family Support</b></p>



<ul style="list-style-type: none"> <li>Planned workshop session Autumn 19 to establish a virtual team to plan, implement, and refine the labour market analysis and evaluation activities of the partnership</li> </ul> <p><b>DDI and HCI Skills Gateways</b></p> <ul style="list-style-type: none"> <li>Pilot activities commenced including HCI inclusive Advanced Skills MSc and FE accelerated into-work (e.g. bricklaying for housebuilding) pilots.</li> <li>Shared equalities and inclusion post for Skills Gateways (in partnership with EQUATE) in place.</li> </ul>	<ul style="list-style-type: none"> <li>Agree ESF match funding for regional IFS activity</li> <li>Pilot regional IFS activity co-produced, specified, commissioned and delivering activity, with ESF funding secured.</li> </ul> <p><b>Workforce Mobility</b></p> <ul style="list-style-type: none"> <li>Project team recruited and pilot projects agreed and progressing to implementation.</li> </ul>
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### Key Risks

Key Risks	Mitigations
<ul style="list-style-type: none"> <li>Programme fit, cohesion, and impact</li> <li>The programme does not secure sufficient stakeholder buy-in and control to ensure an integrated set of interventions and satisfactory progress towards long term inclusive growth and system change (value for money) goals.</li> </ul>	<ul style="list-style-type: none"> <li>Robust programme management structures in place including Joint Committee and Executive Board providing strong senior level leadership and support of programme goals.</li> <li>Early establishment of an empowered IRES Board with strategic oversight and links to Scottish Government Cities team overseeing developments.</li> <li>Project working groups established to drive development and mainstreaming informed by improved labour market analysis, quarterly, annual and mid-programme evaluations.</li> </ul>
<ul style="list-style-type: none"> <li>Performance and good practice learning.</li> <li>IRES is expected to deliver significant inclusive growth impacts across the whole City Region however detailed monitoring frameworks are still being developed.</li> </ul>	<ul style="list-style-type: none"> <li>City Region Deal PMO to develop the IRES programme as a rolling programme with additional detail on activity developed as required to ensure satisfactory progress against outcomes and measure to ensure value for money.</li> <li>IRES Partnership structures and engagement communication activity will support, capture and disseminate information for mainstreaming learning.</li> </ul>
<ul style="list-style-type: none"> <li>Disadvantaged citizens and low-income families</li> <li>Disadvantaged citizens and families do not see tangible long-term benefits from the programme.</li> </ul>	<ul style="list-style-type: none"> <li>Work with the Scottish Government Cities team on developing and implementing the Inclusive Growth Framework to ensure project propositions and implementation plans detail how delivery targets will be assured.</li> </ul>

	<ul style="list-style-type: none"> <li>The Intensive Family Support Service and Workforce Mobility projects prioritize vulnerability and connect into the opportunities being made available in the region.</li> </ul>
<ul style="list-style-type: none"> <li>Availability of public finance</li> <li>Potential loss of ESF funding arising from Brexit and restraints in public sector funding eroding capacity of partners to fund essential services.</li> </ul>	<ul style="list-style-type: none"> <li>Work with the partners to quantify the potential risk and seek strategies to minimize this, accepting there will be no recourse to additional CR funding to plug such gaps.</li> <li>The costs of the projects will be delivered within the agreed cash envelope with opportunities to lever additional resources being exploited.</li> </ul>
<ul style="list-style-type: none"> <li>Private sector investment and support for inclusion cannot be achieved</li> </ul>	<ul style="list-style-type: none"> <li>Stakeholder Engagement Strategy being developed in parallel with the Business Case ensuring alignment with potential investors.</li> </ul>

### Alignment with wider programme

The IRES Programme will incrementally strengthen and streamline regional delivery to achieve better outcomes for all the region. It is aimed at supporting those people facing significant disadvantages to securing and sustaining meaningful, high quality employment- delivering better impact from existing public, private and third sector investments.

