



REPORT TO: East Lothian Integration Joint Board
MEETING DATE: 22 February 2018
BY: Chief Officer
SUBJECT: Revised Priorities - 2018/19 and Beyond

1 PURPOSE

- 1.1 To seek the approval of the IJB for the HSCP to focus on areas of priority activity through 2018/19 and beyond.

2 RECOMMENDATIONS

The IJB is asked to:

- 2.1 Agree the need for the IJB and therefore the HSCP to be more focused on a smaller number of high impact areas and those of national or local priority which:
- 2.2 Agree the areas it is proposed to focus on in 2018/19 and beyond:
- Development and delivery of the Financial Plan for 2018/19 and beyond.
 - Commence re-provision of Abbey and Eskgreen Care homes and Edington and Belhaven hospitals and provision of extra care housing.
 - Review Community Services for Adults with complex needs to develop a transformation programme.
 - Implement the Carers Strategy.
 - Deliver the Primary Care Strategy/ New GP Contract Implementation Plan.
 - Review actions intended to deliver Delayed Discharges/ Emergency Admissions/A&E improvements.
 - Commence review of the 2016-19 Strategic Plan.
 - Note that these priorities will also influence some activities in 2017/18.

- Agree that this list of priorities should be reviewed during 2018/19 to ensure continued relevance and to take account of any new developments.
- Note that the Scottish Government has asked each partnership to provide new targets against the 6 indicators for integration and these will be presented at the IJB meeting in March 2018.

3 BACKGROUND

- 3.1 Continuing financial pressures, combined with increasing demands on services arising from changing demography, including an aging and growing population and increasingly complex presentations of long term conditions have placed high demands on services during 2017/18 for all life stages.
- 3.2 The East Lothian Health and Social Care Partnership Strategic Plan 2016-19 sets out the strategic priorities for the partnership. These priorities were developed through a strategic needs assessment and following consultation.
- 3.3. During 2017/18 planning began for the development of work across a range of strategic areas. In parallel to this, consideration was given to how best to focus the HSCP's limited commissioning, planning and strategy resource on priority areas, while delivering on the principles of the Strategic Plan.

Proposed 2018/19 Priorities

- 3.4 Discussion in the Strategic Planning Programme Board and the Strategic Planning Group has acknowledged the need to ensure financial and officer resources are focussed in 2018/19 financial year on a more limited range of priorities. The priorities below are those which deliver against financial pressures and which support service change and delivery of local, regional and national priorities:
- **Development and delivery of the Financial Plan for 2018/19 and beyond**, by developing the IJB role in taking the decisions required to operate within the resources available.
 - **Commence re-provision of Abbey and Eskgreen Care homes and Edington and Belhaven hospitals and provision of extra care housing** after reaching a final decision on the strategic direction and priority actions by locations following conclusion of consultation in June 2018. Establish projects to produce and implement business cases, with a target date of March 2019 for production of the first business case.
 - **Review Community Services for Adults with complex needs to develop a transformation programme.** This will encompass: day services; housing; repatriation of out of area placements; night-

time support/use of technology enabled care; alternatives to statutory services; and Royal Edinburgh Hospital bed numbers.

- **Implement the Carers Strategy**, in conjunction with all relevant partners.
 - **Deliver the Primary Care Strategy/New GP Contract Implementation Plan**, following completion of the local Implementation Plan by July 2018. This will set out the phasing of clear priorities developed in agreement with GP sub-committee and NHS Lothian, covering local workforce issues and evaluation of the 2016/17 and 2017/18.
 - **Review actions intended to deliver Delayed Discharges/Emergency Admissions/A&E improvements**, including: delayed discharge trajectory; impact of Hospital at Home 24/7 on A&E and admissions; proposed use of empty beds at East Lothian Community Hospital to support whole system capacity and a review of the impact on set aside budgets.
 - **Commence review of 2016-19 Strategic Plan**, following consultation with all partners, as well as community, third sector and service users' representatives.
- 3.5 These priorities will be supported by the Workforce Plan, the Finance Plan and the Engagement Plan.
- 3.6. The continuing refocusing of work away from strategy development in the remainder of 2017/18 and through 2018/19 will slow up, but not suspend entirely, progress in the important areas of:
- Palliative Care
 - Dementia
 - Mental Health
 - Learning Disabilities
 - Physical Disabilities and Sensory Impairment
 - Older People's Day provision.
- 3.7 Opportunities will be taken through the year to support operational colleagues in all the above areas to carry out service improvement work that does not require formal strategy development.
- 3.8 In all the work through the year care will be taken to ensure the existing cross cutting priorities of prevention and reducing inequalities articulated in the East Lothian Health and Social Care Partnership Strategic Plan will feature throughout the delivery of the priorities described above, but will not be developed as separate strategies.

- 3.9 The 2018/19 priorities will be reviewed regularly through the Strategic Planning Programme Board, Strategic Planning Group and Integration Joint Board to ensure that areas are not 'ignored' and to take account of and to respond to changed circumstances.

4 ENGAGEMENT

- 4.1 The engagement plans set out in the Engagement Strategy will be activated as appropriate across all of the priority areas. These priorities have been discussed with stakeholders through the Strategic Planning Group.

5 POLICY IMPLICATIONS

- 5.1 The proposals in this paper will be delivered to maintain compliance with the strategic direction described in East Lothian Health and Social Care Partnership Strategic Plan.

6 INTEGRATED IMPACT ASSESSMENT

- 6.1 The recommendations within this paper have not been the subject of an Integrated Impact Assessment. Individual priorities will be assessed as necessary at an appropriate stage in the year and impact assessments conducted as appropriate. This will ensure any unintentional negative consequences are identified for any group/s allowing ameliorative action to be taken.

7 RESOURCE IMPLICATIONS

- 7.1 Financial – each of the priority areas will be separately assessed for any financial implications and reported on as necessary.
- 7.2 Personnel – each of the priority areas will be separately assessed (in partnership with staff side where indicated) and reported on as necessary.

8 BACKGROUND PAPERS

- 8.1 East Lothian Health and Social Care Partnership Strategic Plan
(http://www.eastlothian.gov.uk/downloads/file/11117/ijb_strategic_plan_2016-19)

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