



REPORT TO: East Lothian Integration Joint Board

MEETING DATE: 27 September 2018

BY: Interim Chief Officer

SUBJECT: Update – Review of the IJB’s Strategic Plan

1 PURPOSE

- 1.1 This report updates the IJB on the current work underway to review the IJB’s Strategic Plan.

2 RECOMMENDATIONS

- 2.1 The IJB is asked to:
- i. Note the report; and
 - ii. Support the work underway.

3 BACKGROUND

- 3.1 The Public Bodies (Joint Working) Act (2014) which requires each Council area to set up an Integration Authority also requires that Integration Authority to publish a three year Strategic Plan.
- 3.2 East Lothian Integration Joint Board (the Integration Authority) published its first Strategic Plan – to run from 2016 to 2019 – at its meeting in February 2016 having been widely consulted on and recommended to the IJB by the IJB’s Strategic Planning Group.
- 3.3 The regulations require a further Strategic Plan now be prepared and published for the three years 2019 to 2022, this was reported to the IJB at its meeting in February 2018 which was part of the IJB’s agreed revised priorities for 2018/19.
- 3.4 At this meeting a report was also presented which described an Internal Audit report on the IJB’s Strategic Planning process. The covering paper (paragraph 3.6) described the recommendation and the management response:

Recommendation 3.3.1 –

Consideration should be given to reviewing and refreshing the Strategic Plan to ensure that it continues to be an accurate reflection of the IJB's priorities.

Resulting actions:

The mechanism for reviewing and updating the IJB's strategic plan is through the Strategic Planning Group supported by the Strategic Planning Programme Board. Further, the recent establishment of the specific strategy groups focussed on the different elements of the overall strategic plan will aid the reviewing and refreshing of the Plan. The arrangements for these groups has been revised to ensure that they are able to support the review of the financial plan. The Strategic Plan is, in principle, for three years although as issues arise these are being brought to the IJB. That said, a workplan is being developed to ensure that the plan is properly updated. This action to be completed by March 2018.

- 3.5 In order to fully support this work, the IJB issued a direction to its partners (EL IJB/NHSL/D17a-2017 (strategic plan, financial plan and workforce plan) which required the partners to provide appropriate resources to support the revision of the IJB's Strategic Plan, along with a supporting Financial Plan and a Workforce plan. This work is planned to start in September and to be completed by March 2019.
- 3.6 The IJB has reviewed and revised its planning processes and has now set up seven strategic groups (now to be called Change Boards) which will address the following:-
 - IJB Strategic Plan 2019-22
 - Primary Care
 - Adults with Complex Needs
 - MH and Addiction
 - Shifting the Balance of Care
 - Re-provisioning Programmes
 - Carers
- 3.7 Remits for these groups have been prepared and the memberships is being finalised. Each group will be chaired by a member of the IJB thus ensuring that the IJB is fully engaged with the planning process.
- 3.8 Work has also started on refreshing the Joint Needs Assessment which is a review of the care and health requirement of the population of East Lothian both currently and over the next few years. This is being supported by a range of colleagues from the partners and led by 'data experts' provided to the IJB by National Services Scotland.

3.9 Broadly, the outline of the workplan is as follows:-

1. Prepare and agree an engagement strategy – the engagement strategy was presented to and agreed by the IJB at its meeting in March 2018

2. Agree the underpinning Strategic Groups (Change Boards) and their roles, remit and membership - this is complete, but requires final agreement, which it is proposed is delegated to the IJB's Strategic Planning Programme Board, with a report presented to the IJB at its October 2018 meeting.

3. Undertake the Joint Needs Assessment (JNA) – this work is being developed.

4. Review the current plan – what has worked and what has not? This work has been going on for the past three years as part of both the performance reports to the IJB and the updates on the delivery of the directions. That said, this will be a key consideration of the Strategic Planning Group.

5. Review the current plan – how has 'the world' changed and how does will revised plan reflect that? Much of this will flow though the JNA however (for example) the new GMS contract and the PCIF (Primary Care Improvement Fund) mean that the model for GP services is now different from that which pertained in 2016.

3.10 The IJB's SPPB meets on 27 September 2018 and a workplan will be discussed at that meeting. As is discussed above, much of the underpinning work is already undertaken and the Chief Officer is considering how to organise the partnership's planning resources to fully support the revision of the IJB's Strategic Plan. A further report will be brought back to the IJB at its October 2018 meeting.

3.11 The Financial Plan was discussed at the IJB's meeting in February 2018. A further report will also be brought to the October 2018 meeting along with an update on the development of the Workforce Plan.

4 ENGAGEMENT

4.1 The IJB publishes its papers on the internet and holds its meeting in public.

5 POLICY IMPLICATIONS

5.1 There are no further policy implications in the above report.

6 INTEGRATED IMPACT ASSESSMENT

- 6.1 A key element of the Strategic Plan will be an impact assessment, this will be prepared along with the revision of the Strategic Plan.

7 RESOURCE IMPLICATIONS

- 7.1 Financial – none
7.2 Personnel – none
7.3 Other – none

8 BACKGROUND PAPERS

- 8.1 None

AUTHOR'S NAME	David King
DESIGNATION	Chief Finance Officer
CONTACT INFO	David.king@nhslothian.scot.nhs.uk
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