Links have already been developed between City Region Deal theme structures to identify and collaborate on boundary issues. This includes joint working with DDI Delivery Board and Housing Board on the two “Targeted Skills Gateway Projects” and the Transport Board on the “Workforce Mobility.

### Case Study 1: Data Town

The Data Education in Schools project held three 'Data Town' events in May / June 2019 which brought together young people from across the City to consider what a 'Data Town' of the future might be like.

The purpose of the day was to take learners through a series of events in an imagined 'Data Town' to explore how data can play a part in our lives and in that of our communities. The event was part of the first phase of the Data Education in Schools project aiming to support the development of a data curriculum across primary and secondary schools in the city region.

The workshops ran in three locations: Waid Academy, Anstruther, Fife; Kelso High School, Scottish Borders, and the University of Edinburgh Pollock Halls. Over 150 primary and secondary-aged pupils from twenty schools across the city region attended the workshops.

The 'Data Town' event at the University on 3 June was also the launch event for the DDI Skills Gateway. The young people had the opportunity to see the way that data-driven innovation is being used to support medical education and to research the use of robotics for elderly care.



*School children at the Data Town Event*

### **Case Study 2: Building Success Through Diversity and Inclusion: Women in Engineering, Construction and Property – June 2019**

As industry and public sector and proactively encourage women’s career pathways, this City Region Deal event, run in partnership with Hays recruitment, Equate Scotland and Edinburgh Napier University, brought together industry professionals, key stakeholders and ambassadors who are committed to help achieve these aims.

120 individuals from industry, public sector and education registered for event. Speakers included Scottish Government Cabinet Secretary for Communities and Local Government Aileen Campbell and key industry and equality and diversity champions.



*Delegates at the Diversity and Inclusion event*

# Transport

## West Edinburgh

West Edinburgh is recognised by the Scottish Government as a key national economic asset and perhaps the most important gateway to Scotland. [National Planning Policy](#) (NFP3) sets the long-term vision for development and investment across Scotland and cites West Edinburgh as a significant business investment location with potential to be internationally competitive. In recognition of its key gateway function Edinburgh Airport and adjoining land is identified as a national development.

The vision for West Edinburgh, in NPF3 can only be delivered through the investment in a strategic package of transportation improvements. These improvements include a core package of A8/A89 sustainable transportation measures that provide long term resilience and support strong connectivity between neighbouring authorities. Most importantly this will help enable the supply of labour from the surrounding area to meet the growing labour market demand required to realise the full potential for West Edinburgh.

The Scottish Government has committed £20 million for investment to support public transport infrastructure improvements identified by the [West Edinburgh Transport Appraisal](#) (WETA), and the City of Edinburgh Council has committed £16 million. Partners recognise that the WETA package currently amounts to £108 million of infrastructure. The scope of WETA will therefore be prioritised in line with this funding, and in consideration of how much funding can be secured by the private sector and developer contributions.

Headline Achievements in 2018/19	Next Milestones
<b>Summer 19:</b> Project Delivery Plan completed. This includes a phasing strategy, high level programme, project level governance and reporting structures.	<b>Dec 19:</b> Procurement of Design and Delivery consultants.
<b>Summer 19:</b> City Region Deal funded projects within West Edinburgh were prioritised; through the further development of the WETA cost attribution model,	<b>Jun 20:</b> Ongoing development of individual Project Business Cases complete.
	<b>2021:</b> Detailed design of projects, site investigations, attainment of necessary statutory powers in order to implement improvements:
	<b>TBC:</b> Procurement of Contractors
	<b>TBC:</b> Construction of Transport Improvement Projects

## Key Risks

- Failure to secure sufficient funding to carry out all transport improvements identified in the WETA.
- Difficulties in prioritising transport interventions within WETA.
- Programme underspend due to delays in consultancy work or securing funding.
- Cost increases in construction due to external economic factors.

