



REPORT TO: East Lothian Integration Joint Board

MEETING DATE: 25 February 2016

BY: Chief Officer

SUBJECT: Strategic Plan

1 PURPOSE

- 1.1 This report provides a synopsis of the development of East Lothian Integration Joint Board's Strategic Plan for adult services. It supplements the comprehensive reports of [29 October](#) and [27 August 2015](#)

Any member wishing additional information should contact the author of the report in advance of the meeting.

2 RECOMMENDATIONS

The Integration Joint Board is recommended to:

- 2.1 Note that feedback from a second consultation exercise held between December 2015 and January 2016 has been used to inform the final version of the Strategic Plan
- 2.2 Note that the Strategic Planning Group has recommended adoption of the Strategic Plan
- 2.3 Note that directions aligned to the Strategic Plan will be scrutinised by the IJB Audit and Risk Committee in advance of issue to East Lothian Council and NHS Lothian and produced as an addendum to the Strategic Plan.
- 2.4 Agree to adopt the Strategic Plan as the blueprint for transformational change and the delivery of health and social care services in East Lothian.

3. BACKGROUND

- 3.1 The [Public Bodies \(Joint Working\) \(Scotland\) Act 2014](#) places a duty on Integration Authorities to develop a Strategic Plan for integrated functions and budgets under their control which is designed in collaboration with their partners.
- 3.2 The Act requires each Integration Authority to establish a Strategic Planning Group (SPG) whose role is in developing and finalising the Strategic Plan and in continuing to review progress, measured against the statutory outcomes for health and wellbeing and associated indicators. The SPG is well established in East Lothian and has been actively involved in the process of the Strategic Plan development to date.
- 3.3 The first Strategic Plan of the IJB must be prepared and adopted before the integration start date, which is the date on which the Health Board and the Local Authority delegate functions, based on directions aligned to the Strategic Plan. In East Lothian the start date is agreed as 1 April 2016.
- 3.4 The second consultation exercise on the draft Strategic Plan ended on 26 January 2016 and analysis of the feedback presented to the Strategic Planning Group meeting on 8 February. No substantive changes to the content of the draft Plan previously presented to the IJB for consideration were proposed and the SPG formally agreed to commend adoption of the Strategic Plan to the IJB.
- 3.5 Both East Lothian Council and NHS Lothian have been formally consulted on the draft Strategic Plan. Whilst neither body can veto the Plan the IJB is statutorily obliged to take cognisance of any views expressed. Minor editorial amendments have been made to the final Plan in recognition of this feedback and with particular reference to uplifts to set aside budgets.
- 3.6 Final development of the aligned financial framework for delivery of the Strategic Plan has been constrained by the budget setting timeframes of parent organisations, particularly NHS Lothian. Indicative budgets have therefore been applied for the health elements of delegated functions in order to meet the statutory deadline of 1 April 2016.
- 3.7 Lothian Health Board and East Lothian Council will make payments to the IJB in respect of all delegated functions and from 1 April 2016 the IJB, via the mechanism of the Strategic Plan, will give directions and make payment where relevant to the Health Board and Local Authority for delivery of those services in line with the Strategic Plan. The detail of directions aligned to the final version of East Lothian's plan is being finalised with the Chief Officer and Chief Finance Officer.

3.8 Directions will be scrutinised by the IJB Audit and Risk committee as an integral element of due diligence. Directions will then be issued by the Chief Officer and produced as an addendum to the adopted Strategic Plan.

4 POLICY IMPLICATIONS

4.1 The implementation of recommendations made in this report will ensure that the IJB complies with legal requirements.

5 EQUALITIES IMPLICATIONS

5.1 The Strategic Plan places a strong and explicit emphasis on designing services and approaches which will more effectively address the continuing health inequalities in East Lothian. An equality impact assessment has been completed and the findings and recommendations incorporated in the final Strategic Plan.

6 RESOURCE IMPLICATIONS

6.1 There are no resource implications directly associated with this report.

7 BACKGROUND PAPERS

7.1 IJB Strategic Plan reports, 29 October and 27 August 2015.

7.2 East Lothian Strategic Plan: Second consultation working draft.

AUTHOR'S NAME	Carol Lumsden
DESIGNATION	Transformation and Integration Manager
CONTACT INFO	Carol.lumsden@nhsllothian.scot.nhs.uk
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