

**REPORT TO:** East Lothian Integration Joint Board

**MEETING DATE:** 29 October 2015

**BY:** Chief Officer

**SUBJECT:** Strategic Plan Update

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## **1 PURPOSE**

- 1.1 This report provides an update on the development of East Lothian Integration Joint Board's Strategic Plan for adult services. It supplements the comprehensive report of [27 August 2015](#) and identifies key timescales and next steps, including the process of consultation in line with the Public Bodies (Joint Working) (Scotland) Act.
- 1.2 Any member wishing additional information should contact the author of the report in advance of the meeting.

## **2 RECOMMENDATIONS**

The Integration Joint Board is recommended to:

- 2.1 Note that a second draft of the Strategic Plan will be presented to the IJB on 26 November with a proposal for a second period of stakeholder consultation to be held during December 2015 and January 2016.

## **3. BACKGROUND**

- 3.1 The [Public Bodies \(Joint Working\) \(Scotland\) Act 2014](#) places a duty on Integration Authorities to develop a Strategic Plan for integrated functions and budgets under their control which is designed in collaboration with their partners.
- 3.2 The Act requires each Integration Authority to establish a Strategic Planning Group (SPG) whose role is in developing and finalising the Strategic Plan and in continuing to review progress, measured against the statutory outcomes for health and wellbeing and associated indicators. The SPG is well established in East Lothian and has been actively involved in the process of the Strategic Plan development to date.

- 3.3 The first strategic plan of an Integration Authority must be prepared before the integration start date, which is the date on which the Health Board and the Local Authority delegate functions, based on directions aligned to the Strategic Plan. In East Lothian the start date is agreed as 1 April 2016 and the Strategic Plan must be fully prepared in advance of this so that the Integration Authority can function immediately.
- 3.4 As required by legislation and as fully described in previous reports, a second draft of the Strategic Plan is being finalised following the initial consultation process on a first draft, with a further engagement and consultative period required before adoption.
- 3.5 The Strategic Plan must describe the capacity required by the partnership population along the spectrum of care of delegated functions. Resources within the scope of the Strategic Plan comprise the payment made to the IJB by the Local Authority for delegated adult social care services, the payment made to the IJB by the Health Board for delegated primary and community healthcare services and for delegated hospital services, and the amount set aside by the Health Board for delegated services provided in large hospitals for the population of the IJB.
- 3.6 Lothian Health Board and East Lothian Council will make payments to the IJB in respect of the delegated functions and the IJB, via the mechanism of the Strategic Plan, will give directions and make payment where relevant to the Health Board and Local Authority for delivery of the services in line with the Strategic Plan. (The legislation uses the term payment for the transfer of resources. This term does not necessitate cash transactions.). The detail of developing directions aligned to the final version of East Lothian's plan is being agreed and finalised with the Chief Officer, Chief Finance Officer and Section 95 Officer.
- 3.7 It is anticipated that the directions for year one especially will be a mixture of continuity and change. For the majority of services it is likely that the IJB will direct that services should continue as they are. In some cases it is anticipated that the IJB will require to direct change either because it is happening anyway e.g. Carers Strategy Support as determined by legislation and/or because it has been identified as an immediate priority through the strategic planning process e.g. reducing use of unscheduled hospital care.
- 3.8 Care Inspectorate and Healthcare Improvement Scotland completed a joint inspection of older people's services in East Lothian between August and October 2015 and initial feedback from this process is expected in early November 2015. The process supporting the second draft has been explicitly timed in order to incorporate the key findings and recommendations from the inspection report into the Strategic Plan whilst equally ensuring appropriate consultation, agreement and delegation of functions within a challenging timeline.

- .3.9 It is intended that, following endorsement and recommendation from the Strategic Planning Group, the second draft will be presented to the IJB on 26 November to request agreement to consult. A consultation process, similar to that carried out for the first iteration, will be held over the course of December 2015 and January 2016. With the support and input of the Strategic Planning Group, feedback from this consultation process will be incorporated into a final version of the Strategic Plan which will be proposed for adoption by the IJB in advance of 1 April 2016 as required by legislation.

#### **4. POLICY IMPLICATIONS**

- 4.1 The implementation of recommendations made in this report will ensure that the IJB complies with legal requirements.

#### **5 EQUALITIES IMPLICATIONS**

- 5.1 The Strategic Plan places a strong and explicit emphasis on designing services and approaches which will more effectively address the continuing health inequalities in East Lothian. An equality impact assessment will be completed on 17 November 2015 and incorporated in the consultation draft.

#### **6. RESOURCE IMPLICATIONS**

- 6.1 There are no resource implications associated with this report.

#### **7. BACKGROUND PAPERS**

- 7.1 IJB Strategic Plan report, 27 August 2015.  
7.2 East Lothian Strategic Plan: Second consultation working draft.

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