## Alignment with wider programme

This project will eventually be procured as a construction project, and links with the Housing and Construction Infrastructure Skills Gateway will be established. The improvement of public transport provision in this area has the potential to unlock housing development opportunities and ease congestion in the corridor between West Lothian and Edinburgh City Centre.

## A720 (Sheriffhall)

The Sheriffhall Roundabout is currently the only junction on the A720 Edinburgh City Bypass that is not grade separated, which means the City Bypass is at the same level as the A7 and A6106 local approach roads. This at-grade, six-way junction, often experiences significant queuing, especially during peak hours. The Scottish Government’s commitment through the Edinburgh and South East Scotland City Region Deal includes up to £120 million to support improvements to the A720 Edinburgh City Bypass for the grade separation of Sheriffhall Roundabout. The project is being delivered by Transport Scotland and is subject to Transport Scotland’s normal governance procedures.



*Sheiffhall Roundabout*

Headline Achievements in 2018/19	Next Milestones
<p><b>May 2018:</b> Completion of detailed Ground Investigation works.</p>	<p><b>Later in 2019:</b> Completion of the development and detailed assessment of the preferred option with a view to publishing draft Orders for formal comment.</p> <p>Progress on the delivery of the scheme itself can only commence when the scheme is approved under the statutory procedures and thereafter a timetable for construction can be determined.</p>
<p><b>Throughout 2018/19:</b> Significant progress with development and detailed assessment of the preferred option through the Design Manual for Roads and Bridges (DMRB) Stage 3 Assessment.</p>	
<p><b>Throughout 2018/19:</b> Stakeholder workshops. Extensive consultation with active travel stakeholders regarding provision for non-motorised users, including cyclists in scheme proposals.</p>	

### Key Risk

- The nature and extent of historical mine workings and/or complex ground conditions prove more onerous than identified through extensive detailed ground investigation works and adversely impact delivery programme and/or scheme cost.

### **Alignment with wider programme**

- Support future development in the region, including the South East Wedge development.
- Contribute towards the requirement to provide Community Benefits, in line with the requirements of the Procurement Reform (Scotland) Act 2014.
- Support wider skills development in the construction sector.

# Culture

## Dunard Centre

Dunard Centre, supported by Royal Bank of Scotland, will be a new music venue located in the heart of Edinburgh. It will sit just off St Andrew Square, behind and linked to the Bank's historic head office, Dundas House. The project is led by a charitable organisation, IMPACT Scotland, and is supported by Dunard Fund, a long-term funder of the arts and music in Scotland.



*Dunard Centre, St Andrew Square (Artist's Impression)*

Dunard Centre will be Edinburgh's first purpose-built music venue in 100 years and will offer world class acoustics in a 1,000-seat auditorium, together with a 200-seat studio for performance, rehearsal and recording. A range of rooms and spaces will enable substantial community outreach and education and provide for conferences. The site will be enhanced by an open foyer with café/bar facilities and opportunities for all-day music and performance. It will be the new home for the Scottish Chamber Orchestra, the only Edinburgh-based National Performing Arts Company, and a principal venue for the Edinburgh International Festival. It will make a significant contribution to the ongoing success of Edinburgh's cultural and festival offerings.

Headline Achievements in 2018/19	Next Milestones
<b>Dec 18:</b> City Region Deal Joint Committee Approval of Business Case	<b>Q4 19/Q1 20</b> Existing building at rear of Dundas House demolished.
<b>Apr 19:</b> Planning permission granted by The City of Edinburgh Council	<b>Q1 20:</b> Completion of pre-construction services agreement with preferred contractor and receipt of tenders from principal sub-contractors.
<b>Apr 19:</b> Official naming - Dunard Centre, supported by Royal Bank of Scotland	<b>Mid 20:</b> Commencement of construction of Dunard Centre.

### Key Risks

- Potential judicial review of planning approval could cause indeterminate delay.
- Capital project risks.
- Continued site access opposition from neighbouring developers – potential to frustrate planned construction timetable.



