

East Lothian Integration Joint Board



REPORT TO: East Lothian Integration Joint Board

MEETING DATE: 28 April 2016

BY: Chief Officer

SUBJECT: 2016/17 Directions - update

1 PURPOSE

- 1.1 The report updates the IJB on the status of its Directions to NHS Lothian and East Lothian Council for 2016/17 and considers the actions to be taken

2 RECOMMENDATIONS

It is recommended that the Board:

- 2.1 Formally approves the IJB's initial set of directions for 2016/17.
- 2.2 Note the further actions in development.

3 BACKGROUND

- 3.1 Having agreed its Strategic Plan on 25 February 2016, the IJB was required to issue Directions which action the Plan to East Lothian Council and NHS Lothian partners by 1st April 2016. This ensured delegation of functions within the required legislative timeframe.
- 3.2 A report was presented to the IJB at its meeting of 31 March 2016 which laid out the current detail of the IJB's Directions. Due to challenging timescales the IJB had limited opportunity to review the detail of Directions and the Board delegated authority to the Chief Officer to issue Directions within the prescribed timescale. The IJB now requires to formally agree the Directions.
- 3.3 Once formally approved and issued, a suite of further actions need to be progressed to ensure effective planning, governance and oversight of the ongoing development of Directions, namely:
 - 3.3.1 Greater clarity with partners around specific elements of Directions.

- Directions for core (community) health services and adult social care services: these services are directly managed by the Health and Social Care Partnership and the required knowledge and intelligence to support the ongoing development of the relevant Directions is well understood and progressing well.
- Directions for hosted services (not managed by the Partnership): significant dialogue and planning for pan Lothian hosted services has been established over a period of years and the systems to support inter Partnership planning and performance well embedded. The relevant Directions reflect this.
- Directions for services (or budgets) managed directly by NHS Lothian, including the Strategic Programme budgets and REAS. Directions relating to REAS will be managed within the current arrangements (with pan-Lothian leads) but detailed discussion around the disaggregation of the Strategic Programme budgets has yet to start.
- Directions for Set Aside (acute) Services. An interface group with membership from Chief Officers of all Lothian IJBs and the NHS Lothian acute system has been established and a programme of work which recognises the need to shift the balance of care within an environment of challenging finances initiated. It is anticipated that this interface will inform and influence the relevant Directions over time.

3.3.2 The IJB will require to embed a governance and management programme to manage its Directions. This is being prepared by the Chief Finance Officer and will become part of the operational financial directives.

3.3.3 A reporting mechanism for Directions needs to be developed and this work is on-going as part of the wider performance management framework.

3.3.4 As a key element of 3.3.3, a feedback process to allow the issuing of further in-year directions and a reflection of any potential impact on the Strategic Plan is also required. This will be developed and included as part of the performance reporting system.

4 POLICY IMPLICATIONS

4.1 There are no policy implications arising from this report.

5 INTEGRATED IMPACT ASSESSMENT

5.1 Any changes to workforce arrangements as a result of issuing of Directions will be subject to integrated impact assessments.

6 RESOURCE IMPLICATIONS

6.1 There are no resource implications arising from this report.

7 BACKGROUND PAPERS

7.1 East Lothian Integration Scheme

7.2 East Lothian Strategic Plan 2016-2019

7.3 East Lothian Directions

AUTHOR'S NAME	David King
DESIGNATION	Chief Finance Officer
CONTACT INFO	David.King@nhslothian.scot.nhs.uk
DATE	15 March 2016