



REPORT TO: East Lothian Integration Joint Board

MEETING DATE: 30 March 2017

BY: Chief Officer

SUBJECT: Set Aside Investment Proposals for 2017-18

1 PURPOSE

- 1.1 To present to the East Lothian Integration Joint Board the NHS Lothian and acute hospitals Set Aside investment proposals for 2017-18 and to seek approval to secure outcomes from planned developments which are of benefit to East Lothian residents and which shift the balance of care.
- 1.2 Any member wishing additional information should contact the author of the report in advance of the meeting.

2 RECOMMENDATIONS

- 2.1 The IJB is asked to note the intention of NHS Lothian (articulated in its financial plan) to establish additional beds in the Acute Medical Unit (AMU).
- 2.2 The IJB is asked to note NHS Lothian's intention to fund the continuing expansion of insulin pump provision and its inclusion in the NHS Lothian financial plan.
- 2.3 The IJB is asked to agree that further discussion is needed with NHS Lothian to look at acute and community alternatives to the AMU expansion and to examine the merits of the NHS Lothian plans for continuing expansion of insulin pump provision and that therefore these developments should not be supported at this time.
- 2.4 The IJB is also asked to support plans for the HSCP to engage with NHS Lothian on work to deliver the principles of the Modern Outpatients report, particularly to reduce unnecessary outpatient activity.

3 BACKGROUND

- 3.1 During 2016, the Royal Infirmary of Edinburgh management team worked up a business case for phase 1 of the expansion of the AMU bed numbers by 8 in the first instance. In the longer term the business case indicated beds might expand by a further 21.
- 3.2 The business case argued that investment was necessary to: allow delivery of the Emergency Care Standard; to cope with demand more generally; to reduce boarding; and to avoid disruption to the delivery of elective services.
- 3.2 The process of developing the business case did not initially involve the Health and Social Care Partnerships, nor the IJBs.
- 3.3 The proposed East Lothian IJB Directions for 2017/18 direct NHS Lothian to *"...work with officers of the East Lothian Health and Social Care Partnership and other HSCPs to review the provision of emergency assessment services in Lothian, with a view to streamlining this provision."*
- 3.4 Further, NHS Lothian and its acute services are required to *"...provide data on the pattern of emergency admission of East Lothian residents to secondary care and to work with officers of the East Lothian Health and Social Care Partnership to develop alternatives, where appropriate, to such admissions."* The Direction also signals that any resource freed up by a reduction in emergency admissions will be used to support alternative, community based services.
- 3.5 In view of this intention it would be unproductive to invest in expansion of acute facilities when the aim of service developments should be to shift the balance of care towards community delivered services. The Chief Officer has indicated to NHS Lothian directly that East Lothian would want to work with NHS Lothian on ambulatory care alternatives to additional beds, possibly using the increased capacity of the Hospital at Home Service. This has been discussed at the NHS Lothian Strategic Planning Committee.
- 3.6 NHS Lothian has also signalled its intention to further expand Insulin pump provision. It is not clear if the planned investment of £46,000 is for adult insulin users or all ages.
- 3.7 It should be noted that NHS Lothian is already performing beyond Scottish Government targets for insulin pump provision.
- 3.8 As noted in a previous paper to the IJB, Chief Officers and Chief Finance Officers have already queried the need for investment in these areas.
- 3.9 As part of work to reduce secondary care activity, the principles within the modern outpatients report need to be actioned in order to reduce unnecessary outpatient activity, such as repeat follow up visits. This will save East Lothian residents from travelling to the acute centres and will deliver efficiencies for the system.

4 POLICY IMPLICATIONS

- 4.1 There are no new policy implications arising from this paper. Existing policy with regards to the production of Directions and the obligations these place on NHS Lothian and East Lothian Council remains extant.

5 INTEGRATED IMPACT ASSESSMENT

- 5.1 The subject of this report does not affect the wellbeing of the community or have a significant impact on equality, the environment or the economy

6 RESOURCE IMPLICATIONS

Financial

- 6.1 As noted in the financial planning paper for the 23 February IJB, a significant element of the IJB budget represents those Set Aside (delegated) functions which are delivered by the acute system. As noted, there are some proposed further investments laid out in the 2017/18 financial plan which the IJB will have to consider.

Pressure	East Lothian IJB Element
	£000's
Acute Receiving Unit	47
Insulin Pumps	46
Total	93

Personnel

- 6.2 None.

7 BACKGROUND PAPERS

- 7.1 None.

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