### **Alignment with wider programme**

Through a significant period of construction, the project will add to the Deal-wide growth in employment opportunities, including the targeting of inclusive employment practices.

On completion and operation, Dunard Centre will contribute to the economic growth of the region and help protect the £300 million plus generated by the Edinburgh festivals.

As an all-day, purpose-built venue, in an accessible location, Dunard Centre will provide a range of social benefits for the community. By working with partners, the venue will provide a focal point to develop new audiences, increase participation through outreach programmes and act as a springboard for community outreach work across Edinburgh and the wider region. A wide range of programmes will inspire young people and help target groups under-represented as participants and audiences, supporting the cultural sector to build audiences which accurately reflect the diverse nature of society.

# Regional Housing Programme

The regional housing programme aims deliver a step change in innovation and inclusive growth in the housing and construction sectors; and deliver a step change in the supply of new homes across the South East of Scotland.

## Headline Achievements in 2018/19

In December 2018, The City of Edinburgh Council, National Galleries of Scotland, National Museums of Scotland, Edinburgh College, Scottish Government and Scottish Futures Trust signed a [joint agreement](#) to work together

to create a new vibrant, city quarter in Granton Waterfront, a key part of one of the seven strategic sites.

In January 2019, Winchburgh, one of the seven strategic sites, secured a [tripartite agreement](#) (West Lothian Council, Scottish Government and developer) to enable the delivery of nearly 3,500 homes.

In January 2019, Edinburgh Living, a new housing company (City of Edinburgh Council and Scottish Futures Trust) established as part of the Deal, delivered its [first wave](#) of new homes with around 1,500 new affordable homes to be delivered through the initiative over the next five years.

In March 2019, the Joint Committee approved the establishment of a Regional Housing Board with membership from the six local authority partners; Scottish Government; Scottish Enterprise; Scottish Futures Trust; Edinburgh Napier University; and the Regional Enterprise Council.

- To drive forward the work programme four key workstreams have been identified by the board:
  - Affordable housing
  - Innovation and skills
  - Strategic sites
  - Infrastructure and land
- In June 2019, regional partners ran a series of workshops with over 60 key stakeholders to explore high level opportunities and constraints and to activate further collaborative working. This feedback has been used to develop an outline regional housing work programme.
- In September, a report will be considered by the Joint Committee which outlines an ambitious regional housing work programme shaped by local, regional and national partners with input from key stakeholders.



*3,450 homes at Winchburgh unlocked agreement between West Lothian Council, Scottish Government and West Coast Capital.*

## Next Milestones

Key areas to be progressed in the year ahead under each of the four key workstreams are outlined below:

### Affordable housing

- Partners will work to develop a 20-year regional housing delivery plan in collaboration with Scottish Government to align to their ongoing work on the 2040 vision for housing in Scotland.
- Explore opportunities for new partnerships and joint ventures with public sector partners to develop sites and deliver a range of outcomes, including affordable housing.
- Consider development of new investment and delivery models to unlock private and public sector sites and accelerate delivery of affordable housing.

### Innovation and skills

- Collaboration with Government, agencies and academia to explore how the region can benefit from expertise in this field and to consider collaboration approaches and projects which can maximise the potential benefits of offsite construction.
- Link construction programmes, contractors and developers to Housing Construction and Infrastructure (HCI) Skills Gateway programme.
- Enhanced engagement with industry.

### Strategic sites

- Continue business case development for each of the strategic sites. Taken together, these sites will deliver over 45,000 new homes.
- Establish a Strategic Sites Lead Officers Group to share learning; best practice; models; and identify collaboration opportunities to leverage investment and resource.
- Develop a strong, ambitious regional vision across the seven sites demonstrating their ability to be economic drivers of change in South East Scotland.

### Infrastructure and land

- Consider formation of a Regional Infrastructure Forum comprising key infrastructure providers. It would seek to align through collaborative working a delivery plan for infrastructure that will enable, accelerate and support inclusive growth across the region, which is developed and aligned alongside future national and regional development and infrastructure strategies and investment decisions.

- Explore emerging work on an Edinburgh Land Commission. There may be scope to consider whether this model should and could be rolled out across the region or separately for each local authority area.

### **Housing company**

Thirty-three homes have been purchased by Edinburgh Living MMR LLP to date, the latest being 11 homes at the Hailesland Place development, a mix of social rent and mid-market rent homes. The next homes will be purchased at Greendykes (56) and Pennywell Town Centre (12) over the coming months.

### **Key Risks**

- The development and delivery of a successful regional housing work programme requires commitment and resource from across regional partners, national agencies and Scottish and UK Government.

### **Alignment with wider programme**

- Housing is a key social, economic and environmental driver. Greater integration across these drivers and City Region Deal policy themes is essential to support the growth requirements of the region and to deliver new communities which deliver the quality of place that ensures the South East of Scotland is a desirable place for people to live and for businesses to invest.
- Regional housing partners have developed a work programme that has synergies between work being developed through thematic areas of the Deal: IRES Programme; Transport Appraisal Board (TAB); Innovation; and the emerging Regional Growth Framework.
- Linking construction programmes, contractors and developers to Housing Construction and Infrastructure (HCI) Skills Gateway programme. Ensuring that regional skills shortages are tackled, and employment opportunities are directed to communities within the city region and that individuals facing disadvantages in the labour market are targeted.

# 7. The Year Ahead



Key milestones that are expected in 2019/20 are shown in the table below:

Date	Milestone
3 Sep 19	<ul style="list-style-type: none"> <li>• Joint Committee meeting where the following items will be considered:</li> <li>• Business case for the Usher Institute.</li> <li>• Regional Growth Framework proposition.</li> <li>• Updates from the Housing and Transport Programmes.</li> </ul>
Autumn 2019	<ul style="list-style-type: none"> <li>• Shared vision and approach to Community and Social Benefits agreed</li> </ul>
Autumn 2019	<ul style="list-style-type: none"> <li>• Data-driven Innovation and Housing and Construction infrastructure and targeted Skills Gateways provision operational</li> </ul>
6 Dec 19	<ul style="list-style-type: none"> <li>• Joint Committee meeting where the following items are expected to be considered:</li> <li>• Dunfermline Strategic Housing Site Business Case</li> <li>• Monitoring and Evaluation Framework.</li> </ul>
Feb 20	<ul style="list-style-type: none"> <li>• Commencement of construction of Grade Separated Junction at Queen Margaret University Food and Drink Innovation Campus.</li> </ul>
6 Mar 20	<ul style="list-style-type: none"> <li>• Easter Bush Business case expected to be considered by Joint Committee</li> </ul>
Mar 20	<ul style="list-style-type: none"> <li>• The Fife Industrial Investment Innovation Programme will break ground on two sites, in Glenrothes and Dunfermline.</li> </ul>
Spring 2020	<ul style="list-style-type: none"> <li>• Intensive Family Support Service pilots commence</li> </ul>
5 Jun 20	<ul style="list-style-type: none"> <li>• Joint Committee meeting to consider business case for Edinburgh Innovation Park (Queen Margaret University)</li> </ul>
Jul 20	<ul style="list-style-type: none"> <li>• Construction of the National Robotarium commences</li> </ul>
Summer 2020	<ul style="list-style-type: none"> <li>• All IRES Programme projects operational</li> </ul>
Summer 2020	<ul style="list-style-type: none"> <li>• Construction at Dunard Centre commences.</li> </ul>

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## Further Information

- Keep up to date with the latest news and join our mailing list at [www.acceleratinggrowth.org.uk](http://www.acceleratinggrowth.org.uk)
- [Data-Driven Innovation website](#)
- Download all Joint Committee reports including approved business cases at the [City of Edinburgh Council Committee library](#) website.
- Visit the [webcast library](#) to view recordings of each Joint Committee meeting.

